



Academic Study on the Conceptual Meaning of Educational Administration

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Abstract

The area of educational administration is characterized by its extensive scope, including a multitude of key concepts that are important for students pursuing studies in this discipline. Several examples of these concepts include administration, education management, strategic planning, organizational structure, personnel management, leadership, coordination, performance evaluation, and financial allocation within the context of the public school system. This section provides a comprehensive discussion of the aforementioned ideas and concepts. Similarly, there were discourses about concepts of power and authority, with the evident disparities existing



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between these two constructs. Similar to other educational concepts, the term "management" has a range of interpretations that vary based on the perspective of the one being consulted. The term "manage" originates from the verb "manage," denoting the act of overseeing or delegating the task of caring for something to another individual. It is also feasible to denote the assumption of authority or dominance over an entity or individual. An illustration of significance lies in the implementation of designating an educator accountable for a certain group of students inside an educational institution. The term "director" has the potential to include the exercise of power and control over several entities. One illustration of this phenomenon is the management of disruptive pupils within a classroom setting, when the instructor uses verbal directives to request their silence. Another important aspect is the efficient management of an organization's financial resources, including revenue and expenditures. This phrase can also mean the person's capacity to do what one decides to do, or to achieve one's goals. For instance, "By what means did he successfully navigate his examinations?" Let us consider the question at hand. As an illustration. Within the given context, the term "manage" refers to the act of successfully attaining a certain objective. Additionally, it symbolizes the act of engaging in a certain work or endeavor with the intention of attaining a particular objective. Productivity is often attributed to those who are able to successfully accomplish their objectives. Consequently, the effectiveness of a manager is evident when they demonstrate productivity in attaining the predetermined goals and objectives of the firm.

Keywords: Educational Administration, Educational Sciences, Education and Administration, Educational Administration, Educational Administration and Leadership

Introduction

The concept of "management" pertains to the systematic integration and manipulation of an organization's diverse resources with the aim of facilitating the realization of its goals and objectives. Money and materials serve as exemplars of resources. It is well recognized that the process of management starts with the planning phase and extends through to the attainment of desired outcomes.



Education Management Concept

Based on the notion of comprehensive management, it may be inferred that educational administration is a component of the broader concept of comprehensive management. The word education management refers to the process of integrating various educational resources in a manner that facilitates the attainment of educational goals and objectives. There are several educational resources available, including human resources such as trainers, educators, and education policy makers, material resources such as textbooks, classrooms, and school equipment, as well as financial resources allocated towards the attainment of educational objectives.

The phrases "management" and "administration" are often used interchangeably by a significant portion of individuals, including organizational managers. This assertion has particular significance within the realm of education. While both entities have the same purpose of attaining corporate goals and objectives, their difference lies in the geographical areas they serve or their ownership structures. Given the broader extent of management in comparison to administration, it falls upon managers to assume the duty of establishing, formulating, and supervising the execution of policies. The responsibility for policy development and design lies with management, whereas the responsibility for policy implementation also falls within the purview of management.

In essence, when a management within the Ministry of Education, often referred to as the Policy Maker, formulates an educational policy with the aim of implementation by school principals, it becomes the duty of the school principal within their designated role. As a managerial professional, it is important to engage in a thorough analysis, interpretation, and subsequent implementation of a policy, while duly considering the unique contextual factors prevalent inside the educational institution.



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Methodology

Both Art and Science in Management

Management may be seen as a discipline that has both artistic and scientific elements. Due to the artistic nature of management, it is unfeasible for one individual to effectively operate inside an organization to attain its objectives and ambitions. Instead, organizational success necessitates the collaboration and interaction of a collective of persons. It can be inferred that a multitude of individuals participate in the management process, given that the successful execution of this process necessitates the use of several methods, including the delegation of authority, effective human relations techniques, and the establishment of an adequate communication system, all of which are essential for the attainment of organizational goals and objectives.

Management in Organization

Given the inherent limitation of an individual's ability to be present in several locations simultaneously, it is essential for the leader of an institution, such as a school, to possess the capacity to engage not just their subordinates but also students and peers in the day-to-day functioning of the organization. However, management may be seen as a scientific discipline that encompasses the formulation and dissemination of laws, policies, principles, and theories, which are essential for the effective execution of various operational activities within an organizational setting. Given the inherent logic in anticipating organizational changes in the realm of innovation, it becomes imperative to design adaptable norms and policies that can effectively respond to the transformative effects brought about by innovations within the organizational context. The process starts with the diverse policies developed by the education ministries and continues to the overarching school rules and regulations that both instructors and students are obligated to adhere to in order to attain the predetermined objectives. The term "management" encompasses both a human and a collective entity. An individual may be regarded as the leader of an organization's management.



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Consider, for instance, the responsibilities and functions associated with the position of an administrator inside an educational institution. The presence of individuals such as a school principal, dean, rector, or vice-rector indicates the existence of personnel-based administration inside an educational institution.

Findings

While the presidents may have their own deputies and subordinates, it is the school principal that has the ultimate power and control over the institution. Nevertheless, it is important to note that public schools are designed to operate under the jurisdiction of their respective boards or councils. In the given context, the administrative entity or governing council assumes accountability for the administration of the educational institution. In contrast, the formulation of regulations that will establish the structure for the administration of the educational institution may fall within the purview of either the college academic board or the university senate. Hence, it is rational to assert that the educational institution in issue ought to be governed by a heterogeneous population, resulting in a management comprised of individuals from multiple backgrounds.

History of Management

The genesis of management may be traced back to the era of industrialization in pre-medieval antiquity, whereby there was a systematic use of knowledge for practical tasks and statesmanship within manufacturing businesses. During this period, the prevailing term used to describe the approach to management was "scientific management". Before Christ. By the year 1300, the ancient cities of Egypt and China had established governance systems that effectively mitigated corruption and prevented public leaders from pursuing self-serving agendas. The Roman Empire gained renown for its adeptness in effectively and proficiently administering its territories. An illustration of the efficacy and significance of Rome's early administrative structures may be seen in the presence of Roman Civil Servants and Roman Judges predating the Middle Ages. In addition to its role in public and ministerial matters, the Roman Catholic Church emerged as one of the



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pioneering religious entities to establish a highly powerful and well-structured formal organization throughout the early stages of Western civilization. The Roman Catholic Church was one of the first influential religious groups to offer the earliest effective and efficient formal organization. The Roman Catholic Church was renowned for its extensively bureaucratic power structure, which was established around the principles of specialized knowledge and effective allocation of essential personnel. In the context of Western Europe, the state army emerged as a prominent institution tasked with the administration and coordination of a considerable populace. The first military forces of the Western civilization gained renown for their rigorous adherence to discipline and cohesive collaboration in executing their objectives. Despite the authoritarian disposition shown by military leaders such as Napoleon, it is noteworthy that they dedicated effort to elucidate the rationale for the need for compliance with their rules to the populace. The management concepts first used by the early French military gradually transformed into significant principles of management that gained global recognition and application. In the year 1790, the French army underwent a reorganization process based on its "principles," which subsequently emerged as a pivotal notion in the field of administration.

Literature Review

The pursuit of progress in the field of management and the origins of scientific management Before the advent of scientific management, several people produced noteworthy contributions to the advancement of administration. Individuals such as James Watt Jr. and Robert Owen might be classified under this particular group. Renowned for his invention of the steam engine and establishment of an engineering enterprise in the United Kingdom, James Watt is notably recognized as the progenitor of James Watt Jr., who was named after his father. Subsequently, Watt Jr. assumed the role of overseeing the company's operations and administration. James Watt Jr. assumed the role of overseeing the firm's business operations, during which he developed and implemented several management strategies that were afterwards used in the company's management practices. As an example, he pioneered the development of a product standardization methodology tailored to meet market demands. Furthermore, he devised a methodology for the computation of production expenditures and gains. In the realm of people management, James



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Watt Jr. introduced the concept of a job study or in-service program as a means to enhance the skills and knowledge of his workforce. The individual undertook this action due to their recognition of the imperative need for their staff to engage in professional development. The individual in question shown a significant level of care for the well-being of his workers, leading him to establish a charitable organization known as the Labor Hospital, specifically aimed at addressing their welfare needs. Despite the endeavors of Watt Jr. in the realm of people management, the accomplishments in personnel management have been ascribed to Robert Owen, largely influenced by Watt Jr.'s contributions. The level of recognition achieved by Owen was exceeded due to his establishment as the progenitor of people management. The accomplishments of Watt Jr. in the field of people management were subsequently overshadowed by the recognition of Robert Owen as the progenitor of personnel management. Over a span of over twenty years, he effectively oversaw a conglomerate of textile mills located in Scotland. Throughout this period, he implemented a practice of providing sustenance to his workforce throughout their working hours, thus enhancing the level of service he rendered to them. Furthermore, he augmented the overall urban landscape by constructing residential dwellings and thoroughfares to accommodate his workforce. Fredrick W. Taylor, a prominent figure from 1856 to 1915, is usually recognized as the progenitor of contemporary scientific management. The Bachelor of Science degree has been edited by Taylor.

In 1878, he began employment as a laborer inside a steel corporation, so acquiring rudimentary skills in administrative tasks. Subsequently, the individual made notable advancements in his professional development, ultimately ascending to the role of foreman. Subsequently, he transitioned from his job at the organization to assume the esteemed position of chief engineer. The individual ascended through the firm, ultimately attaining the position of foreman, and had the responsibility of reforming the company's management framework with the aim of enhancing the rapport between employees and executives. The individual had the belief that in order to attain maximum productivity, there must exist a harmonious relationship between personnel and management. In contemporary discourse, the designation "father of scientific management" is often used to denote this concept. In essence, the term "management" encompasses a set of activities that revolve around the strategic planning, systematic organization, and meticulous coordination of tasks aimed at attaining a certain objective. This is accomplished by skillfully



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harnessing both human and material resources in a manner that maximizes productivity and minimizes waste. The lesson named "Elements of Educational Management" centers upon the aforementioned tasks. Management is the systematic and organized process of overseeing, guiding, and monitoring the actions and endeavors of a collective of persons with the aim of attaining shared objectives. Hence, management may be defined as a socio-economic process including the coordination of several activities, namely planning, organizing, coordinating, directing, and controlling, with the aim of efficiently using existing resources and achieving desired objectives within a relatively limited timeframe. Several components or concepts are involved in school management. Numerous scholars have already discussed at length the various elements of educational administration, which are integral to the managerial responsibilities of school administrators.

This essay will primarily center its attention on several ideas pertaining to school management.

Argument

Diverse perspectives exist about the number of jobs that managers should do. While some proponents argue for around seven duties, other viewpoints provide a range spanning from fifty to one hundred fifty tasks. Additionally, an alternative perspective condenses these tasks into a concise set of sixteen. Conversely, it has been said that Luther Gulick likewise addressed the aforementioned problems in a similar manner. The act of formulating a collection of potential courses of action for future implementation is referred to as planning, a task that comes within the purview of the education manager. Planning is undertaken with the objective of attaining a certain goal for a given entity or situation. Planning requires careful consideration, foresight, and prediction of future opportunities in the realm of management. The act of planning necessitates the proactive creation and refinement of regulations and procedures in order to harmonize with the many goals that are sought to be accomplished. The manager has the ability to engage in both long-term and short-term planning based on the specific needs and circumstances of the situation. The concept of organization refers to the systematic arrangement and structuring of elements or components in a in this context, the concept of organization follows immediately after the process



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of planning. The concept pertains to the establishment of a distinct entity including individuals and their associated endeavors, with the objective of fostering a cohesive connection with such entity in its whole. During the process of organizing, a formal structure is built, whereby the members of the organization allocate tasks between themselves in order to accomplish a predetermined objective. In this particular domain, it is essential for a manager to allocate responsibilities, ascertain the suitable approach for accomplishing the duties, and provide necessary provisions such as supplies, cash, information, and other resources in a timely and appropriate manner. The role of a manager entails the provision of guidance to ensure that workers effectively acknowledge and execute their assigned tasks and duties. In order to ensure a successful orientation, it is important to establish an efficient communication system and foster enough motivation inside the organization.

Leading by Presenting Positive Examples

The successful guidance of individuals by a manager may be achieved by the establishment of a pace, sometimes referred to as leading by positive example. Within the realm of management, the term "coordination" refers to the ability of a manager to effectively align and integrate various components of an organization, with the objective of collectively working towards the attainment of a certain goal. The notion of coordination pertains to the act of harmonizing various elements inside a company entity to guarantee that the ultimate outcome aligns with the planned aims. Similarly, effective management necessitates the regulation of both tangible and intangible assets in order to ensure the seamless operation of a company. An adept manager will continually guarantee the implementation of proper organizational procedures and protocols. In essence, achieving one's objectives entails using suitable methods, executing relevant activities, and doing so in a timely manner and appropriate locations. The fundamental duty of a manager is to supervise and guide the operational activities of their subordinates. The educational supervision process is a procedure designed to facilitate professional growth and collaboration among educators, with the ultimate objective of enhancing instructors' ability to foster self-directed learning, creativity, and productivity. In the role of a school principal, it is incumbent upon you to undertake appropriate measures aimed at fostering the self-development of classroom teachers, so facilitating their



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transformation into autonomous and motivated professionals. It is advisable to endeavor to provide an atmosphere conducive to facilitating successful instruction and learning. The managerial ability to direct and coordinate subordinates in order to accomplish the aims and objectives of the business is referred to as "controlling". The primary objective of doing checks is to verify that the outcomes align with the anticipated expectations. Consequently, it is necessary to set criteria that may be used as a foundation for making changes, taking into account the outcomes derived from the comparison between the actual output and the anticipated output.

Recruitment, sometimes referred to as personnel management, pertains to the managerial ability to effectively choose and place suitable individuals in suitable roles within an organization. Irrespective of its size and objectives, any firm unavoidably need a workforce. The attainment of organizational objectives is contingent upon the involvement of individuals, making it the foremost duty of managers to get, educate, retain, assign, and oversee the persons necessary for goal achievement.

Reporting (Contact)

Communication is a process that entails the transmission of significant information from the individual initiating the message (known as the encoder) to the individual receiving and interpreting the message (known as the decoder) within the framework of a communication network. The management has a responsibility to ensure the provision of unambiguous instructions and comprehensive information to all relevant parties. The manager is obligated to regularly present reports about the group's performance, personnel, resources, processes, and their impact on the attainment of organizational objectives. In various circumstances, the management often finds it necessary to express commendation, substitute, or designate an additional employee. The concept of "motivation" encompasses the inherent drive, vigor, or level of behavioral manifestations shown by an individual in pursuit of a certain objective. The school administrator might adopt a range of tactics to incentivize staff inside the educational institution to enhance their productivity. These techniques include a spectrum of approaches, including offering competitive salaries and rates, establishing an effective incentive structure, fostering a robust work ethic, and



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upholding elevated societal ideals. The use of staff motivation strategies by school administration is essential for the purpose of maintaining quality control inside the educational institution, fostering enhanced collaboration among staff members, and facilitating optimal work performance among the staff. Assessing the efficacy of a program is a paramount and foundational duty for educational administrators. It is essential for the director of each educational institution to provide an annual report that includes a comprehensive evaluation of the school's accomplishments in relation to the societal goals and objectives. To excel as a school administrator, one must demonstrate a proactive commitment to thoroughly evaluating the school's accomplishments and shortcomings, with the aim of identifying areas for potential improvement within the institution. The ideas of power and authority are often used interchangeably, yet they possess subtle distinctions. The term "power" is often used and may be described as an individual's capacity to influence others to comply with requests, particularly in cases when they may lack personal desire or motivation to do so.

Authority

The term of authority is often used interchangeably with power by individuals. This goal is achieved by the power holder by using sanctions, force, pressure and threat. In essence, power may be conceptualized as an individual's inherent ability to exert influence on the actions and behaviors of others in order to get a certain outcome. The use of force extends beyond the capacity of a person to exert control or influence over another individual. On the global arena, nations possess an equitable distribution of power in their intergovernmental interactions. Currently, power may be conceptualized as the capacity of a nation to effectively use its tangible and intangible assets, hence exerting influence on the actions and decisions of other nations, namely nations 'A' and 'B'. Every nation has a combination of material and intangible resources. Physical resources include physical assets such as the military, while intangible resources encompass intangible factors such as political and economic stability, as well as national morale. In the realm of international relations, nations need power in order to effectively pursue their objectives, whether it the attainment of victory in conflicts, the establishment of peaceful conditions, the promotion of justice and progress, or the obstruction of opposing entities. Power is an inherent aspect of human



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existence, since it is needed for the sustenance of individuals and their pursuit of self-interests. Habu (1987) posits that there are five fundamental classifications of power. There are several classifications of power. Coercive power refers to the ability of an individual or entity to influence others via the use of threats, punishment, or force. This kind of power entails compelling others to comply with someone's directives by using punitive measures in the event of disagreement. Further elaboration on this topic will be provided thereafter. Consequently, adherents comply with the directives of the leader due to their perception that the leader has exclusive control over the knowledge or resources that are desired by the followers. This confers expert authority onto the leader. Patients seldom pose difficult inquiries to healthcare providers due to the extensive scope and profound expertise inherent in their professional acumen.

Legitimate Power

Legitimate power pertains to a formally established role whereby the individual possessing such power is acknowledged by their subordinates as the rightful authority to lawfully wield power in connection to their position. This particular kind of power is differentiated from illegitimate power, which pertains to authority that lacks legal legitimacy within a certain position. For instance, let us examine the jurisdiction wielded by a judge sitting over a civil litigation matter. This particular facet of power pertains to the individual's character who has it. The affable demeanor of an individual in a position of power may have an impact on the followers influenced by that individual's personality. In essence, the proposition posits that individuals in positions of authority possess inherent attributes that might serve as a basis for comparative analysis. The individual with this authority has the ability to bestow or withhold incentives or penalties, depending on the circumstances. Fans have the belief that a reduction in available resources and benefits will facilitate the attainment of their self-determined objectives.



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Authority

The concept of authority often pertains to an individual's ethical entitlement to enact enforceable judgments, devise strategies, provide directives, and settle disputes within a societal or national context. Obedience is often understood as the act of recognizing and accepting one's power to issue commands to others, who in turn see it as their duty to comply with such commands without hesitation or inquiry. There is a contention that an individual or collective entity has authoritative status when they are bestowed with the ability to rule and enforce the provisions of the constitution, which serves as the foundational legal framework of a nation. According to Habu's (1987) definition, the sources of authority may be categorized as follows.

Traditional Authority

This particular kind of authority is traditionally associated with both authority and power. Public officials are granted such power. Tradition, norms, legacy, values, and beliefs serve as foundational pillars of ruling authority. The source of this authority may be traced back to historical origins. This umbrella phrase encompasses royal families, orders, and obis. The individuals referred to as "Obas," traditional priests, and other traditional title holders of chief are significant figures within the cultural and social fabric of their respective communities. There are more male individuals that fulfill the role of dads inside the household. Charismatic authority refers to a kind of leadership that is based on the personal qualities and appeal of an individual leader. This type of the term 'charismatic' derives from its Latin roots, meaning "the bestowal of grace". This particular kind of power, originating from the concept of the crane, pertains to an individual's unique disposition that commands both reverence and compliance. The emergence of a phenomenon is a result of its inherent quality or nature. The concept in question is inherent and cannot be taken away. Adolf Hitler, a German political figure, and Obafemi, both from Germany, are the subjects of discussion. Prominent figures such as Chief Obafemi Awolowo, Dr. Nnamdi Azikiwe, Sir Ahmadu Bello, Karl Marx, Lemi from Russia, Kwame Nkrumah from Ghana, Indira Gandhi of India, and Ayatollah of Iran have made significant contributions in their respective countries. Khomeini had a number of commendable attributes. The topic of discussion pertains to



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the concept of legal or bureaucratic authority. This kind of power is derived from the legal framework or constitution of the state.

The source of authority is derived not from the personal attributes of an individual, but rather from the political position occupied by the leader. Who is responsible for undertaking the task? Illustratively, individuals holding positions of authority such as the President of a nation, Governors, Ministers, and court judges possess comparable capabilities.

According to Liberali (2012), the absence of collaboration among administrators at various levels has impeded the comprehension of the significance of two key aspects: the initial implementation of policies for educators' development, and the subsequent facilitation of teacher educators, pedagogical coordinators, principals, and teachers in executing these policies. The individuals in question are responsible for making choices pertaining to the strategic planning and execution of their tasks. Hence, the underlying justification for doing this project is in the observation that the absence of collaboration among managers at various hierarchical levels poses a barrier to the effective execution of policies aimed at enhancing the professional growth of educators. The evaluation of the effectiveness of this endeavor is determined by my study. The objective of the study detailed in this research plan is to investigate the process by which a novel concept of educational administration is formed within the framework of a consultation for executive educators.

The first phase of the study is doing a comprehensive assessment of the existing literature on educational administration. This stage is crucial for gaining a deeper comprehension of the many viewpoints that inform the different approaches to educational administration. In summary, this study comprises four publications, including the project's timeline and the ethical considerations included. Souza (2006) asserts that educational administration has long been seen as a means of coordinating school activities. Kumpulainen et al. (2010) assert that there has historically been a connection between educational administration and school administration. Contrarily, as posited by Bush (2011), educational administration is a scholarly discipline concerned with the study and practical implementation of the operational aspects of educational institutions (Bush 2011, 1). According to Kumpulainen et al. (2010), there exists a historical connection between educational administration and school administration. According to Bush



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(2011, 14), the topic of educational administration, including both its academic study and practical application, sprang from management concepts first used in the industrial and commercial sectors of the United States. The contributions of Taylor's work (1947) and the scientific management method (Hoy, 2013) were crucial in the advancement of this theory, since they proposed the transformation of individuals' behavior to resemble highly efficient machines. Fayol (1916) and his seminal work on management principles, including planning, organizing, commanding, coordinating, and controlling, as well as Weber's (1945) profound contributions to the study of bureaucracy, are two significant aspects that have had a lasting impact. Hoy (2013, 3) asserts that the study of educational administration has emerged together with the establishment of modern schools (Hoy 2013, 2). According to Hoy (2013), the field of management has both artistic and scientific elements, since it entails the use of knowledge to address administrative and organizational complexities (p. 8). The author conducts an analysis of the role of educational administration as a scientific discipline, aiming to provide comprehensive explanations that may effectively inform both research and practical applications. As posited by the author, a viable approach to comprehending the advancement of scientific knowledge is conceptualizing it as a dynamic phenomenon characterized by the interplay between experimentation and observation. In contrast, Hartley (1999) and Hallinger (2005) highlight the transformations occurring in public administration and their impact on the adoption of flexible model production within the education sector.

The Taylor-Ford manufacturing model is being phased out and replaced with a more flexible and adaptable approach, aiming to address the demands of the present-day market and prioritize the provision of high-quality customer service. Furthermore, it is disclosed that their novel model has undergone a transformation from a bureaucratic model to a model characterized by bureaucratic flexibility. In his work, Bush (2011) presents a series of models that pertain to the field of educational administration.

Bureaucratic Model

One approach, known as centralized education governance, is a hierarchical structure where decision-making authority resides primarily at the higher management level. In this model,



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elections for educational leadership positions are conducted at the upper level, while the lower level is responsible for implementing and executing the choices made by the higher level. A decentralized approach of education system administration at a lower level. Due to its integration with central systems, there exists no mechanism to guarantee continuation.

Conclusion

It is essential that all students who are enrolled in education and training programs have comprehensive training in the field of educational administration. Individuals who want to assume teaching roles in the future must possess a comprehensive understanding and practical expertise in the field of management. The individual in this role will be responsible for overseeing and effectively managing a diverse range of resources, including the physical infrastructure, student body, educational curriculum, financial aspects, public relations, leadership initiatives, administrative operations, personnel, and supervision. Furthermore, inside each chapter, the author provides an appraisal of events from a worldwide standpoint. The standards we adhere to are mostly based on those established by the Organization for Economic Co-operation and Development (OECD). There is a strong expectation that upcoming educators would enthusiastically adopt and integrate the most recent advancements in educational best practices.

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