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KICK-OFF MEETING

**FOSSR - Governance,
Sustainability and
Management**

Daniela de Gregorio (CNR ISMED),
Massimiliano Saccone (CNR DSU)

Rome, November 25, 2022



FOSSR

Fostering Open Science in Social Science Research
Innovative tools and services to investigate economic and societal change



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Work Package leader

WP	WP leader name	Organization
WP1	Daniela De Gregorio	CNR-ISMED - Istituto di studi sul Mediterraneo
WP2	Massimiliano Saccone	CNR-DSU - Dipartimento Scienze Umane e Sociali, Patrimonio Culturale
WP3	Antonio Zinilli	CNR-IRCRES - Istituto di Ricerca sulla Crescita Economica Sostenibile, sede di Roma
WP4	Mario Paolucci	CNR-IRPPS Istituto di Ricerche sulla Popolazione e le Politiche Sociali, sede di Roma
WP5	Andrea Giovanni Nuzzolese	CNR-ISTC - Istituto di Scienze e Tecnologie della Cognizione, STLab
WP6	Mario Ciampi	CNR-ICAR - Istituto di Calcolo e Reti ad Alte Prestazioni
WP7	Mario Sicuranza	CNR-ICAR - Istituto di Calcolo e Reti ad Alte Prestazioni
WP8	Andrea Orazio Spinello	CNR-IRCRES - Istituto di Ricerca sulla Crescita Economica Sostenibile, sede di Roma
WP9	Emanuela Reale	CNR-IRCRES - Istituto di Ricerca sulla Crescita Economica Sostenibile, sede di Roma



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Governance and Project management

- The aim of FOSSR is the creation of an Italian long term Open Science Cloud for the Social Sciences.
- FOSSR is expected to create a long term synergies with other Europe's and Italian's Research Infrastructures in the Social Sciences and to create a Joint Research Units (JRU) between CNR and the universities involved in the governance, ISTAT, and other research organizations and universities that are likely to provide important contribution to the maintenance and improvement of the resources developed. The JRU would allow to participate in a coordinate way to national and international calls that we consider an important source to guarantee the FOSSR thematic network sustainable in the long term.

To achieve these challenging goals considering the project complexity (size, number of internal and external stakeholders, exogenous variables), territorial dimension (the whole national territory) or pre-existing constraints it has been design two governance level:

A. Higher distributed governance that shall assure the participation of the universities of the Italian nodes of CESSDA ERIC, SHARE ERIC and RISIS and ISTAT (the main national producer of official statistics) Also, scholars from national and non-national academic organization as well key stakeholders will be involved at this governance level.

B. Project management activity as oversight function that is aligned with the organization's governance model and encompasses the project life cycle.



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WP 2 Governance and sustainability: Aim and Activities

The WP aim is to assure a distributed governance of the project, setting conditions and modes of stakeholder's participation. The WP is also devoted to plan actions toward assuring the long-term sustainability of the results achieved through the commitment of the participating infrastructures beyond the end of the project, and assures the quality assurance of governance policies and processes.

The WP has the objective of providing organizational-managerial and technical-scientific support to ensure the implementation, development and functioning of the governance of the FOSSR project.

The activities include:

- a) openness and integration of national nodes of research infrastructures for social sciences, in line with the policies of the relevant IRs, with the ESFRI Roadmap and the PNIR;
- b) ensuring medium and long term sustainability of research infrastructures network;
- c) compliance of strategic activities and exploitation of synergies;
- d) stakeholder's involvement;
- e) strengthening of the partnership;
- f) harmonization of services and data policies;
- g) implementation of multilevel policies and cooperative initiatives for Open Science, in accordance with European guidelines and policies (Open Science policy of the European Commission, EOSC, CESSDA ERIC, RISIS, SHARE ERIC, Italian National Open Science Plan);
- h) harmonizing Service Level Agreements (SLA), in accordance with the IRs involved in the proposals (CESSDA ERIC, RISIS, SHARE ERIC);
- i) ensuring quality and ethical requirements for research data (including certifications, training and support);
- j) ensuring gender equality within FOSSR project and network;
- k) ensuring quality assurance policies and processes;
- l) ensuring cross disciplinary and cross ESFRI Areas coordination and cooperation.



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WP 2 Governance and sustainability: Organization e structure

The activities of WP 2 are organized into specific tasks, which will actively involve not only CNR staff but also staff of the universities and institutions involved in the project.

WP2 Tasks (Activities):

Activity 2.1 – Governance of the project [M1-M30] (OU CNR DSU) Organization, coordination and technical support to the governance structure of the project for the definition of the FOSSR governance model and for the implementation of policies and agreements (Governance Roadmap). Furthermore, it takes care of the preparation of the annual reports, the organization of the GB meetings and the organization of the annual FOSSR meeting that enables the Board to follow all the activities before making strategic decisions for the year to come.

Activity 2.2 – Operational management – Scientific aspects [M1-M30] (OU CNR IRCRES) The task supports the work of the Executive Committee (ExCO), that meets once a month and is in charge to ensure the coordinated progression of the project. It also supports the work of the Scientific Advisory Board (SB) made of external scholars.

Activity 2.3 – Strategic and legal management [M3-M30] (OU CNR IRCRES) The CNR management team is in charge of implementing the decisions taken by the GB, the ExCO and the SMC. The task supports the high-quality project -assurance, fostering the design, the implementation, the analysis and the assessment of the scientific and technological activities, milestones and deliverables. These activities will be carried out by the FOSSR Research manager in collaboration with the FOSSR Scientific Coordinator and with the support of the Project manager. The strategic management also addresses all the legal issues raised by actual implementation.

Activity 2.4 – Sustainability actions [M1-M30] (OU CNR IRCRES) This task deals with the preparation of the future of FOSSR and its different components: the long-term engagement of members, the development of a costing approach to shared elements of the infrastructure, the definition and deployment of the contractual approach, the identification and analysis of options for the lasting operation of FOSSRS as a thematic infrastructure integrating resources for studies on economic and social change. The SMC presents its progress and issues requiring strategic decisions to the Governing Board every year, upon consultation of the SAB and of the SB.

Activity 2.5 – FOSSR Ethical issues [M1-M30] (OU CNR - Centro Interdipartimentale per l'Etica e l'Integrità nella Ricerca) This task is dedicated to providing technical, scientific and organizational support to the FOSSR Ethical Committee (FEC), in charge of reviewing ethical and safety issues arising from surveys and data analyses, and of supervising conditions of use of the infrastructure. The Task supports the Committee in the elaboration of steering documents and provides ethical consultancy services to the scientific network and the management of possible cases of presumed research misconduct.

Activity 2.6 – FOSSR Gender Equality Plan (GEP) [M1-M30] (OU CNR – IRPPS) FOSSR proposal takes a systematic approach to gender equality by a) structurally monitoring gender balance in the project governance and training opportunities and b) integrating the gender lens in all capacity building and outreach activities. FOSSR GEP will monitor the structural dimension (mainly focusing on WP2 activities) of the gender balance, early career researcher involvement and geographical participation in all the project governance bodies. GEP will monitor and evaluate the inclusion on the gender dimension in all capacity building and outreach activities foreseen in the project. In addition the task will ensure that all panel, public meeting, conferences of the project will respect the NWNP (No women no Panel) protocol signed by CNR in January 2022 and monitored within annually by GEP.



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WP 2 Governance and sustainability: current organizational chart

Task leaders

	TASK	Referente/Leader	Mail
WP2	T2.1 - Governance of the project - Leader: DSU	Giulia Antonini - Massimiliano Saccone	giulia.antonini@cnr.it ; massimiliano.saccone@cnr.it
	T2.2 - Operational management – Scientific aspects - Leader: IRCRES	Emanuela Reale	emanuela.reale@ircres.cnr.it
	T2.3 - Strategic management - Leader: IRCRES	Emanuela Reale	emanuela.reale@ircres.cnr.it
	T2.4 -Sustainability actions - Leader: IRCRES	Emanuela Reale	emanuela.reale@ircres.cnr.it
	T2.5 - FOSSR Ethical issues - Leader: Centro Interdipartimentale per l'Etica e l'Integrità nella Ricerca)	Ilja Richard Pavone - Cinzia Caporale	iljarichard.pavone@cnr.it ; cinzia.caporale@cnr.it
	T2.6 - FOSSR Gender Equality Plan (GEP) - Leader: IRPPS	Lucio Pisacane	lucio.pisacane@irpps.cnr.it



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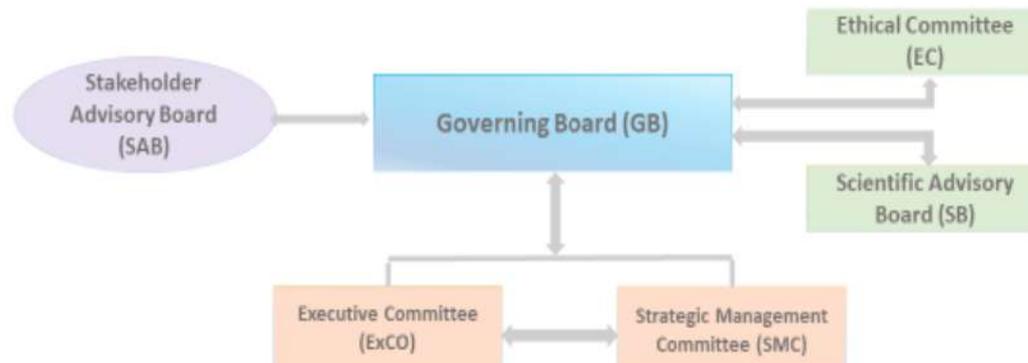
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FOSSR Governance Structure: functional chart

GOVERNANCE STRUCTURE





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FOSSR Governance Structure - governance bodies: functions and composition – Strategic level

GOVERNING BOARD (GB) - Chaired by Scientific Coordinator

It is the governing body of the FOSSR research infrastructure network. It has political and strategic tasks. It defines the strategic objectives and lines of action for the development and sustainability of the initiative in the medium and long term. It provides for the overcoming of organizational and functional problems. It promotes the project in the reference institutional offices and manages relations with the main stakeholders.

Composition:

Scientific Coordinator

Director of CNR DSU

Administrative Manager

Directors of the CNR Institutes involved in the implementation and development of the project: IRCRES, IRPPS, ISTC, ICAR, ISMED

Representatives of the Universities involved in the Italian nodes of the RIs CESSDA (UNIMIB), SHARE (UNIPD), and RISIS (POLIMI)

Representative of ISTAT

12 members

Invited: Infrastructure Manager, Project Manager, WP2 leader

The GB meets twice a year and is convened by the scientific coordinator of the project



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FOSSR Governance Structure - governance bodies: functions and composition – Management level

EXECUTIVE COMMITTEE (ExCO) - Chaired by Scientific Coordinator

It is the body responsible for coordinating the executive management of the project. ExCO has the task of coordinating and harmonizing the executive activities of the project, planned, controlled and managed within the individual WPs. It prepares the progress reports for the monitoring, evaluation and reporting of project activities.

Composition:

- Scientific Coordinator
- Administrative Manager
- Project Manager
- Infrastructure Manager
- WP Leaders

11 members/ Invited: the Leaders of the FOSSR - CNR Operating Units (OUs)

6 meetings per year (bimonthly)

STRATEGIC MANAGEMENT COMMITTEE (SMC) - Chaired by Infrastructure Manager

SMC has the task of implementing the medium-long term strategic planning of the FOSSR network. In particular, it deals with supervision and monitoring of the executive planning of project activities; legal and DMP issues; enhancement of intellectual property and project results; proprietary data and compliance with the GDPR legislation; aspects related to the guarantee of privacy, with the external advice of the Head of Personal Data Protection of the CNR; gender plan; quality assurance; long-term sustainability.

Composition:

- Scientific Coordinator
- Infrastructure Manager
- Project Manager
- WP6 Leader
- WP2 Leader
- Representative of the IR - CESSDA, SHARE, RISIS (UNIMB, UNIPD, POLIMI)
- Representative of ISTAT

9 members

4 meetings per year



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FOSSR Governance Structure - governance bodies: functions and composition – Advisory level

STAKEHOLDERS ADVISORY BOARD (SAB) – Chaired by Infrastructure Manager

The SAB acts as an advisory body that ensures the involvement of end users and stakeholders in the governance of FOSSR. Through the establishment and participation in working groups that will develop joint actions on topics of particular interest, it will provide contributions to the GB, SMC and ExCO for the planning of project strategies, for implementation plans and for the evaluation of intermediate and final results.

Composition:

- Scientific Coordinator
- Infrastructure Manager
- Project Manager
- WP2 Leader
- WP9 Leader

Possible other stakeholder: Regions, Policy institutions - Ministry of Health, MUR, Ministry of Labour and Social Policies, MISE, INPS, INAPP, ANVUR, CRUI, Social Cohesion Agency – Confindustria and CNA
Up to 10-15 members / 1 meeting per year

SCIENTIFIC ADVISORY BOARD (SB) – Chaired by Scientific Coordinator

The SB has the task to give feedback and make recommendations to develop FOSSR network's activities on the scientific level, to advise the GB on objectives in achieving the scientific goals of the network and to analyse the scientific results and impact of the FOSSR. Provides support for the definition of criteria, methods and systems concerning the overall project evaluation and results.

Composition:

- Scientific Coordinator
- International representatives of the RIs involved (CESSDA ERIC, SHARE ERIC and RISIS)
- Representative of INAPP (ESS ERIC)
- Representatives from other Universities involved in the project: UNIMI, UNICATT, UNIBO (GUIDE - Growing Up In Digital Europe: EuroCohort), LUISS, BOCCONI (The Generations and Gender Program – GGP), UNISI, etc.
- CEMFI - Centro de Estudios Monetarios y Financieros

Up to 15 members/ 1 meeting per year

ETHICAL COMMITTEE (EC) – chaired by Responsible of CNR - Centro Interdipartimentale per l'Etica e l'Integrità nella Ricerca (UO 3)

The EC elaborates guidance documents and provides ethical consultancy services to the infrastructure and scientific network, the management of possible cases of alleged research misconduct, The EC also address ethical issues related to open science related to reusability of research data produced, managed, and made accessible through the FOSSR network.

Composition:

- Responsible of CNR - Centro Interdipartimentale per l'Etica e l'Integrità nella Ricerca (UO 3)
- FOSSR Scientific Coordinator
- 8 members indicated by the Responsible of Centro Interdipartimentale per l'Etica e l'Integrità nella Ricerca (CNR)

Up to 10 members/ 2 meetings per year



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FOSSR Governance Structure - governance bodies: functions and composition

FOSSR SECRETARIAT

Organizational secretariat for project governance support

Composition:

Infrastructure Manager, WP2 leader, Administrative Manager and Project Manager.

Weekly meetings (e.g. on Monday from 10 to 11 am).

WORK PACKAGE TEAM chaired by the WP leader

The WP team is charge to realize the WP activities according to the proposal

Composition:

WP leader, task leaders, University or other stakeholder involved by Agreement

Weekly meetings (e.g. on Monday from 10 to 11 am).



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FOSSR
Fostering Open Science in Social Science Research

Long-term sustainability

We expect to have at the end of the project **new research capabilities to investigate topics of social science research** thank to the availability of innovative open services, data collections and computational resources, which shall also attract researchers from abroad, and arouse the interest of national and local authorities, associations, and other national and local actors.

In terms of sustainability, we foresee the creation of a **Joint Research Units (JRU)** between

- CNR
- The universities that are in the Italian nodes of the CESSDA ERIC, SHARE ERIC, RISIS (Milan Bicocca, Padua, Politecnico of Milan)
- The universities that coordinate the Italian nodes of other relevant European research infrastructures in the social sciences sector - The Generations and Gender Program – GGP, GUIDE - Growing Up In Digital Europe: EuroCohort (Bocconi, Bologna)
- The universities where the PhD positions will be opened because of existing activities on FOSSR actions – Milan Statale, Bologna, Cattolica, Sapienza, Napoli Federico II, Napoli Parthenope, Bari Aldo Moro, Catania, Sassari
- ISTAT
- INAPP - coordinator body of the Italian node of European Social Survey ERIC (ESS ERIC)
- other research infrastructures, research organizations, universities that are likely to provide important contribution to the maintenance and improvement of the resources developed.



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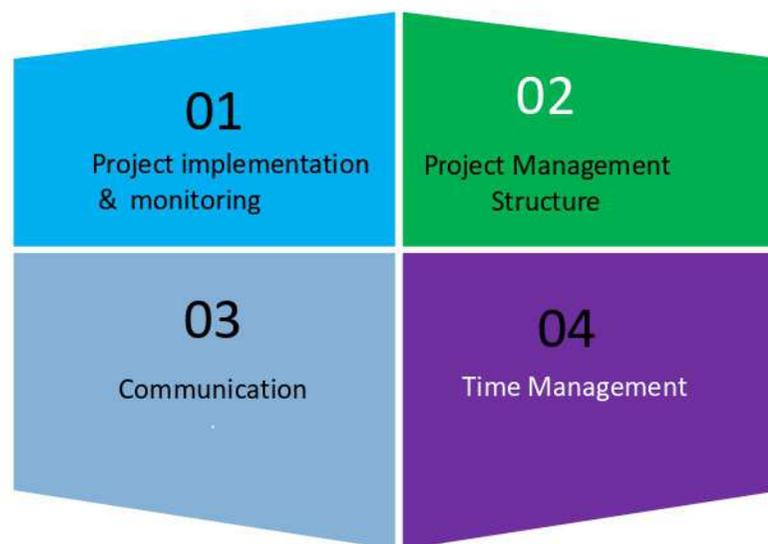


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FOSSR Project management





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FOSSR Project management

Objectives of project management

Project management -> is the application of knowledge, skills, tools and techniques to project activities in order to meet the project objectives.

Ensure the correct execution of the project's work plan including its adaptation to necessities that may occur during the project

Guarantee efficient communication within the consortium

Assure the **overall coordination of all activities among the project partners**

Lead project steering with the objective to implement the project in a smooth and consolidated way, involving the partnership and also external stakeholders

Enabled timely reporting to the MUR and the administrative and financial management of the project



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FOSSR Project management

Project implementation & monitoring

• ACTIVITIES

- Overall project implementation
- Scientific coordination
- Financial management & Monitoring (e.g. per different periods)
- Scientific and Financial reporting
- Preparation of the documentation for Audits
- Internal communication
- External communication and dissemination
- Monitoring of implementation
- Exploitation
- Identification of possible short, medium and long -term Impacts

• MONITORIN

- Covers crucial indicators (set in the proposal stage) – regularly measured
- Accountability: monitoring demonstrates efficient & effective use of funds
- Improving performance
- Proper documentation
- Mutual Learning to improve the project results



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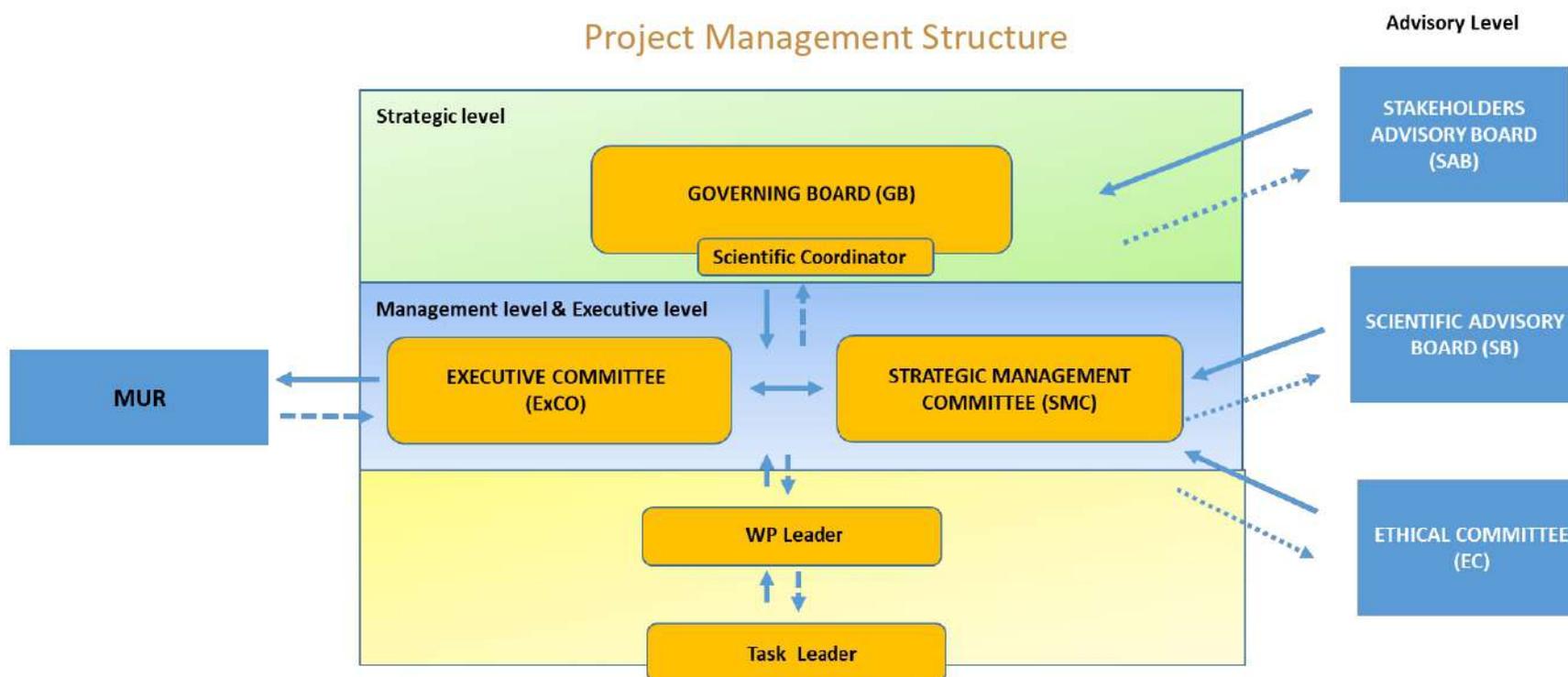
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FOSSR Project management

Project Management Structure





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FOSSR Project management Project Management Structure

Scientific Coordinator SC (Emanuela Reale)

Tasks: Scientific Coordinator is responsible for the FOSSR properly implementation and for all communications between the consortium and the granting authority (MUR).

To this end she is in charge of :

- requesting and reviewing any documents or information required and verify their quality and completeness before passing them on to the granting authority;
- submit the deliverables and reports to the granting authority;
- defining actions for the impact and sustainability of FOSSR results in the medium/long term (participation in new projects, collaborations in other PNRR projects, participation in, Thematic Groups, Scientific associations and Societies, Conferences and other events);
- Collaborating jointly with the Infrastructure Manager for all exploitation and project sustainability actions, in particular for the establishment of the Joint Research Units (JRU).
- supervising the consortium financial management in collaboration with the UOC research project office
- She chairs the General Assembly (GB), the Executive Board (ExCO) and the Scientific Board (SB), agreeing the relevant Agendas with the Project Manager.
- She collaborates with the Infrastructure Manager for all project exploitation and sustainability actions, in particular for the establishment of the Joint Research Units (JRU).



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FOSSR Project management

Project Management Structure

Infrastructure Manager IM (TBD)

Main Tasks: It has the responsibility to develop and enhance the research infrastructure created in order to ensure its sustainability at the end of the project as set out in Annex 2.

Task:

- To develop the business plan to ensure the sustainability of the FOSSR Infrastructure after the end of the project by implementing fundraising and crowdfunding actions.
- to elaborate and implements the plan for the creation of a Joint Research Unit (JRU).
- to promote the participation of other Italian and European research infrastructures in the FOSSR Infrastructure Network, fostering a broad participation of the national and European scientific community in the project and enhancing the results of research investments in Italy;
- to support the actions aimed at widening the partnership for the development of the infrastructure, favoring a broad involvement of all the stakeholders concerned (policy makers, institutions, enterprises, third sector, etc.);
- to define and implements an exploitation plan for the main project results;
- to promote the presence of the FOSSR Consortium in the international scenario and the impact on the Italian research and socio-economic system.



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FOSSR Project management

Project Management Structure

Project Manager (Daniela de Gregorio)

Tasks:

- to conduct an efficient management process which ensures that the work is carried out in accordance with the Proposal
- to ensure the required quality and time schedules are achieved throughout the entire project duration;
- to facilitate the fulfilment of the partners' obligations towards the MUR from the legal, contractual, financial and administrative perspective to effectively communicate between the consortium and the MUR.
- to monitor compliance with the technical and organisational instructions contained in Annex 2 in relation to all project activities (e.g. submission of deliverables, publications, etc.).
- To work with the Scientific Coordinator, the Administrative Responsible on the Bi-weekly Report, the Periodic Report (18 months) and the Final Project Report.
- To design an accurate risk analysis and contingency planning



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FOSSR Project management

Project Management Structure

Communication e Dissemination Manager (WP9 leader IRCRES)

Main Task: elaborate, in collaboration with the Scientific Coordinator and the Project Manager, the communication strategies to promote and disseminate the activities and results of the project, highlighting its innovative contribution to the advancement of knowledge.

Tasks:

- To develop the project communication plan and updates.
- to elaborates the Stakeholder Map.
- to develop with FOSSR Web Manager, the Editorial Plan of the project Web Site and the Social Media Plan;
- to develop with Graphic Designer in the design and realization of the brand identity (logo and graphic image) and communication materials (brochures, leaflets, newsletters, etc.).
- to support the scientific team in the identification and development of actions for the impact and sustainability of FOSSR results in the m/l period and the contents of the website sections, brochures and all the promotional and dissemination material of the project.



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FOSSR Project management

Project Management Structure

Administrative Manager (Maria Elisa Rosati)

She is responsible for managing the financial-administrative, interim and final reporting documentation to be produced to the Managing authority (MUR)

Tasks

- To define the administrative standards to be adopted in the management of the project;
- to coordinate and prepare the overall bimonthly financial reporting of the project;
- to do a first level audit about cost statements by partners in relation to reported expenditure to manage communications with the administrative managers of the various OUs relating to the reporting aspects.
- To check administrative documents provided according to Financial Guidelines
- Liaises with the CNR Mission Units.

Full description is available

https://docs.google.com/document/d/1ikqQpQYzyprn_8AhNOVLW0CDS_Y7QaQE/edit



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FOSSR Project management

Internal Communication within the Consortium

The normal means of communication will be the e-mail, conference calls, calls, depending on the urgency and the kind of the communication.

Since all project partners are distributed across Italy, the centrepiece of the overall project communication will be a website reserved area, offering to each partner independent access to important documents, meeting agendas, supporting materials, and other project information.

E-mailing rules

All e-mail sent to partners must be virus-safe.

In order to ease e-mail management and automatic filtering, it is suggested to use standardize message **Object: field**.

The following rules should be applied:

- use “to” for persons having to complete an action, and “copy” for persons having to know, but without having to complete an action;
- avoid attachments as much as possible;
- avoid as much as possible the “reply to all”;
- do not mix two topics in one e-mail:=> One e-mail per topic;
- when you reply to an e-mail, don't add another subject => Create another e-mail with a relevant subject name;
- when using a past e-mail to obtain the list of recipient do not forget to change the subject;



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FOSSR Project management

Internal Communication within the Consortium

Internal Email Lists

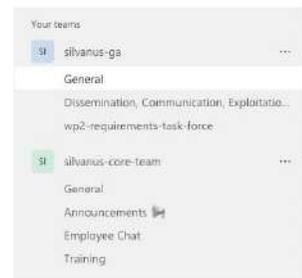
Several target group-specific mailing lists have been established to address FOSSR -relevant topics and activities as well as circulate important related news among the project members.

SharePoint or One Drive Repository

A folder will be set up for the archive, at the beginning of the project, of all versions of the documents produced (e.g. deliverables, reports, etc.) . Partners receive emails about updates and comments regarding the documents they are working on, ensuring a transparent way of working.

SharePoint or OneDrive offer a complete collaboration environment in which people inside and outside the organisation can collaborate, co-authoring documents.

It will be possible to manage in a consistent way the project since it is possible to create Central Repository divided into different channel and topic.



Channels

- **Structure discussions across different teams**
- **Create smaller groups to discuss specific activities**



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Internal Communication within the Consortium

SI **General** Posts Files Wiki SILVANUS - Calendar Action Point List GA - Tasks Action task list

Posts

Posts	Files	Wiki	Calendar
<ul style="list-style-type: none">• Exchange communication• Post messages• Tag people, channels, express emotions	<ul style="list-style-type: none">• Common repository for all consortium partners• All the files are structured into directories	<ul style="list-style-type: none">• Text space to add notes• Free-text description, with limited editorial features	<ul style="list-style-type: none">• A common space to review all the meeting events

ACTION POINT : TO DESIGN FOSSR CLOUD



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Identifying document items

Identifying document items The <Document ID> labelling convention will be:

D + Project deliverable number: deliverable;

TRP: Technical Report;

MEM: Memorandum;

MOM: Minutes of Meeting;

PRS: Presentation;

MNGT: for all management related documents;

DISM: for all dissemination relation documents;

OTHR: for any other document that doesn't fit into one of the types described above.

The <DocumentVersion> is made of the draft number of the document e.g. "Version 1.0".

All documents start with a first version called "Version 1.0". Following versions are Version 2.0, Version 3.0... up to the approval. The approved document then becomes "FINAL".

The **document file name** will be take the following form:
<project Acronym >_<Document ID>_<DocumentVersion>

ACTION POINT : TO DESIGN DELIVERABLE PRODUCTION, REVIEW, AND APPROVAL PROCEDURE



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Acknowledging EU and PNRR funding

According to the [Linee guida per le azioni di informazione e comunicazione a cura dei Soggetti Attuatori – Missione 4 – Versione 1.0 del 10 ottobre 2022](#), The Consortium is required to undertake all necessary communication actions to highlight the financial support received. In order to facilitate the application of this obligation, a signature logo that must be present in every document and that ensures uniform visibility to all initiatives covered by the NRP. The signature logo consists of the following elements

- the emblem of the European Union, the name 'European Union' in full;
- the logo of the Ministry of Universities and Research;
- the logo of the Government of Italy Tomorrow



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FOSSR Project management

TIME MANAGEMENT

To ensure that the tasks start and finish according to the project work plan and that the project deliverables are submitted to MUR in due time a management software (system) will be design and development according to : FOSSR Task, Milestones and Deliverables Gantt

Mese	Bimester	WP	Title of the Intermediate Objective	Costs	Responsible	Deliverables	Objective, quantitative, and measurable indicators
Dic.2022	1	WP1	Kick off Meeting	54.335,49	SMED/IRCRES	KOM Report M1	> 30 participants
Dic.2022	1	WP1	Management system design	54.335,49	SMED	D1.1 Project management handbook M2	Average delay in delivery of different deliverables < 30 days
Dic.2022	1	WP1	Recruitment process closed and contracts signature	6.889,73	STC con tutti	D1.5 Report on staff recruitment process. M2	38 new personnel staff located in different UOs
Dic.2022	1	WP1	Submission to GEA portal of 1st bimonthly Financial Report	5.244,16	STC con tutti	D1.3.a Bimonthly Financial report M2	No day delay considering deadline provided by MUR
Dic.2022	1	WP8	Setting of the format for the online courses (MCs and RDMS)	€ 1.783,33	IRPPS	DB.1 Planning document for the activities related to the capacity building and training. Due date: M3	Format for the online courses (MCs and RDMS)
Dic.2022	1	WP8	Planning of the course at Master level and PhD courses at universities	€ -	IRCRES/SMED	DB.1 Planning document for the activities related to the capacity building and training. Due date: M3	Planning of the course at Master level and PhD courses at universities
Dic.2022	1	WP8	Setting of the format for the Learning Sessions and Action Research Sessions	€ 47.715,76	IRCRES	DB.1 Planning document for the activities related to the capacity building and training. Due date: M3	Format for the Learning Sessions and Action Research Sessions
Dic.2022	1	WP9	Setting of the format for the Online seminars and Webinars	47.715,76	RPPS	D9.1 Communication and dissemination plan. Due date: M3	Planning of the online seminars and webinars
Dic.2022	1	WP9	Design of the FOSSR website structure	90.298,65	UVR	D9.1 Communication and dissemination plan. Due date: M3	Creation of the structure of the website
Dic.2022	1	WP9	Setting of the format for Online policy makers' sessions and Policy Briefs	22.966,21	RPPS	D9.1 Communication and dissemination plan. Due date: M3	Planning Online policy makers' sessions and Policy Briefs