

LIBER Webinar: Planning
Library Spaces



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### **SPEAKERS**



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## LIBER Architecture Group Seminar

- 1-3 April in Luxembourg
- Register by 29 February
- https://lag2020.uni.lu

"Designing for Learning and Scholarship: a challenge for librarians, architects and all."



# NOTES

- The webinar is being recorded. All participants will receive a link to the recording and to the slides.
- Questions? Put them in the chat box. Speakers will answer questions after both presentations have finished.

# Planning Library Spaces: Key Points

Karen Latimer k.latimer@qub.ac.uk

## **Outline**

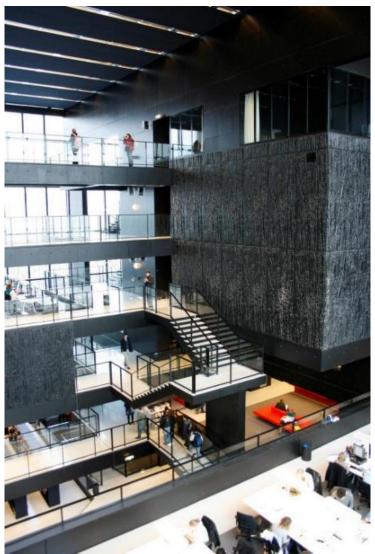
- Trends: general principles
- Preliminary work
- Developing the brief/programme/MoU
- Vision to reality
- Post occupancy

## Scott Bennett's three paradigms library model

- Book-centred stock dominated
- Reader-centred small nos of print documents
- Learning-centred digital technologies free up space and are available any time anywhere



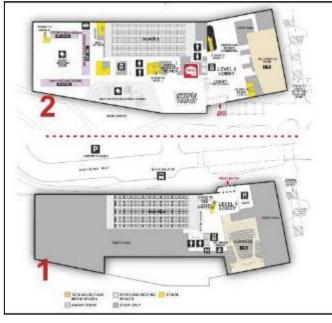




## James Hunt Library, North Carolina







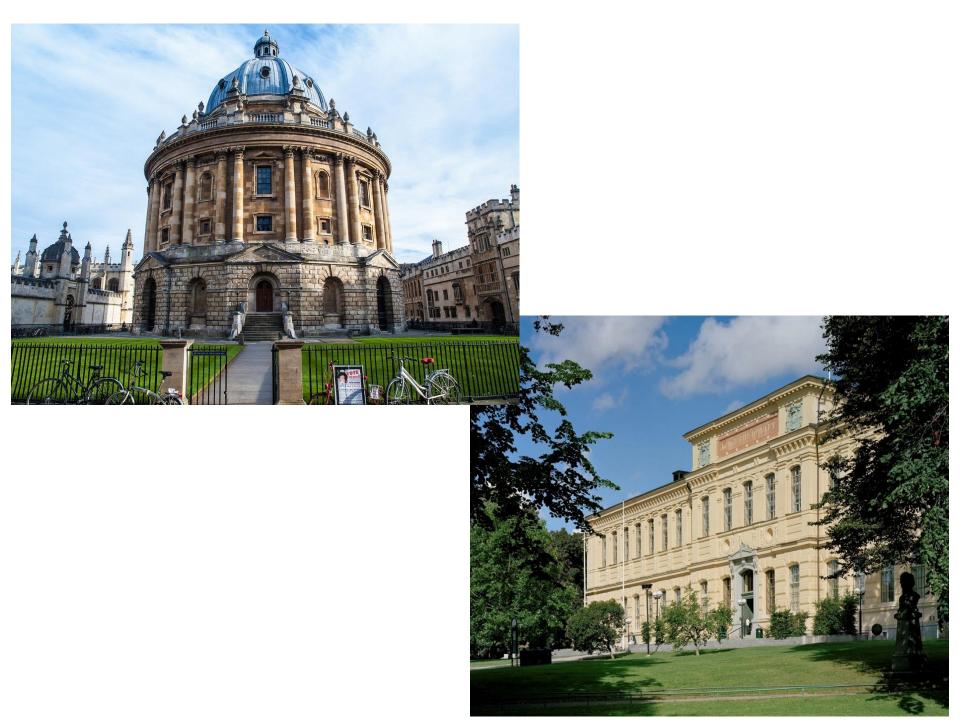


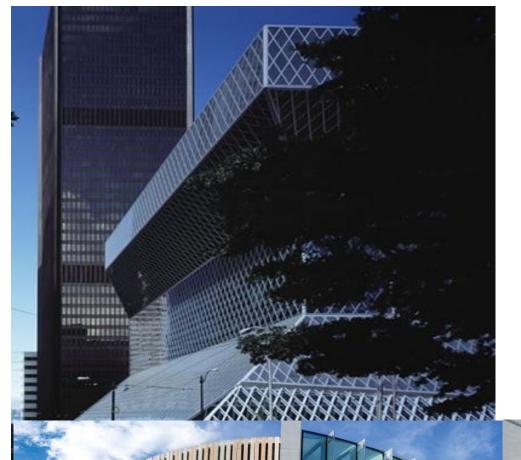
## 20th c Collections

- Permanence/print
- Stability
- Solemnity
- Solitude
- Study
- Quiet
- Status quo
- Collections
- Good design and

## 21<sup>st</sup> c Connections

- Transience/hybrid/e
- Flexibility/Versatility
- Welcoming/relaxed
- Communal/choice
- Learning
- Zoned
- Innovation(IT)
- Connections/UX
- Wow factor











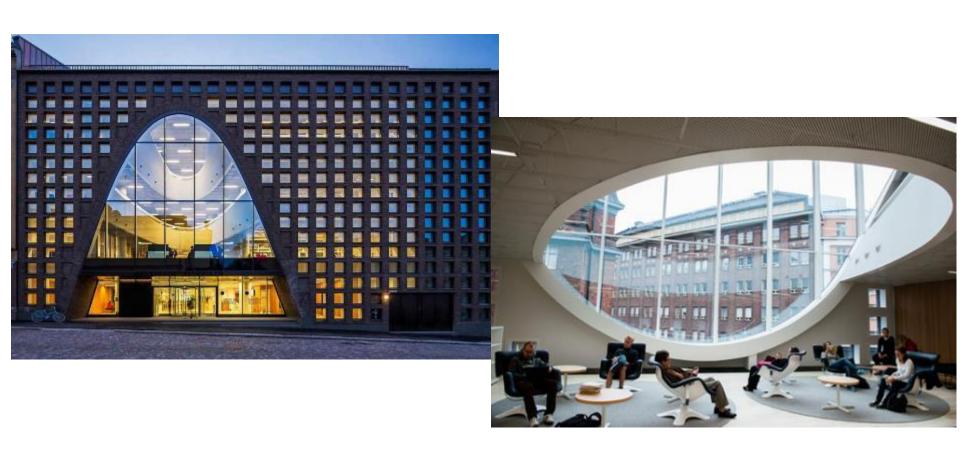
## **Delft Technological University**







# Kaisa House University of Helsinki Library



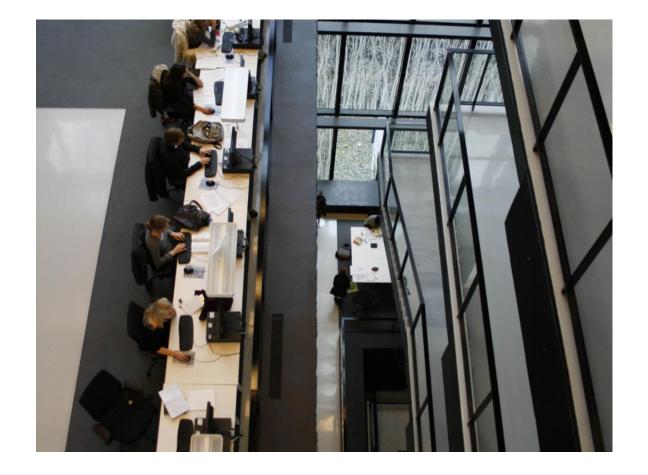






## Research/Ideas: sources of information

- Literature searches: LISA, RIBA, Avery
   Books and articles e.g. Harrop & Turpin
   User studies: NRAL 19:1 2013 58-77
- Relevant organisations: LIBER, IFLA
- Websites: Designing Libraries, Library Planet
- Visits: preparation (POE)
- Networking



### Where do users go to study/learn? NRAL

- Retreat/privacy v community/collaboration
- Access to resources
- Quick visit or long stay
- Identity and use of space

# LIBER Architecture Group http://libereurope.eu/architecture-forum/

Biennial seminars

Designing for learning and scholarship at the University of Luxembourg Learning Centre 1-3 April 2020

- Publications (previous seminars)
- Database (new version coming soon)
- Help and advice

# IFLA Library Buildings & Equipment www.ifla.org/en/library-buildings-and-equipment

- Annual session at WLIC (Dublin 2020)
- Mid-year seminars (Montreal 2020)
- Publications
  - IFLA Library Building Guidelines
- Advice
- Website



## **Designing Libraries**

www.designinglibraries.org.uk

- Resources for library planning and design
- Showcase for new libraries worldwide
- Database of new and refurbished library buildings - UK and Ireland
- Marketplace directory of architects, designers and suppliers

News

#### Featured libraries and case studies

Designing Libraries' own selection of library design projects from around the world, and individual library case studies from our sponsors and advertisers.



#### Better by design

Profiles of individual library design projects selected by Designing Libraries, including examples of design innovation from libraries around the world.



#### The Architect's Archive

This newly launched section aims to host the architect's designs, plans and images for some of the world's most interesting and innovative new libraries.



#### Case studies

Case studies from Designing Libraries' sponsors and advertisers, showcasing some of the latest library building transformation projects.



#### Video gallery

Library design projects, interiors and virtual tours on video, hosted by Designing Libraries.



#### Library trends

Original articles and features on library design trends and library service developments, commissioned by Designing Libraries.

## The brief: challenges

- Balance between past data and creative view of future –risk element
- Functionality v/+ wow factor
- How to capture the minds & values of users and the spirit of the institution
- No one size fits all but general principles apply
- How does space influence learning?
- What do good digital spaces look like?

## Writing the brief

- The vision word: align with wider goals
   & strategies, articulate & communicate it
- Everyone feeds into the process staff and users
- Space and service are inseparable
- Well-designed space helps library achieve goal/poor space limits service development

## Royal College of Surgeons in Ireland (RCSI) Dublin

- Benchmarked against the best
- Everyone is here to learn
- Put all learners at the centre
- Took bold decisions
- Set a new standard
- Retained key books + antiquarian collection
- Future-proofed



## David Wilson Library Leicester University

- Combine welcoming ambience with gravitas
- Pleasure to be in for long periods
- Zoning: silent social
- Vistas to nooks & crannies
- Encourage positive behaviours
- Coherent easy to use layout
- Maximum natural light
- Sustainable

## **University of Leicester**

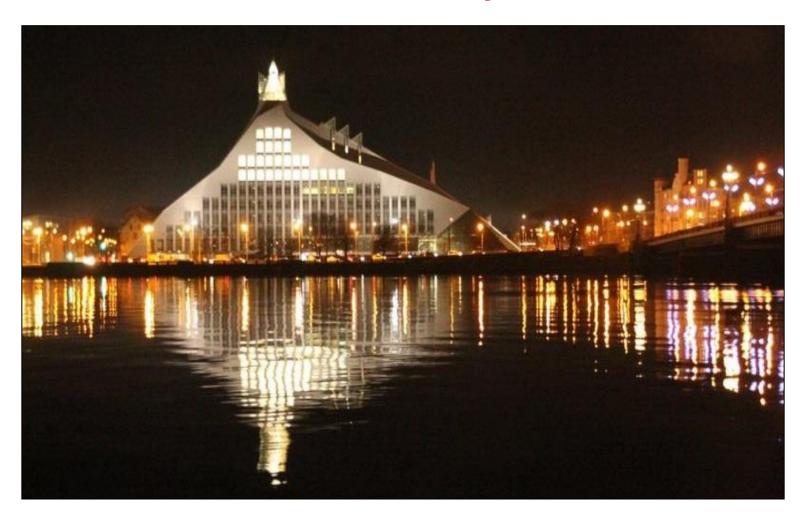




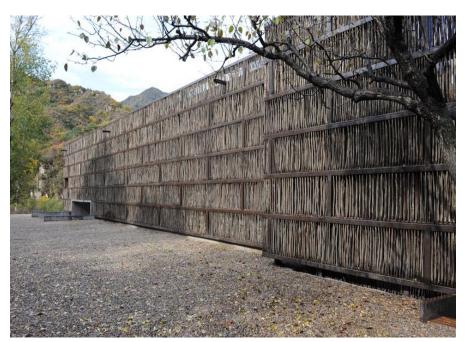
## **National Library Latvia vision**

- Mythical palace embodying knowledge and freedom
- Glass mountain symbolizing hard path to goal
- Relate to traditional Latvian barn architecture

## **National Library Latvia**









## Developing the brief

- Identify users and their various needs
- User engagement ask and observe (UX, surveys, customer journey maps etc)
- Look at strengths & weaknesses in service provision – mind the gap
- Envisage future services & delivery
- Don't forget staff spaces
- Keep key qualities in mind

## Qualities of good library space: Faulkner Brown, McDonald et al IFLA Library Building Guidelines

- Functional works well
- Adaptable can change
- Accessible easy to use
- Varied lots of choice
- Interactive enables contact between users & services and each other
- Conducive- motivating inspiring space

- Environmental right conditions for users & materials
- Safe and secure
- Efficient running costs
- IT rich flexible provision
- Sustainable
- Wow factor captures hearts & minds

## **Turning vision into reality**

- Leadership hold true to the vision
- Communicate progress, manage expectations, meet targets
- Lots of decisions in a finite time scale
- Long lead in can mean unforeseen demands (memoranda of understanding)
- Need to evaluate time and money costs v new opportunities
- Dialogue and modification

### **Plans**

- Get your hands on them
- Learn how to read the prelim plans last chance (construction docs too complex and too late)
- Walk round existing building with plans
- Virtually walk round building with plans, fly through etc
- Ask questions lines, symbols etc

## Fit-out to opening

- More decisions & evaluation re furniture and equipment – choice/variety
- Trouble-shooting/crisis management pick your battles
- Impact of service points, self-service loans, laptops, reserved books etc
- Signage/art
- Plan move and opening (University-led)
- Exhaustion followed by euphoria!

# Post-occupancy evaluation (Library visits)

#### Measure outcomes:

- How was it for them/you?
- Does the finished building fulfil the brief?
- Right spaces/enough spaces/adjacencies?
- Do spaces enable better learning/provide better experience?
- Easy to find your way around?
- Anything you would change?

#### **POE** tools

- Review building (IFLA POE questionnaire)
- Map user behaviour
- Focus groups (users and library staff)
- Check against brief consultant?





Student Centre: giving

students the best facilities



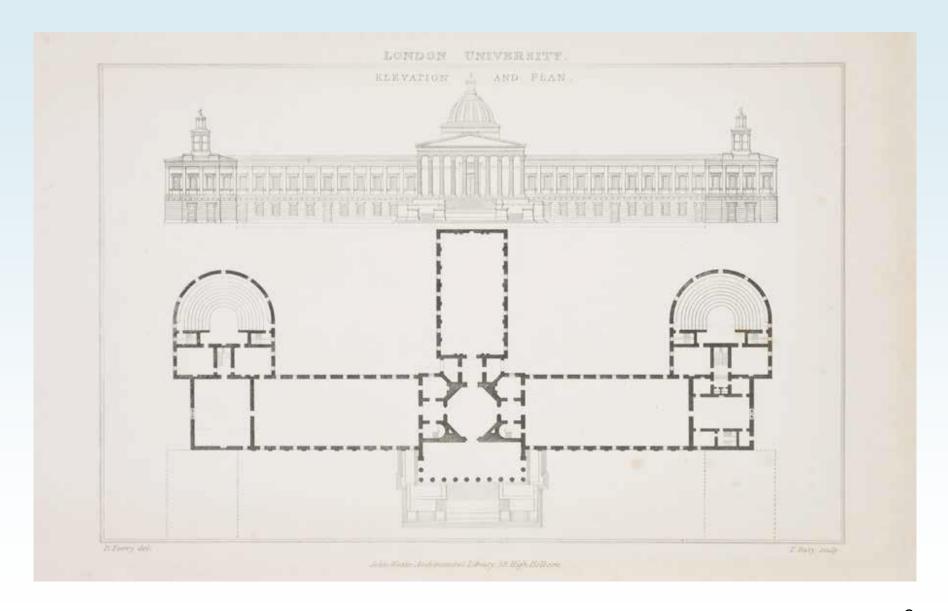
Ben Meunier
Director of Operations



## Libraries then and now: plus ça change...



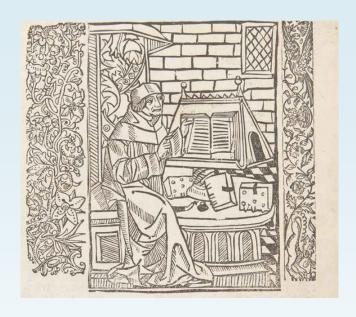




#### **UCL LIBRARY SERVICES**

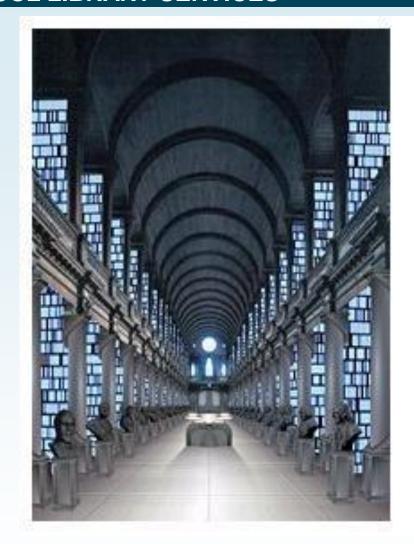


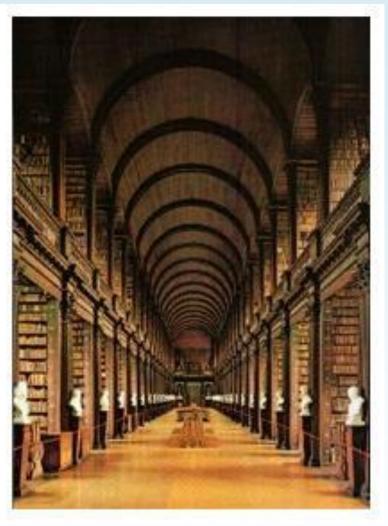












https://learningonscreen.ac.uk/ondemand/index.php/clip/125915



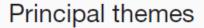
#### **UCL 2034 and the Library Strategy**





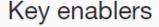
#### **UCL 2034**





- Academic leadership grounded in intellectual excellence
- A global leader in the integration of research and education, underpinning an inspirational student experience
- Addressing global challenges through our disciplinary excellence and distinctive cross-disciplinary approach

- An accessible, publicly-engaged organisation that fosters a lifelong community
- London's Global University: in London, of London and for London
- Delivering global impact through a network of innovative international activities, collaborations and partnerships



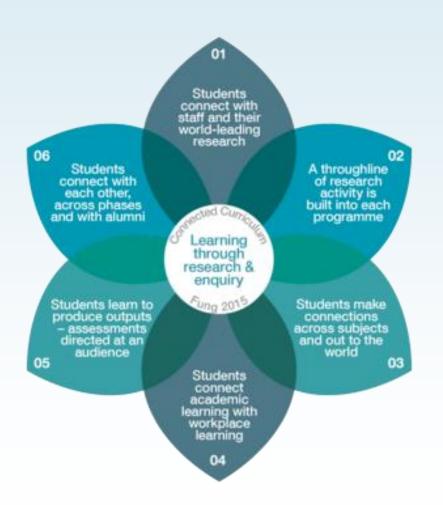
- Giving our students the best support, facilities and opportunities
- Valuing our staff and delivering on equality and diversity
- Financing our ambitions

- Delivering excellent systems and processes in support of UCL's vision
- Maintaining a sustainable estate to meet our aspirations
- Communicating and engaging effectively with the world





#### Research-based learning at UCL







## Library Services Strategy objective: to offer an outstanding User Experience







#### **UCL LIBRARY SERVICES**







...effective ...innovative

...engaging

#### The Mission of UCL Library Services is to:

- Provide an information infrastructure to enable UCL's research and education to be world class.
- Offer an outstanding student experience in partnership with UCL's academic departments and other Professional Services departments.
- Enable effective learning and discovery, by designing and managing world-class and sustainable spaces in partnership with the UCL community.
- Develop library and information professionals who are innovative and can offer leadership to UCL and to the national / international library community.
- Work in partnership with the NHS, providing support for research, clinical practice and patient care.
- Support UCL's global outreach, contributing leadership in engaging with new audiences and partnerships in London and beyond.



#### **UCL Masterplan**

- ☐ Hubs: establishing a "local heart" for each Faculty, with distinct identity (UCL Master Plan, 2011)
- ☐ Consistent with Library Services strategic priorities, especially creating a "sustainable estate"
- ☐ Supported by UCL Sustainability Strategy (2013)



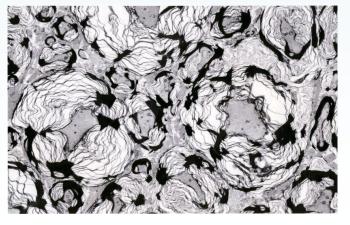


#### New hubs at UCL: the Cruciform Hub







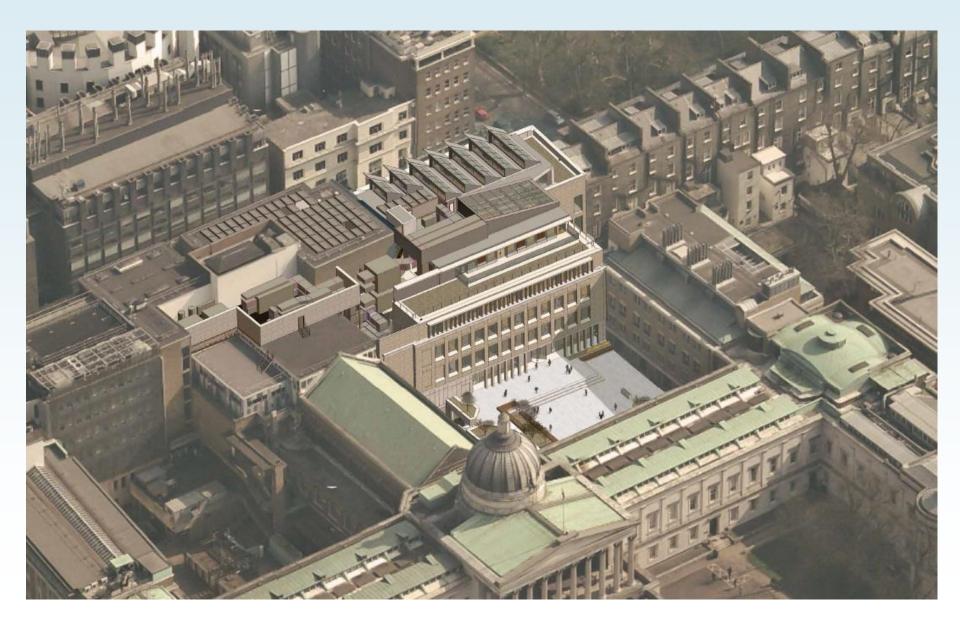




#### **The Student Centre**





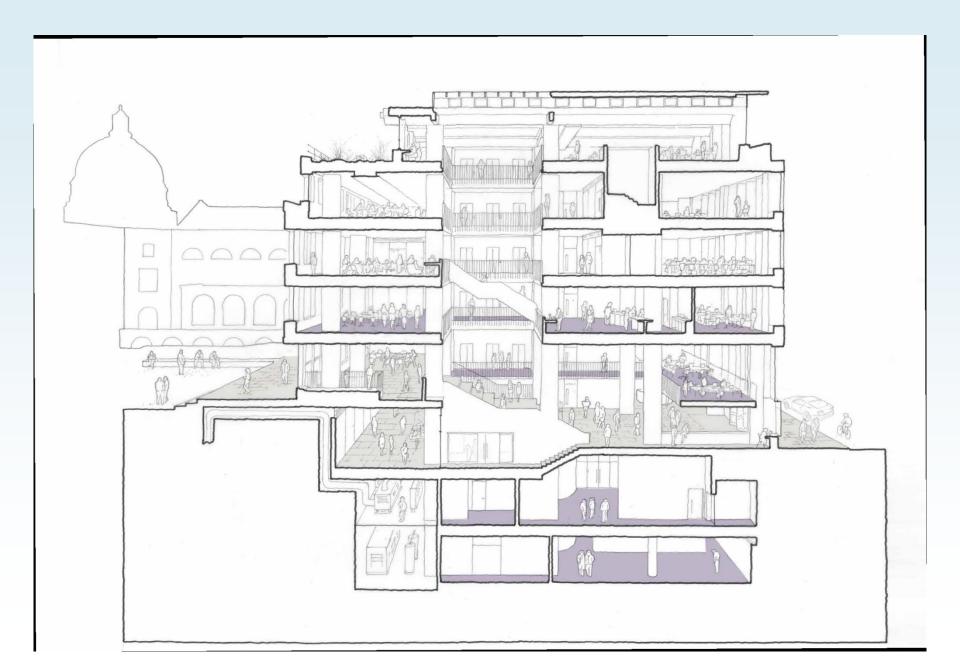




#### Student Centre - Key facts and stats

- ☐ Study spaces: 1,000
- ☐ Computers available to students: 300
- ☐ Hours a day the building is open for use: 24
- ☐ Floors above ground: 5
- ☐ Floors below ground: 2
- ☐ Area covered by photovoltaic (solar) panels: 200 sqm
- ☐ Internal floor area: 5,840 sqm
- □ Depth of two boreholes regulating the building's temperature: 110 metres







#### **Student Engagement**

What methods and approaches have we used to gather input on a large-scale library project?





#### **UCL LIBRARY SERVICES**

Board



May 2012: AMA survey (1,000+ participants) 25-27 February 2013: exhibition in the Front Lodge plus online survey http://www.ucl.ac.uk/news/news-articles/1302/140213-New-studentcentre-to-be-created-on-Bloomsbury-campus and http://www.ucl.ac.uk/news/news-articles/1302/200213New-UCL-Student-Centre-we-want-your-opinions June-Nov 2013: interviews and observation of students, benchmarking with other institutions. Learning Spaces report produced by UCL Library Services March 2015: exhibition in the South Cloisters 6 May 2015: exhibition in the North Cloisters https://www.ucl.ac.uk/transforming-ucl/transformingucl-news/news-nscget-involved-may October-December 2017: furniture trials/pilot in the Science Library, Students' Union, with survey in Cruciform Hub, Main Library and GOSH-ICH Library https://www.ucl.ac.uk/library/articles/2017/create-your-idealplace-to-study (100+ responses) December 2017-April 2018: design workshops/showroom visits with Sabbatical Officers May 2018: focus groups with students July 2015 to date: Student Sabbatical Officers members of NSC Project

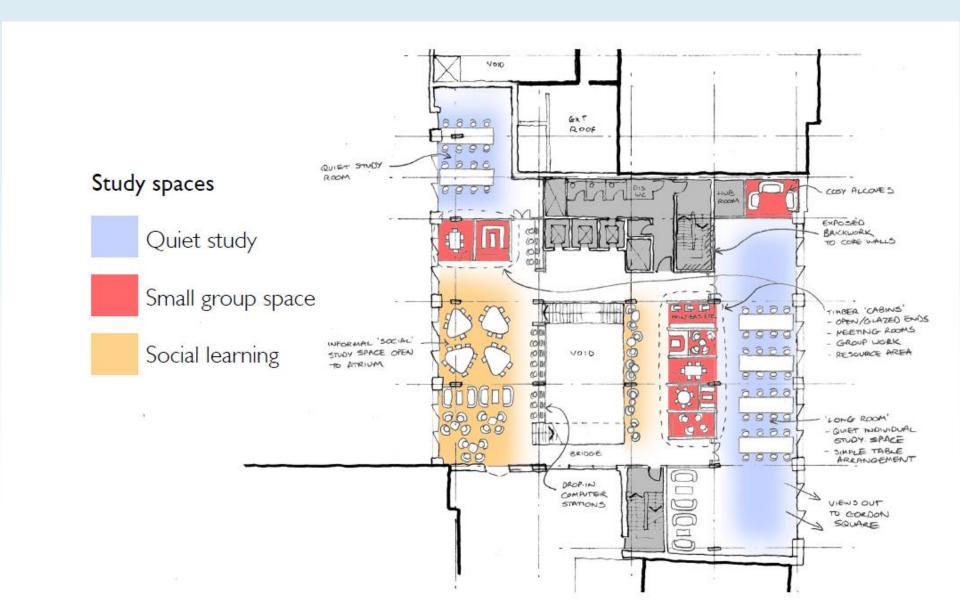




## **Key requirements**

- ☐ UCL expects "wow" factor: inspiring place to learn
- □ Services need to be (and feel) integrated, built around students
- □ Some space needs to be versatile adaptable to different uses during academic cycle. Most space needs to be fit for one main purpose.
- ☐ Good design will define how the space is used quiet, private space and social learning











## **Student Enquiries Centre**

- □ Improves the visibility and accessibility of UCL's student-facing services (Student & Registry Services, Library Services and Information Services Division)
- ☐ Co-location and cross-training to enhance the student experience and increase service hours





#### Fostering a distinctive UCL experience











Overheard on the stairs in the #uclstudentcentre - "it's modern, but still fits with how UCL looks".







#### The role of library staff in the Student Centre

- □ Helping students at the point of need, including key questions on IT and student services
- □ Referring students as required to specialist services, including information literacy
- Managing learning spaces
- Coordinating service provision in the building
- □ Actively seeking feedback and observing usage, as part of continuous improvement of services and facilities
- Curating exhibitions in partnership with researchers and UCL museums
- ☐ Making the NSC feel welcoming, inclusive and inspiring!



#### Service coordination and planning

- ☐ Student Centre Service Steering Group established in July 2017, reporting to Project Board
- ☐ Includes Library Services, Student & Registry Services, Estates (FM and project), ISD, Chaplain, UCL Culture, CAM, Students' Union
- ☐ Highlights
  - ☐ Coordinated structure of roles and cross-training between teams based in the Student Centre
  - □ Oversaw submission of joint business case/operational budget for the Student Centre in 2018, with support from UCL Finance
  - ☐ Overseeing policies and procedures for the building's use



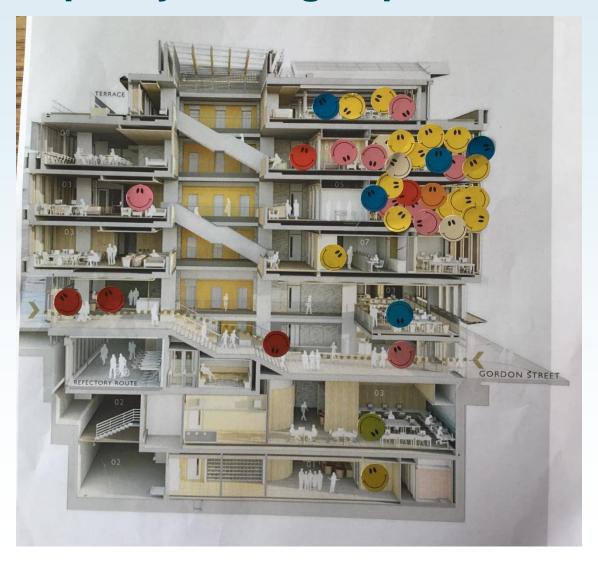
## The role of the library in the digital age

- □ A place to study
  - ☐ Generous feel, space to use laptop, paper notes and book(s)
  - ☐ Variety suited to discussion or private study
- □ A safe space to ask questions and find answers
  - ☐ Student enquiries / one-stop shop
  - □ Information literacy training and support
- □ A provider of information
  - ☐ Managing growing collections in the digital library
  - ☐ The library as a publisher: enabling Open Science





## **Post-Occupancy findings - preview**





## Feedback (March 2019)

- ☐ "best place on campus to study"
- ☐ "more space for social. Group project meeting/ study"
- ☐ "UCL finally gets a campus vibe"
- □ "People get competitive and unpleasant when competing for study spaces"



Conclusions: moving towards inspiring learning spaces

- ☐ Hubs as places to connect users (from UCL and beyond) with UCL's research
- □ Delivering UCL 2034 vision: "a life-changing experience"
- ☐ Engaging with staff and users to embed a culture of participatory decision-making

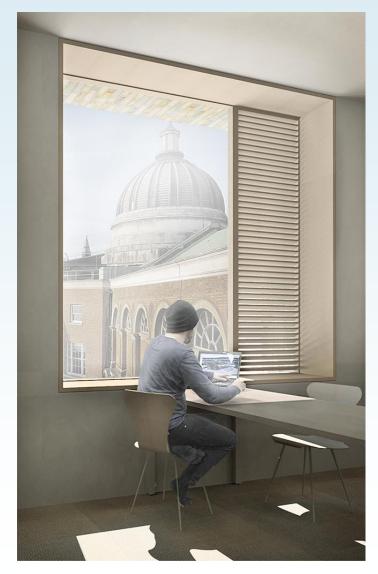




#### Thank you.

### **Any Questions?**







#### THANKS!

#### **Questions?**

Please put them in the chat box.

Slides and a recording will be sent to all registered delegates.