D3.1 Stakeholder engagement plan, 1st version

Lead Partner:	**TRUST-IT**
Version:	**V1.0**
Status:	**Final**
Dissemination Level:	**Public**
Document Link:	

Deliverable Abstract

The report defines the activities to be carried out by the EOSC Secretariat in order to sustain, steer and monitor stakeholder engagement.

DELIVERY SLIP

Date	Name	Partner/Activity	Date
From:	**Sara Garavelli**	**Trust-IT Services**	**18.06.2019**
Moderated by:			
Reviewed by:	**WP3 members**	**WP3 members**	**22.06.2019**
Approved by:			

DOCUMENT LOG

Issue	Date	Comment	Author
v.1	01.04.2019	ToC and first version distributed for contributions	Sara Garavelli, Trust-IT
v.2	31.05.2019	Contributions from all WP3 partners condensed into v2	Sara Garavelli, Trust-IT & all WP task leaders
v.3	10.06.2019	Further contributions from WP task leaders	Sara Garavelli, Trust-IT & all WP task leaders
v.4	18.06.2019	Sent for internal review to WP3 members	Sara Garavelli, Trust-IT & all WP task leaders
v.5	24.06.2019	Final version sent to WP3 leader & Project Coordinator	Sara Garavelli, Trust-IT

Table of Contents

1 Executive Summary

The European Open Science Cloud (EOSC) initiative was proposed in 2016 by the European Commission as part of the European Cloud Initiative to build a competitive data and knowledge economy in Europe. An extensive consultation with scientific and institutional stakeholders then took place between 2016 and 2017. Following this, an engagement process was initiated with a first EOSC Summit in June 2017, resulting in the EOSC Declaration[1] endorsed by more than 70 institutions.

The European Open Science Cloud launch event, marked the official launch of EOSC[2] In November 2018. The Austrian Presidency and the European Commission invited stakeholders from all Member States to celebrate the launch of the European Open Science Cloud (EOSC) and the newly appointed representatives of both Governance Board and Executive Board who presented the Governance Structure of the EOSC. The f the first version of the EOSC portal was also launched as the reference point for EOSC-related information and resources.

With the new EOSC governance in place, it is of paramount importance to ensure that there are engagement channels in place to make sure that all the EOSC relevant actors can contribute to EOSC and identify themselves in its future trajectory. This is one of the main objectives of the EOSC Secretariat project[3].

Central to the foundation of the EOSC Secretariat is the concept of "co-creation" and "inclusiveness". These key principles will be reflected through an open communication and engagement channels between the EOSC Executive Board and its Working Groups with the EOSC stakeholders and key actors.

The EOSCsecretariat.eu stakeholder engagement strategy has three main objectives:

a) To raise awareness about EOSC;
b) To involve all the EOSC stakeholders from all sectors and disciplines in the co-design and co-creation of EOSC ensuring that their needs, requirements, assets, advice and commitment are reflected and passed on to the EOSC Governance;
c) To coordinate and facilitate the synergies within and between the stakeholders groups at national, European, International, thematic or institutional level.

Six stakeholder groups are the target of the EOSCsecretariat.eu engagement activities: Researchers; Infrastructure initiatives in the Member States; EU infrastructure related initiatives; International Initiatives; Industry and Policy Makers.

These stakeholder groups are heterogeneous. Thus, ways of reaching out to them have to differ and meet the stakeholder groups' characteristics. However, a common ground has to be established to enable co-creation activities or rather joint activities as well as to realizing consistent ways of raising awareness of the EOSC or collecting and analysing stakeholder input and feedback.

---

[1] https://eosc-portal.eu/sites/default/files/eosc_declaration.pdf
[2] https://eosc-launch.eu/home/
[3] https://eoscsecretariat.eu

2 Introduction

Over the past years, numerous policy makers from around the world have articulated a clear and consistent vision of global Open Science as a driver for enabling a new paradigm of transparent, data-driven science as well as accelerating innovation.

In Europe, this vision is being realised through an ambitious programme under the heading of the European Open Science Cloud (EOSC).

The EOSC will offer 1.7 million European researchers and 70 million professionals in science, technology, the humanities and social sciences a virtual environment with open and seamless services for storage, management, analysis and re-use of research data, across borders and scientific disciplines by federating existing scientific data infrastructures, currently dispersed across disciplines and the EU Member States.

The European Open Science Cloud (EOSC) initiative has been proposed in 2016 by the European Commission as part of the European Cloud Initiative to build a competitive data and knowledge economy in Europe. An extensive consultation with scientific and institutional stakeholders took place in 2016 and 2017. An engagement process was initiated with a first EOSC Summit in June 2017, resulting in the EOSC Declaration[4] endorsed by more than 70 institutions. The summary outcome of the consultation was presented in March 2018 by the European Commission in the form of a roadmap for implementing the EOSC[5].

In November 2018, the European Open Science Cloud launch event, has marked the official launch of EOSC[6]. The Austrian Presidency and the European Commission invited stakeholders from all Member States to celebrate the launch of the European Open Science Cloud (EOSC), the newly appointed representatives of both Governance Board and Executive Board who presented the Governance Structure of the EOSC and the launch of the first version of the EOSC portal, the reference point for EOSC related information and resources.

With the new EOSC governance in place, it is of paramount importance to ensure that there are engagement channels in place to make sure that all the EOSC relevant actors can contribute to EOSC and identify themselves in its future trajectory. This is one of the main objectives of the EOSC Secretariat project[7].

Central to the foundation of the EOSC Secretariat is the concept of "co-creation" and "inclusiveness". These key principles will be reflected through an open communication and engagement channels between the EOSC Executive Board and its Working Groups with the EOSC stakeholders and key actors.

The objective of this document is to describe how the EOSC Secretariat project will support the engagement of the EOSC stakeholders making sure that nobody is left out and that the Coalition of Doers[8] is broadly expanded and consulted.

---

[4] https://eosc-portal.eu/sites/default/files/eosc_declaration.pdf
[5] http://ec.europa.eu/research/openscience/pdf/swd_2018_83_f1_staff_working_paper_en.pdf
[6] https://eosc-launch.eu/home/
[7] https://eoscsecretariat.eu
[8] https://eosc-portal.eu/about/eosc-doers

3   Stakeholder engagement objectives

The EOSCsecretariat.eu project aims to support the Governance of the European Open Science Cloud (EOSC) by delivering services to facilitate the work of its boards (namely the EOSC Executive Board and its related Working Groups and the EOSC Governance Board) mandated to shape the EOSC.

EOSCsecretariat.eu puts the stakeholder community centre stage, whilst recognising the critical importance of neutrality and independence in supporting decision-making bodies.

In particular, the EOSCsecretariat.eu project, in collaboration with the EOSC Governance, will:

a)   Stimulate and structure an inclusive stakeholder participation in EOSC
b)   Maximise the impact of EOSC in data infrastructure development in Europe
c)   Make EOSC the European reference point for policy and practice in data sharing
d)   Develop and promote the EOSC visibility, build the EOSC brand
e)   Support the transition to the next phase of EOSC Governance

The above objectives can be achieved only with a strong and efficient stakeholder engagement strategy. The EOSCsecretariat.eu stakeholder engagement strategy has three main objectives:

d)   **To raise awareness about EOSC (with targeted value proposition for stakeholder groups)** to ensure that EOSC stakeholders are continuously up to date with the EOSC progress and developments and know what's in for them as well as promoting the EOSC and stimulating adoption;
e)   To **involve all the EOSC stakeholders** from all sectors and disciplines in the **co-design and co-creation of EOSC ensuring that their needs, requirements, assets, advice and commitment are reflected and passed on to the EOSC Governance** in order to ensure that the stakeholder groups' needs are considered and addressed.
f)   **To coordinate and facilitate the synergies within and between the stakeholders groups at national, European, International, thematic or institutional level**.

4   EOSCsecretariat.eu stakeholder engagement: roles and responsibilities

In the EOSCsecretariat.eu project, a full work package (*WP3 Engaging with the Stakeholder community & coordination with related initiatives*) is dedicated to the stakeholder engagement activities. The work package is coordinated by CNR and sees the participation of eleven partners. The work package has been organised in a way that dedicated teams are allocated to the engagement of specific stakeholder groups. In particular:

- CNR is responsible for the awareness raising and coordination with and among infrastructure initiatives in the Member States (T3.2);
- KIT is responsible for the awareness raising and coordination with EU infrastructure related initiatives (T3.3);
- GO FAIR is responsible for the awareness raising and coordination with international initiatives (T3.4);
- CERN is responsible for engaging with industry (T3.5);
- TUWIEN is responsible for awareness-raising and engaging with researchers (T3.6).

All the tasks in WP3 have the overarching objective to engage policy makers and governments to influence and guide the future developments of EOSC leveraging on a bottom-up approach.

The overall alignment and coordination of the specific engagement strategies is done at work package level via monthly calls and with the support of two horizontal tasks lead by TRUST-IT (focused on the overall engagement strategy and feedback collection, T3.1) and by CNR (focused on the EOSC Stakeholders Forum, T3.7).

WP3 works in close interaction with all the other WPs and in particular with WP7 Communication, Dissemination, Stakeholder forum and events, that supports the outreach and promotion of EOSC setting up the appropriate channels and facilitating the interaction with the stakeholders for WP3.
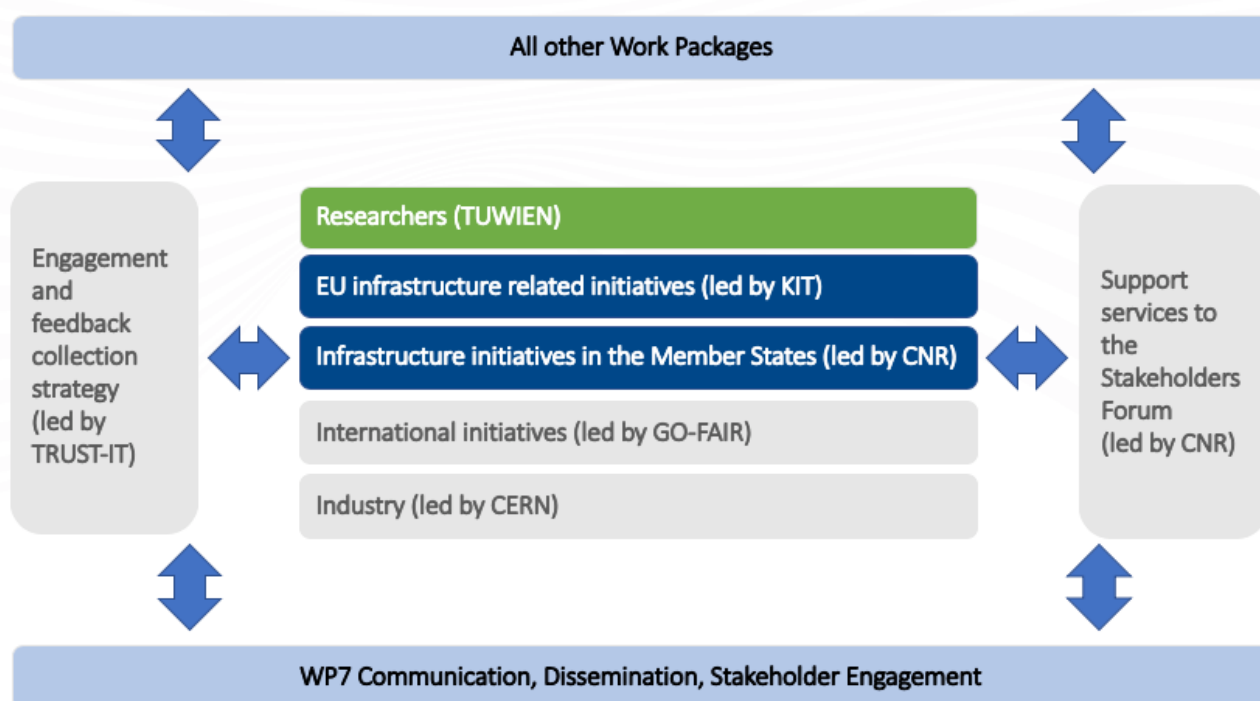
Figure 1: WP3 Roles and responsibilities

5   Stakeholder analysis

This section provides the mapping of the EOSC stakeholder landscape. The map considers the initial analysis carried out during the proposal preparation, as well as the stakeholder map that was prepared by the EOSCpilot project in 2017[9].

5.1   Researchers

EOSC intends to provide 1.7 million researchers within the European borders with free, open services for data storage, management, analysis and re-use across disciplines. Thus, researchers are the first and ultimate

---

[9] The output of this was documented in EOSCpilot D8.2 Stakeholder Identification & Engagement Strategy Plan.

target group. Their role within the EOSC is two-fold: they will primarily be users of the EOSC services, but they can also offer their assets (research output such as data, software and other tools) to the EOSC.

Researchers form a group that cannot be approached as a whole, because they are not formed in homogeneous networks. It is therefore necessary to think of channels that get the message through by other means. Another perspective has to be taken into consideration here. Many individual researchers may not (yet) be aware about the EOSC or may be sceptical about it.

This means in effect that reaching out to a mediate target group to distribute the message is necessary in order to eventually get the message through. The mediate target groups may include rectors, research networks, funding bodies or funders' associations, research support units or other representatives of researchers. Among these are "intermediators" and "ambassadors". Whereas "intermediators" function as a channel (e.g. existing networks already have means of communication that can be utilized and relied on: getting keynotes, panels, best practices presentation etc. into the top-notch domain conferences), "ambassadors", sort of serve as a mechanism to get both a broader interest and support within the immediate target group (e.g. researchers who already support the EOSC). Ambassadors should come from different disciplines and be able to address their communities. They are experts in the domain, trusted by their peers with an understanding of the EOSC goals and potential.

The second target group includes the researchers' representatives, research institutions and research organizations. Rectors and directors, funding bodies, funders' associations and research support units are researchers' representatives, for example. They operate on an administrative and political level and are organized in different networks. For instance, these networks include LERU, Conferences of Rectors or domain-specific networks such as Informatics Europe. Their role will be to communicate top-down the importance of the EOSC and ensure that its services as well as its policies will be adopted in their institutions. By communicating their commitment, they will also motivate their researchers to collaborate to help identifying their needs. This group can be approached via already established networks. Another way to distribute the message is to organize events specifically designed to reach out to this target group.

So this target group includes Researchers as individuals involved in research, innovation and educational activities as well Research Institutions and Research Support Organizations.

> ### *Main motivation for engagement. They…*
>
> ...are the main beneficiaries and users of EOSC services and infrastructures and they can help to shape EOSC so that it fits their needs and visions for future, digitalized, data-driven R&D.

> ### *Engagement Priorities M1-M15*
>
> Learn about the status quo in order to identify gaps and develop a corresponding engagement strategy to reach the core audience (researchers). This strategy includes reaching out through ambassadors, get researchers to support EOSC by listening to what they need, by feeding their input into WGs and by creating a clear and useful message to distribute.

5.2 Infrastructure initiatives in the Member States

Infrastructure initiatives in the Member States are key actors in the building of the European Open Science Cloud. They respond to concrete needs of researchers in contributing to national priorities and in collaborating to address national, EU and international societal challenges. Progressively they are fostering Open Science and supporting the on-line circulation of scientific outcomes as a means for raising their economies.

Currently, their level of development in the different Member States varies quite a lot both in terms of composition, formal agreements and sustainability. Members of these initiatives are usually Research Performing Organizations, Research Agencies, Universities, National Infrastructure Consortia, National Data Centers, Research Infrastructures, etc., that are in many cases publicly funded since they respond to researchers needs. They host, use, hold, manage, guarantee the integrity of scientific data and offer services supporting the entire research lifecycle, from basic ones, like connectivity, storage and processing, to data archiving and curation till data management, often community specific, and research outcomes publishing and linking. EOSCSecretariat.eu will leverage the activities and the network created by the recently funded projects in Call INFRAEOSC 2019-2020 Call5b for engaging a large part of these national infrastructure initiatives.

This stakeholder group includes National e-infrastructures, National Initiatives & funding bodies, Member States, EOSC & Open Science national initiatives, National Service Providers and Organizations, National Funding Bodies and EOSC related projects (in particular regional projects).

> *Main motivation for engagement. They…*
>
> ...provide services; bring consumers; contribute to the coordination with national funders across Europe to ensure support for EOSC implementation.

> *Engagement Priorities M1-M15*
>
> INFRAEOSC 5b projects to engage national initiatives & map the landscape, identifying gaps.

5.3 EU infrastructure related initiatives

EU infrastructure projects as well as EU initiatives related to infrastructures are manifold. Their knowledge about EOSC varies accordingly. They represent an important stakeholder group both as potential users and providers in EOSC.

The EOSCsecretariat.eu goal is to facilitate the information flow both ways between the projects and the EOSC Executive Board as well as Working Groups to ensure that their needs, requirements, asset and advice are passed on to the EOSC Governance and their workplans concretely contribute to shape the EOSC.

This stakeholder group includes EU Research Infrastructures, EU e-infrastructures, EU agencies, ESFRIs, ESFRI clusters & other EOSC related initiatives, ERICs, Research Performing Organizations & Agencies, e-Science Groups, HPC Initiatives, European Research Organizations and Operational Agencies (e.g. ESA, JRC, etc.).

> ### *Main motivation for engagement. They…*
>
> …provide services; bring consumers; are fundamental in the definition of the EOSC rules of participation and architecture; can contribute to shape the EOSC framework with their expertise and skills.

> ### *Engagement Priorities M1-M15*
>
> EOSC implementation projects (e.g. EOSC-hub, OpenAIRE, etc.), Cluster projects, FAIRsFAIR, INFRA-EOSC 02 projects, Thematic Clouds to collect their requirements and assets and make sure their workplans concretely contribute to shape the EOSC.

5.4   International Initiatives

Initiatives like the Research Data Alliance (RDA), CODATA, GO FAIR, COAR, OECD Global science forum and WDS address the needs of the global community of researchers. They foster policy, technical and non-technical developments compatible with EOSC in order to develop a global internet of FAIR data & services. Alignment and harmonization between these initiatives and EOSC is essential to make the European Open Science cloud a reality in a global context.

This stakeholder group also includes Global Coordination Fora & Organizations, Standards Development Organizations (SDOs); International Organisations (e.g. the Food and Agriculture Organisation of United Nations); Research Data Organizations as well as EOSC related projects (e.g. RDA Europe).

The EOSCsecretariat.eu goal is to facilitate the information flow both ways between the projects and the EOSC Executive Board as well as Working Groups to ensure that their needs, requirements, asset and advice are passed on to the EOSC Governance and their workplans concretely contribute to shape the EOSC.

> ### *Main motivation for engagement. They…*
>
> …are fundamental to provide the international perspective to EOSC; they support the enablement of the EOSC ecosystem to function (e.g. with standards, good practices).

> ### *Engagement Priorities M1-M15*
>
> RDA, CODATA, GO FAIR, COAR, EOCD, WDS to discuss EOSC in international context to understand potential synergies with international initiatives and identify best practices and standards that can be adopted by EU.

5.5   Industry

The EOSC governance structure currently has no defined mechanism for engaging with the private sector/industry. The EOSC Governance Board and Executive Board have been formed and there is no representative in these boards who has a specific mandate to represent the private sector.

The engagement of private sector entities in EOSC is divided into two main roles: service provider and service consumer. Note that a private sector entity may occupy both roles. This target group includes commercial

service providers, business organizations, SMEs clusters, European Cluster Observatory, Enterprise Europe Network, EU Associations of SMEs and EOSC related projects.

> ***Main motivation for engagement. They…***
>
> ...deliver services/technologies that can be relevant for inclusion in EOSC

> ***Engagement Priorities M1-M15***
>
> Existing H2020 projects involving industry and related fora to formulate a value proposition for industry

5.6   Policy Makers

The role of national agencies and funding bodies in EOSC is described in the Staff Working Document[10]. Given that EOSCsecretariat.eu and EOSC are initiatives led by the European Commission (EC), the EC will remain one of the most important stakeholders of the project. The direct involvement of the EC in the EOSC governance bodies will ensure the best communication and alignment between the parties.

This stakeholder group also includes Governments, Research funders & institutions and Research policy organisations.

> ***Main motivation for engagement. They…***
>
> ...are funding and will be funding the EOSC; define the strategic directions of national and European digital agendas

> ***Engagement Priorities M1-M15***
>
> To ensure that the stakeholders needs are reflected in the policy decisions; to showcase the benefits of EOSC

6   EOSC value proposition per stakeholder group

Stakeholder group	*Value Proposition*
Researchers: • Researchers • Research Institutions and Research Support Organizations	**RESEARCHERS** • Can contribute to shape the EOSC framework with their expertise and skill • Cost-neutral, trusted and transparent full access of provided services

---

[10] http://ec.europa.eu/research/openscience/pdf/swd_2018_83_f1_staff_working_paper_en.pdf

• Research Networks • Citizen Scientists[11]	• Traceable use of data • User-friendly interface • Easy to register and access to services from almost everywhere • Straightforward data transfer • Legal compliance and legal certainty across countries underlying EU jurisdiction **RIs AND RESEARCH SUPPORT ORGANIZATIONS** • Acquiring resources, such as human resources, capital, infrastructure…(e.g. Attracting people by being visible) • Higher efficiency → time • Encouraging and improving co-operations • Increasing reputation and enhancing visibility • Can contribute to shape the EOSC framework with their expertise and skill
Infrastructure Initiatives in the Member States • National e-infrastructures • National Initiatives & funding bodies • Member States • EOSC & Open Science national initiatives • National Service providers and organisations • National Funding Bodies • EOSC related projects (in particular regional projects)	• More powerful services to researchers and innovators • Increased competitiveness • Increased co-operation • Capacity building
EU infrastructure related initiatives: • EU Research Infrastructures • EU e-infrastructures • EU agencies • ESFRIs, ESFRI clusters & other EOSC related initiatives • ERICs • Research performing organisations & agencies • e-Science groups • HPC initiatives • European Research Organisations • Operational Agencies (e.g. ESA, JRC, etc.)	• Accommodating requirements of the funding agency • Resource integration and offloading into EOSC • Increased collaboration and scientific output (and sharing of best practices) • Interoperation and coordination • Capacity building • Harmonisation of policies and standards • Widen the user base

---

[11] Citizen Scientists are individuals involved in research, innovation and educational activities. They are yet another target group that has to be considered. However they can be best approached through researchers. Therefore communication with researchers has to be well-established before citizen scientists can be included in a reasonable way. Thus, they will be targeted through researchers at a later project phase (e.g. end of project or as a follow-up project).

International Initiatives: • Global Coordination Fora & Organisations • Standards Development Organisations (SDOs) • Research data organisations • EOSC related projects (e.g. RDA Europe)	• Alignment & harmonization on policies, technical and non-technical developments • EOSC and Member States will be the European contribution to the global internet of FAIR data & service • Collaboration: production of joint reports and the setting up of international focussed working groups aimed to co-develop actions on policy, technology and skills
Industry: • Commercial service providers • Business organisations • SMEs clusters, European Cluster Observatory • Enterprise Europe network • EU associations of SMEs • EOSC related projects	**PRIVATE SECTOR AS PROVIDER / DEVELOPER** • A commercialisation channel to promote their services via the EOSC service catalogue and marketplace • A simplified procurement channel for selling to public research sector organisations • A means of interacting with researchers to enhance their services **PRIVATE SECTOR AS A CONSUMER** • A mechanism for accessing publicly funded open access datasets • A range of services that can help them exploit open access datasets • A means of interacting with the groups producing the datasets and services
Policy Makers, Member States & Funders: • Governments • Research funders & institutions • Research policy organisations	• EOSC will offer 1.7 million European researchers and 70 million professionals in science, technology, the humanities and social sciences a virtual environment with open and seamless services for storage, management, analysis and re-use of research data, across borders and scientific disciplines by federating existing scientific data infrastructures, currently dispersed across disciplines and the EU Member States

These stakeholder groups are heterogeneous. Thus, ways of reaching out to them have to differ and meet the stakeholder groups' characteristics. However a common ground has to be established to enable co-creation activities or rather joint activities as well as to realizing consistent ways of raising awareness of the EOSC or collecting and analyzing stakeholder input and feedback. Chapter "7. Overall Stakeholder Engagement Plan" describes the targeted activities and channels that will be established by EOSCsecretariat.eu to maximize engagement of all the above stakeholders.

7 Overall Stakeholder Engagement Plan

The table below gives an overview of the macro activity plan that will be performed to achieve each objective on how the engagement is envisaged. Each macro plan will then be tailored according to the different stakeholder groups' needs.

Specific engagement objective	*Macro-Activity*

EOSC
secretariat.eu
Setup and management of the EOSC Secretariat
supporting the EOSC Governance

To raise awareness about EOSC (with targeted value proposition for stakeholder groups) to ensure that EOSC stakeholders are continuously up to date with the EOSC progress and developments and know what's in for them as well as promoting the EOSC and stimulating adoption	✓ Identification of the EOSC stakeholders ✓ Targeted value proposition for stakeholders ✓ Presentation of EOSC to relevant third party events ✓ Joint promotional and outreach activities with WP7 ✓ Periodic interaction with the EOSC WG Coordinators
To **involve all the EOSC stakeholders** from all sectors and disciplines in the **co-design and co-creation of EOSC ensuring that their needs, requirements, assets, advice and commitment are reflected and passed on to the EOSC Governance** in order to ensure that the stakeholder groups' needs are considered and addressed.	✓ Stakeholder consultation via the EOSCsecretariat.eu *liaison platform* and online surveys ✓ Organisation of ad-hoc events/workshops to meet the stakeholders and collect their views and input (including the EOSC event series part of the EOSC Stakeholders Forum) ✓ One to one interviews ✓ Participation to relevant stakeholders meetings ✓ Analysis of stakeholders' feedback and reporting to the EOSC governance ✓ Involvement of the stakeholders in co-creation opportunities ✓ Onboarding of stakeholders into the EOSC stakeholder forum and registry
To coordinate and facilitate the synergies within and between the stakeholders groups at national, European, International, thematic or institutional level.	✓ Coordination activities (such as organisation of concertation events, participation of EOSCsecretariat to projects KoM and main events, etc.) ✓ Collaboration agreements ✓ Set up of joint working environments to facilitate projects/initiatives collaborations (mailing lists, shared repositories, etc.) ✓ Periodic virtual meetings among the stakeholder engagement/communications leaders

7.1 Engagement Channels

Different channels will be used to carry out the different engagement activities in order to make sure that the message reaches each stakeholder group. These channels include:

- ✓ Liaison platform, public consultations and online surveys
- ✓ One-to-one interviews
- ✓ Events & Meetings

- ✓ Stakeholder "database"
- ✓ Stakeholder registry
- ✓ Stakeholder-group-specific ways of reaching out

7.1.1 Liaison platform, public consultations and online surveys

The EOSC Secretariat website will host an engagement platform[12], called Liaison Platform, where the wide EOSC stakeholder community can provide input to the Working Groups' results and contribute to discussions, respond to surveys and calls for existing reports related to specific WG topics. For example, a WG may wish to gather reports on interoperability standards from EOSC-related projects. The liaison platform would be used for requesting such reports from the community. The liaison platform will be launched in June 2019. Online surveys will be also leveraged to gather information directly from different communities. The timing and topics of the surveys will stem from requests from the WGs and also based on events and webinars taking place.

7.1.2 One to one interviews

Targeted written and video interviews with the relevant stakeholders will be performed to provide testimonies on the added value of EOSC and related expectations. Interviews will be also fundamental to collect feedback.

7.1.3 Events & Meetings

The EOSCsecretariat.eu events and meetings include virtual meetings, webinars and face-to-face events such as conferences. Conferences are relevant in two respects: First of all, there are many events directly associated with the target groups or with the networks mentioned in "7.1.6 Stake-holder-group-specific Ways of Reaching Out". This means representing and introducing the EOSC whenever possible. Secondly specifically organized events are a good means to effectively reach stakeholder groups. E.g. Brussels provides a good environment for dedicated workshops and events, because it is centrally located. Also, many organizations that may function as intermediators and multipliers are already located in Brussels.

In particular, a series of EOSC events[13] (e.g. EOSC workshop at Open Science Fair, EOSC event @RDA, EOSC Symposium) will be organised and leveraged by the project to engage stakeholders as well as third party events.

Periodic virtual meetings (every 4 weeks) with the EOSC WG coordinators and the EOSC Secretariat engagement team will be held to ensure alignment and a smooth communication between the EOSC Governance and the project.

Webinars will be also at the core of the engagement strategy of EOSCsecretariat.eu. They give the opportunity to easily discuss one chosen topic (e.g. AI in the EOSC) in a maximum of 40 minutes. The webinars will be moderated and results and recordings made available via the EOSCsecretariat.eu website to maximise outreach. Webinars in local languages are also under discussion. All the webinars will include an interactive part of the agenda where questions by audience will be addressed.

Third party events are good means to effectively reach stakeholder groups and to introduce EOSC whenever possible. Participation to third party events will be fundamental to create awareness about EOSC. WP7 will develop targeted communication material highlighting value proposition for stakeholders. The full table of events in scope for the period April 2019 - March 2020 is available here:

---

[12] eoscsecretariat.eu
[13] See the deliverable D7.1

https://docs.google.com/spreadsheets/d/16x2BVH3UpX3PohHL4H4NMSYJZX0VYdxFTTLRFQsWhRY/edit#gid=0

7.1.4   Stakeholder "database"

Since the very beginning of the project, the EOSCsecretariat.eu WP3 partners have started identifying the organizations and initiatives part of each stakeholder group collecting them. This collection is available in a document shared among the members of the Consortium. For GDPR compliance, this document cannot be shared with externals.

7.1.5   Stakeholder registry

Back to 2017, the European Commission started an engagement process resulting in the EOSC Declaration[14] endorsed by more than 70 institutions. The EOSCsecretariat.eu project will continue this effort to build the "EOSC Stakeholders Forum", one of the key component of the EOSC governance. The EOSCsecretariat.eu project will introduce the blueprint for a "living" registry of EOSC stakeholder organisations (the EOSC stakeholder registry) following the recruitment rules established in 2017 for the Coalition of Doers. The stakeholder registry will be launched in conjunction with the EOSC event at RDA (October 2019). This public registry will offer a map of EOSC users and contributors.

7.1.6   Stakeholder-group-specific Ways of Reaching Out

It should be stressed here that all project partners will combine the above describes channels with additional channels that are specific for some of stakeholder groups they are dealing with.

7.1.6.1   Researchers

Researchers are a heterogeneous group and they are organized in different kinds of networks. As a result, strategies for reaching out may differ from those for most other stakeholder communities in the EOSC. Strategies for reaching out to researchers may include a) addressing researchers at domain-specific top-level conferences in Europe, b) addressing them through "vehicles" that are in close contact with all researchers' communities (e.g. funders and funders' networks or ministries of the member states), c) addressing them through research institutions, local rectors' conferences and university networks (such as Guild, CESAER, EUA and LERU) or through research support units within research organizations like research offices, project offices, libraries, ICT departments, etc and d) addressing researchers through ambassadors coming from global data initiatives like RDA, GOFAIR, CODATA, OpenAIRE.

Ambassadors may be identified by setting up an interest group (IG) on e.g. Service Requirements and "Visions for Research in 2050" with the goal to analyze and project the evolution of scientific work and derive recommendations on services, policies and ways forward to ensure that RIs evolve accordingly. The focus would be on digitization, data-driven science and interdisciplinary work as the norm rather than a special achievement as well as on the identification of "ambassadors" to reach out and collect input from the domains. Eventually both short term and long term events should be defined.

7.1.6.2   Infrastructure Initiatives in the Member States

As already mentioned in the previous sections, the main engagement channels for the infrastructure initiatives in the Member States are the INFRAEOSC5b projects.

[14] https://eosc-portal.eu/sites/default/files/eosc_declaration.pdf

As INFRAEOSC 2018-2020 Call5a, b, c project are subject to complementary grants, the beneficiaries must conclude a written 'collaboration agreement' with the complementary beneficiaries to coordinate the work under their respective Agreement. The collaboration agreement is expected to cover, among others, the creation and participation in *"**common boards and advisory structures** to decide on collaboration and synchronization of activities, including on a management of outcomes, common approaches towards standardization, SME involvement, links with regulatory and policy activities, and commonly shared dissemination and awareness raising activities"*.

The collaboration agreement with the 5b projects will be one of main engagement instrument put in place EOSCsecretariat.eu. The collaboration agreement also foresees the organisation of dedicated meetings and the set up of collaboration environments equipped with mailing lists, file repositories and other tools that can facilitate collaboration and exchange of ideas.

7.1.6.3   EU Infrastructure related initiatives

An important objective for engagement for this group is to assist with mutual interaction and focus on expansion of existing collaborations. The EU Infrastructures have by far the most information on EOSC compared to other stakeholders and have developed policies regarding their involvement in EOSC. Therefore EOSC secretariat will analyse their ideas on progress with EOSC or EOSC development and step forward to coordinate these. The picture below summarizes the main engagement's activities planned with the EOSC-related projects until March 2020.
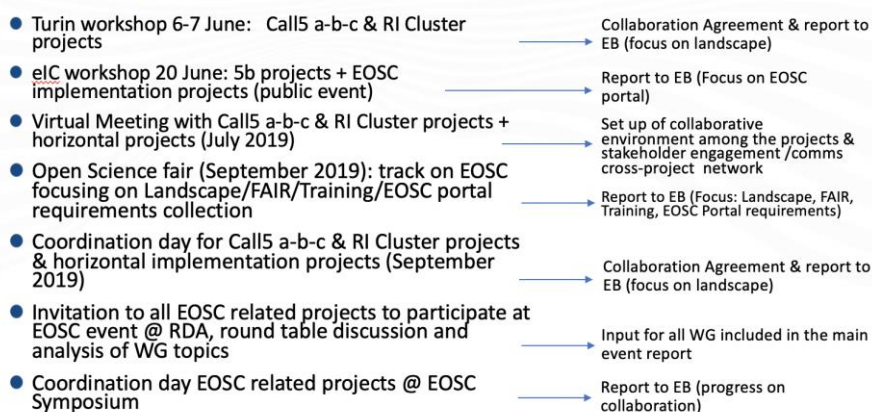
It has to be noted that:

- The FAIRsFAIR project falls under this stakeholder group. A first **collaboration agreement between FAIRsFAIR and EOSCSecretariat.eu** has been prepared and signed at the end of May 2019. The Joint Activity Plan is divided in the following focus areas:
  - ✓ Identification of overlaps and complementarities between FAIRsFAIR, EOSCSecretariat.eu in order to jointly support the implementation of the EOSC and development of a synchronised plan of activities;
  - ✓ Development of a common strategy to synchronise activities of FAIRsFAIR with the EOSC Working Groups;

- ✓ Synchronize stakeholder mapping, stakeholder engagement and cross fertilisation of expertise and people;
- ✓ Develop a common strategy to liaise with the regional and thematic EOSC projects ('INFRAEOSC-5b-2018-2019'), in order to create optimal synergies;
- ✓ Collaborate on outreach and dissemination.

- A network of stakeholder engagement & communications officers involved in the EOSC-related projects will be set up. The network will be key to encourage collaboration, to facilitate joint events and to avoid overlap of activities. EOSCsecretariat.eu will set-up a mailing list and collaboration facilities to support the network. Periodic calls will be also organised with the network. Some of them will be organised in conjunction with the EOSC Portal Editorial Board calls to strengthen links among all the projects and the EOSC portal currently managed by the EOSCSecretariat, EOSC-hub, Open-AIRE, EOSC pilot and eInfraCentral projects.

- A series of coordination days will be organised. Coordination days are invitation only meetings involving one, maximum two representatives per project. The main objective of the coordination days is to discuss workplans and achievements of the projects to maximize synergies and avoid overlaps. The first Coordination day will be organised in early September 2019 and the second one in conjunction with the EOSC Symposium 2019 (28-29 November 2019).

7.1.6.4 International Initiatives

International initiatives may be categorized in at least two groups, based on their level of maturity with regards to the EOSC. Some international initiatives may have a thorough understanding of EOSC and it's benefits, whereas others may have not yet heard of EOSC. A questionnaire will be send out to categorize the international initiatives and target EOSC related communication accordingly.

We also stress that engagement in this task targets engagement on managerial level, rather than the complete constituency of the international initiatives. Those will be reached by the task that focusses on researchers (3.6).

7.1.6.5 Industry: Private Sector Channels

Beyond the H2020 projects and initiatives currently dealing with the engagement of the private sector, namely the OCRE project, ARCHIVER pre-commercial procurement, EOSC-hub and the GEANT IaaS tender, a number of different channels can be used to engage the private sector drawing on existing networks of companies, public-private partnerships, trade association and EC funded projects. These include the European DIGITAL SME Alliance, the Big Data Value Association (BDVA), European Regions Research and Innovation Network (ERRIN), Entreprise Europe Network (EEN) for SMEs, Digital Innovation Hubs and Competence Centres, Data-Pitch DIH, CS3 Community or the openEO.

7.2 Feedback collection & provision online channels

To ensure the success of EOSC, it is essential to obtain broad acceptance and support for the EOSC and to ensure that EOSC is providing services that are actually needed. The feedback provisions mechanisms are at the core of the facilitation activities that will be carried out by the EOSCsecretariat.eu. Feedback are bi-directional: from the stakeholders to the EOSC governance and vice-versa.

EOSC
secretariat.eu
Setup and management of the EOSC Secretariat
supporting the EOSC Governance

A reliable communication flow includes not only giving the opportunity to pose questions and raise issues through a dedicated channel. Concrete actions are to be taken as well. Requirements:

- ✓ **Definition of roles:** It should be clear who is going to collect, analyze, categorize and forward the message for processing. Also, it should be defined who is going to give the answer to the requestor.
- ✓ **Definition of time:** How much time is assigned to each phase of the feedback mechanism?
- ✓ **Definition of methods:** It should be defined where feedback is collected, analyzed, synthesized, categorized and forwarded for processing and what kind of answer was sent. Deleted materials should also be stored.
- ✓ **Analysis and classification:** How questions will be analyzed and classified has to be defined.
- ✓ **Tracking:** Tracking mechanisms should be defined.

The feedback collection and provision mechanisms set up by EOSCsecretariat.eu include the online liaison platform, public consultations, online surveys and events [15] as described in chapter 7.1 "Engagement Channels".

7.3 Timeline

This chapter describes the horizontal activities that will be carried out in terms of engagement as well as the expected results until March 2020 when a second iteration of this deliverable is due. It should be stressed here that the following description only focuses on activities that strongly involve all project partners and their stakeholder groups. "Appendix I" however entails a timetable listing not only these activities but also gives an overview of stakeholder-group-specific activities.

Q2 - 2019: April - June 2019

The second quarter of 2019 sees the launch of the Liaison platform (stakeholders who are interested in the EOSC will have the opportunity to get real time updates from EOSC and provide continuous feedback) and quarterly virtual conference calls between the EOSC secretariat.eu engagement team and the working groups in order to better coordinate activities. The EOSC information booth (EOSC KIOSK) will be also launched at the TNC conference (17-19 June 2019). The booth will be reused in all the roadshow events organised by the EOSC secretariat.

Q3 - 2019: July - September 2019

---

[15] Information that may be gathered includes e.g. the number of attendants (xy people from yx countries), input derived for the Working Groups and similar measures (the kind of categories and topics that come up), main questions and go for remarks (e.g. required information on specific issues). A very brief questionnaire may be sent out after the events to efficiently collect input.

The third quarter sees the first series of webinars to provide information on the current status of developments of the EOSC WGs and to promote engagement opportunities, including a first webinar with all the EOSC-related projects. This quarter will be also crucial for the preparation of the first Coordination day with the EOSC-related projects.

Q4 - 2019: October - December 2019

The fourth quarter sees the next series of Webinars in order to promote co-creation activities set up by the EOSCsecretariat.eu. In October an EOSC event takes place at the RDA Plenary in Finland. The event wishes to provide a voice to the research data community of stakeholders in a global setting on the European Open Science Cloud progress and early results. During a one day interactive forum, the agenda will evolve to cover topics around the EOSC Governance Vision and Roadmap, as well as updates from the five Working Groups which are: Architecture, Landscape, FAIR, Sustainability and Rules of Participation. Moreover, taking advantage of the international dimension of the event, representatives from the Governance board will offer their national perspectives and agendas around research data to collect feedback and share lessons learned with representatives from other regions. All the input received is two-fold, it will firstly help the EOSC governance to set future priorities and secondly it may serve as assessing what potential, new topics can be fed into RDA Working Groups to address the international aspects for EOSC.

Attending is crucial in order to hear the progress made within the different EOSC Governance Boards and Working Groups, listen to the research data community's voice on EOSC needs and gain an even better understanding of what engagement opportunities are available for EOSC and to start building an international interactive EOSC community. The EOSC registry will be launched at this event.

In November (26-28) the EOSC Symposium takes place. The event wishes to provide a platform to all the EOSC stakeholders in order to a) showcase their assets and how they can contribute to the 5 EOSC Working Groups, b) to discuss the progress of the Working Groups and collect feedback, c) to discuss potential synergies and interaction between EOSC and EDI, d) to further synchronize their engagement plans, e) to hear from EOSC users about success stories and requirements.

Q4 - 2020: January – March 2020

In this quarter, the third EOSC coordination day takes place. In addition, this quarter will be used to assess the first year of engagement activities of the EOSCsecretariat.eu project and to work on an updated engagement plan for the following year.

8   Risk Management

A series of risks have been identified by WP3 in relation to engagement. The table below reports the risks identified so far and the mitigation actions that the project plans to put in place.

Risk Factors	*Risk Mitigation*
Lack of guidance (example: "How can I participate?")	Release of guidelines and webinars on EOSC engagement opportunities. Publication of the EOSC liaison platform.
Lack of valuable information (example: "How can I make EOSC useful for me?")	Release of official information that can be cited

Usability at local /domestic level	Localization and customization of the EOSC offering; close interactions with researchers
Missing the target (researchers don't care about the ESOC, researchers' skepticism)	Offer real added value. Identify some best practice stories that are introduced into the EOSC portal to be used as reliable testimonials

9 Conclusions

- This document is agreed upon with all the WP3 Partners and it constitutes a plan to deliver a series of activities to which all partners – with the different level of effort foreseen by the WP3 work plan – commit to contribute;
- This document serves to plan what is to be done from M4 (April 2019) until the end of Month 15 (end of March 2020);
- The impact of the activities described in this plan will be measured through a core set of key performance indicators (KPIs) wherever they are quantifiable (for example number of participants to webinars, their geographical breakdown, their stakeholder group breakdown etc.) that will be reported in the project periodic reports. A continuous activity of monitoring will be carried out by CNR, as WP3 leader, and shared with all partners during the monthly WP3 calls;
- This document is in effect a "living document" that will be fine-tuned according to the needs emerging from the stakeholders and EOSC governance;
- The second release of the EOSC Secretariat Engagement Plan, D3.3 will be released on M15 (end of March 2020).

Appendix I.   Timetable Activities

The tables below summarize the overall EOSCsecretariat.eu stakeholder engagement plan covering the period from April 2019 until March 2020 when an updated engagement plan will be delivered (D3.3 Stakeholder engagement plan, final version).

Q2 - 2019: April - June 2019

Stakeholder group	*Description of what the activity (events, co-creation opportunities, studies, etc.) entails & how you propose to onboard stakeholders*	*Expected Outcomes & Impact*
Infrastructure initiatives in the Member States	Identification of the value proposition for infrastructure initiatives in the Member States (See annex 4)	Targeted communication material
	Preparation of the Collaboration Agreement (CA) between EOSCSecretariat.eu and the 5b projects. The plan is to include in the CA, among the others, support for establishing synergies and for performing joint activities across Call5b projects and across them and other infrastructure projects.	Collaboration agreement between 5b projects and EOSCsecretariat.eu
	F2f Concertation meeting between 5a, 5b & 5c projects (6-7 June 2019)	Workplans alignment; Mapping of assets; Set up of collaborative working environments to facilitate collaboration
EU infrastructure related initiatives	Identification of the value proposition for EU infrastructure related initiatives	Targeted communication material
	Continuous integration of EU projects into the mapping of relevant EU projects	Mapping of the EOSC projects landscape & provision to the EB of an overview of the current state
	Participation of EOSC Secretariat to the eInfraCentral event focused on the EOSC portal (20 June 2019)	Short report delivered to the EOSC WG on Architecture; Feedback collection from the Architecture WG and report back to the EOSC portal implementation projects

Researchers	• Visiting and co-organizing events such as RDA Plenary 13, Philadelphia (1-4.4.19), Workshop on Open Science, Padua (2.4.19), EOSC - Scenari evolutivi e sviluppi in ambito italiano, Venice (3.4.19), Towards the European Open Science Cloud (EOSC) Reflections on a local basis for domestic infrastructures, Milano (5.4.19), EOSC Hub Week, Prague (10-12.4.19), Linking Open Science in Austria, Vienna (24-25.4.2019), e-IRG Workshop, Geneva (20-21.5.19), GARR-Conference 2019, Torino (4-6.6.19), EOSC Jam Session: Shaping the EOSC ecosystems synergies, Torino (6-7.6.19) • Prepare communication plan • Prepare materials to present to potential ambassadors (draft 1-2 p. document on topic for IG) • Start initiatives to identify first ambassadors by setting up an interest group (IG) on e.g. Services Requirements or "Visions for Research in 2050" with the goal to analyze and project the evolution of scientific work and derive recommendations on services, policies and ways forward to ensure that RIs evolve accordingly. The focus would be on digitization, data-driven science and interdisciplinary work as the norm rather than a special achievement as well as on the identification of "ambassadors" to reach out and collect input from the domains. Eventually both short term and long term events should be defined	• Calendar of events • First draft of communication plan • Targeted value proposition for the researchers group providing an overview of EOSC, how to engage with it • Create interest group (IG) in RDA to identify ambassadors (draft a 1 to 2 p. document)
International initiatives	• Steps have been made and planned for the coordination with CODATA, GO-FAIR and RDA. • Other international initiatives on EOSC related topics have been identified and we are in the process of finding the right contacts. • Identification of a value proposition • Stakeholder engagement plan	• Alignment with CODATA, GO FAIR, RDA • Stakeholder overview • Value proposition • Stakeholder engagement plan
Industry	Identification of a value proposition for the two market segments of the EOSC private sector: providers & consumer	Targeted value proposition for the private sector providing an overview of EOSC and how to engage as a private sector service provider or private sector service consumer.

Policy Makers & Funders	Team Building event (7-8 May 2019) to bring together Executive & Governance Board members	Alignment of vision and expectations of the EB & GB
Horizontal activities	Launch and promotion of the Liaison platform jointly with WP7	The stakeholders interested in EOSC will have the opportunity to get real time updates from EOSC and provide continuous feedback
	Preparation of the EOSC events of Q3/Q4	Announcement of the EOSC events for the fall season
	Information booth (EOSC *KIOSK*) at the TNC conference	Promotion of EOSCsecretariat.eu & EOSC WG
	The stakeholders that will decide to contribute to EOSC, according the model initiated with the "Coalition of Doers", will be included in the Stakeholders registry.	Preparation of the groundwork for the registry
	Start of quarterly virtual conference call between the EOSC secretariat.eu engagement team and the working groups coordinators	Launch of coordination calls between EOSC secretariat.eu WP3 & WG coordinators

Q3 - 2019: July - September 2019

Stakeholder group	*Description of what the activity (events, co-creation opportunities, studies, etc.) entails & how you propose to onboard stakeholders*	*Expected Outcomes & Impact*
Infrastructure initiatives in the Member States	With the help of the 5b projects and other sources a map of relevant national infrastructures and /or principal national infrastructure actors (when no national initiatives exists) will be produced and analysed. This analysis activity will be aligned as much as possible with the objectives of the Landscape WG, so that the outcome produced can also be useful for the objective of this WG. In case of gaps, e.g. countries and national initiatives not covered and type of information and analysis not addressed by the Call5b projects, EOSCSecretariat.eu may decide to fund specific studies to fill them.	A map of relevant national infrastructures and / or principal national infrastructure actors is delivered to the Landscape WG. Launch of open calls for studies to support the gaps identified by the map of national initiatives

	Open Science Fair event (16-18 September 2019): EOSC workshop involving 5B projects and horizontal EOSC infrastructure projects, such as EOSC-hub, OpenAIRE, RDA and Freya.	Feedback collection on the initial map of national infrastructures Discussion on topics related to FAIR, Architecture & Landscape - Short report will be provided as input to the EOSC WG
EU infrastructure related initiatives	Virtual meeting with cluster & horizontal projects: 2 hours conference call	Workplans alignment; Mapping of assets; Set up of collaborative working environments to facilitate collaboration
	Concertation meeting with Call5 a-b-c & RI Cluster projects & horizontal implementation projects	Collaboration agreement between cluster projects and EOSCsecretariat.eu Collaboration agreement between implementation projects and EOSCsecretariat.eu
	Set up of a collaborative environment with all the contacts of the stakeholder engagement and communication teams of the EOSC-related projects and kickoff of 1 hour calls every 4 months	Streamlining the flow of information among the different projects; avoid overlaps in outreach activities towards the same stakeholder groups
Researchers	• Start building a collaborative environment among all the different research institutions • Identification of and contact with ambassadors, first briefing • Analyze and project the evolution of scientific work with a specific focus on digitization, data-driven science and interdisciplinary work as the norm rather than a special achievement • Identify best practices • Identification of events (own events and other events) • Identification of synergies with other subtasks / leaders • Work on creating an interest group (IG) within RDA • Create materials for IG and ambassadors	• Collection of "names" in academic and research institutions (principles: include, invite, conduct!) • Community of ambassadors • Create plan of the events that will be attended by ambassadors (Gantt Chart) • Release of official information that can be cited • Publish assertions of ambassadors • Release of guidelines

	• Prepare a meeting for multipliers (e.g. university networks) in Brussels beginning 2020 • Preparing storyboards for stakeholder driven actions, e.g. events, webinars,... and send out save-the-dates • Visiting and co-organizing events such as Open Science Fair, Porto (16-18.09.19)	
International initiatives	• Open consultation: EOSC in the international landscape • 2 Webinars • CODATA meeting • Eosc event with RDA • Webinar • First draft • idefon • line report	Delivery to the EOSC EB a document summarising the results of the consultation
Industry	Participation in ARCHIVER and OCRE organized events engaging commodity cloud service providers, earth observation demand-side companies and companies developing data preservation services.	Raise awareness of EOSC with the private sector and gather feedback on attractiveness of the EOSC catalog and marketplace concepts.
Horizontal Activities	Webinar series on the EOSC Working Groups (July-Sep) to provide information on the current status of developments of the EOSC WGs, first one joint activity with the WGs	Promotion of the EOSC Working Groups and of the engagement opportunities
	WP3 retreat - WP3 f2f meeting (July 2019) to consolidate the stakeholder engagement plan	Final version of the EOSCsecretariat.eu stakeholder engagement plan
	Quarterly virtual conference call between the EOSC secretariat.eu engagement team and the working groups coordinators	Alignment of the EOSC stakeholders plan and the WG coordinators

Q4 - 2019: October- December 2019

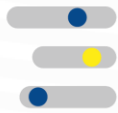| Stakeholder group	Description of what the activity (events, co-creation opportunities, studies, etc.) entails & how you propose to onboard stakeholders	Expected Outcomes & Impact

Infrastructure initiatives in the Member States	Participation to the first EOSC Coordination Day and progress on the joint activities part of the Collaboration Agreement	Discussion of workplans
EU infrastructure related initiatives	Coordination day with the new funded thematic cloud projects (Blue, Food, Health, Transport clouds) Coordination day with RI-infrastructures and related projects	Discuss workplans, interaction and engagement opportunities of thematic cloud into EOSC; Set up of collaborative working environments to facilitate collaboration. Analyse and discuss activities that target development EOSC
	Collaboration agreement between EOSC secretariat & FAIRsFAIR Collaboration agreement between Call5 projects	Collaboration agreement
Researchers	• RDA Plenary meeting meeting in Helsinki, work on Interest Group • Engage in Stakeholder Forum event • Engage in already organized events, such as RDA, Guild, Science Europe • Start with webinars (funders, university networks etc.); one webinar each month starting from october • Webinars (digital engagement events - also in local languages): frequency → at least one per month starting from October • Visiting and co-organizing events such as RDA Plenary 14, Helsinki (21-24.10.19), EOSC Symposium, Budapest (25-28.11.19)	• Identify and summarize needs of target group and summary of results • Well-established IG • Recommendations on services, policies and ways forward / identify short term (EOSC) and long term (RDA) goals • Introduction of best practice stories into the EOSC portal to be used as reliable testimonials • Collect feedback at and after stakeholder driven actions (events and webinars), wishlist of services,...
International initiatives	Visiting and co-organizing events such as RDA Plenary 14, Helsinki (21-24.10.19), EOSC symposium, Budapest (25-28.11.19)	Identify and summarize needs of target group and summary of results
Industry	Presentation of the value proposition of EOSC for the private sector at relevant	Short report delivered to the EOSC governance on "What's in EOSC for the private sector"

	industry events (See Annex 2) and collection of feedback.	
Policy Makers & Funders	Organisation of the second Team Building event involving the EOSC GB, EB and EC	Discussion of early results and alignement of future plans
Horizontal Activities	EOSC event @ RDA Plenary Finland (22 October 2019): The event wishes to provide a voice to the research data community of stakeholders in a global setting on the European Open Science Cloud progress and early results. During a one day interactive forum, the agenda will evolve to cover topics around the EOSC Governance Vision and Roadmap, as well as updates from the five Working Groups which are: Architecture, Landscape, FAIR, Sustainability, Rules of Participation. Moreover, taking advantage of the international dimension of the event, representatives from the Governance board will offer their national perspectives and agendas around research data to collect feedback and share lessons learned with representatives from other regions. All the input received is two-fold, it will firstly help the EOSC governance to set future priorities and secondly it may serve as assessing what potential, new topics can be fed into RDA Working Groups to address the international aspects for EOSC.	Hear the progress made within the different EOSC Governance Boards and Working Groups; Contribute to provide the research data community voice on EOSC needs; Gain an understanding of what engagement opportunities are available for EOSC; Grab the opportunity to apply for any open calls in the EOSCSecretariat.eu project; Consider bringing your contribution to an already existing RDA WG or think of creating a new one to address the international dimension of EOSC; Become part of the EOSC community.
	The stakeholders that will decide to contribute to EOSC, according the model initiated with the "Coalition of Doers", will be included in the Stakeholders registry.	Launch of the EOSC registry

EOSC
secretariat.eu
Setup and management of the EOSC Secretariat
supporting the EOSC Governance

	Webinar series on the EOSCsecretariat co-creation opportunities	Promotion of the co-creation opportunities made available via the EOSC Secretariat
	EOSC Symposium (26-28 November 2019): The event wishes to provide a platform to all the EOSC stakeholders: to showcase their assets and how they can contribute to the 5 EOSC Working Groups; to discuss the progress of the Working Groups and collect feedback; to discuss potential synergies and interaction between EOSC and EDI; to further synchronise their engagement plans; to hear from EOSC users about success stories and requirements.	Showcase the existing EOSC assets; Discuss and provide feedback on the WG early results and future plans; to align as much as possible the EOSC and EDI roadmaps; to spinoff new collaborations; to collect feedback from EOSC users to improve the current services and the future EOSCportal/Architecture/ RoP.
	Quarterly virtual conference call between the EOSC secretariat.eu engagement team and the working groups coordinators	Alignment of the EOSC stakeholders plan and the WG coordinators

Q1 - 2020: January - March 2020

Stakeholder group	*Description of what the activity (events, co-creation opportunities, studies, etc.) entails & how you propose to onboard stakeholders*	*Expected Outcomes & Impact*
Infrastructure initiatives in the Member States	Coordination of discussions among the 5B projects	Early achievements of the Collaboration Agreement
EU infrastructure related initiatives	Addressing even more the level of individual projects: • Targeted information and feedback webinars for groups of projects identified with special interest to the Working Groups • Broad encouragement of projects to participate in the liaison groups via mailings Organisation of the third coordination day	• Broader and more direct engagement with more projects

Researchers	• Regional engagement events I. (in Brussels), II., III. and IV. (III. and IV. might take place in Q4. April to June 2020 due to aligning these events with other relevant events • Webinars (digital engagement events - also in local languages): frequency → 2 / Q	• Discipline specific engagement (ambassadors) • Raising awareness and participation • Direct interaction and inclusion of addressed stakeholder group
Industry	Promote the draft Rules of Participation and Architecture to private sector via webinar and CS3 community annual event	Feedback from potential service providers on suitability of the draft Rules of Participation
Horizontal Activities	Quarterly virtual conference call between the EOSC secretariat.eu engagement team and the working groups coordinators	Alignment of the EOSC stakeholders plan and the WG coordinators
	Preparation of the engagement plan for the remaining months of the project	Lessons learnt and new engagement plan