



*Innovating The Ways
Metrics Are Applied,
Responsible Metrics &
Measuring Openness*



HOST



Charlotte Wien

Professor of Scholarly Communication
University Library of Southern Denmark

chw@bib.sdu.dk

@CharlotteWien

SPEAKERS



Isabella Peters

Professor of Web Science, ZBW Leibniz
Information Centre for Economics

i.peters@zbw.eu

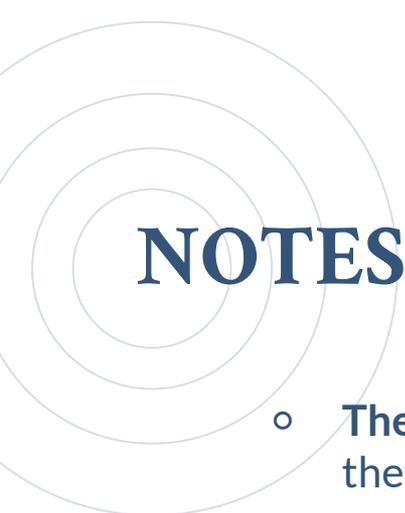


Sarah Slowe

Head of the Office for
Scholarly Communication
(OSC), University of Kent

S.E.Slowe@kent.ac.uk

[@HeadUniKentOSC](https://twitter.com/HeadUniKentOSC)



NOTES

- **The webinar is being recorded.** All participants will receive a link to the recording later today.
- **Slides are on Zenodo:** See the chat box for the link.
- **Questions?** Put them in the chat box. We'll put questions to the speakers at the end of the webinar.

INNOVATIVE METRICS WORKING GROUP

<https://libereurope.eu/strategy/innovative-scholarly-communication/metrics/>

Priorities

- Qualitative measures
- Innovation, creation and documentation of new metric standards
- Competence building in the libraries and among researchers
- Alternative metrics for management reporting
- Ethics of alternative measures
- Guidelines for how to explain to management why measures fluctuate



Openness in assessments of scholarly work

*Isabella Peters,
ZBW – Leibniz Information Center for Economics
Webinar, 10.09.2019*

How to measure openness?

Indicators

- Quantity (or: output or productivity)
 - # publications
- Performance (or: impact or quality)
 - # citations, Journal Impact Factor, H-Index
- Structural
 - # co-authors, cited disciplines
- Process (or: doing open science)
 - Use of open source software, publish OA
- System level (or: framework conditions)
 - Policies, tenure-decisions

How to measure openness?

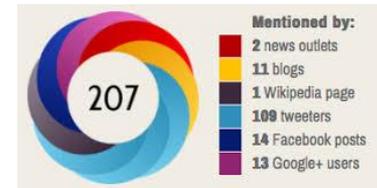
The Open Definition

- Open means anyone can freely access, use, modify, and share for any purpose (subject, at most, to requirements that preserve provenance and openness).

How to measure openness?

Altmetrics/ Social Media Metrics

- Greater variety
 - Types of engagement
 - Types of research products
 - Types of stakeholders
- MLE showed that “only few types of Open Science incentives and rewards are currently being implemented” (p. 99)



How to measure openness?

Open Science Career Evaluation Matrix (OS-CAM)

- Areas to be considered
 - Research output
 - Research process
 - Service and leadership
 - Teaching and supervision
 - Professional experience

Open Science Career Assessment Matrix (OS-CAM)	
<i>Open Science activities</i>	<i>Possible evaluation criteria</i>
RESEARCH OUTPUT	
Research activity	Pushing forward the boundaries of open science as a research topic
Publications	Publishing in open access journals Self-archiving in open access repositories
Datasets and research results	Using the FAIR data principles Adopting quality standards in open data management and open datasets Making use of open data from other researchers
Open source	Using open source software and other open tools Developing new software and tools that are open to other users
Funding	Securing funding for open science activities
RESEARCH PROCESS	
Stakeholder engagement / citizen science	Actively engaging society and research users in the research process Sharing provisional research results with stakeholders through open platforms (e.g. Arxiv, Figshare) Involving stakeholders in peer review processes
Collaboration and Interdisciplinarity	Widening participation in research through open collaborative projects Engaging in team science through diverse cross-disciplinary teams
Research integrity	Being aware of the ethical and legal issues relating to data sharing, confidentiality, attribution and environmental impact of open science activities Fully recognizing the contribution of others in research projects, including collaborators, co-authors, citizens, open data providers
Risk management	Taking account of the risks involved in open science
SERVICE AND LEADERSHIP	
Leadership	Developing a vision and strategy on how to integrate OS practices in the normal practice of doing research Driving policy and practice in open science Being a role model in practicing open science
Academic standing	Developing an international or national profile for open science activities

How to measure openness?

Areas to be considered

- scientific process
 - conceptualisation, data gathering/creation
 - analysis
 - diffusion of results
 - review and evaluation

- system level
 - reputation system, recognition of contributions, trust
 - open science skills, awareness
 - science with society

NEW INDICATORS FOR OPEN SCIENCE

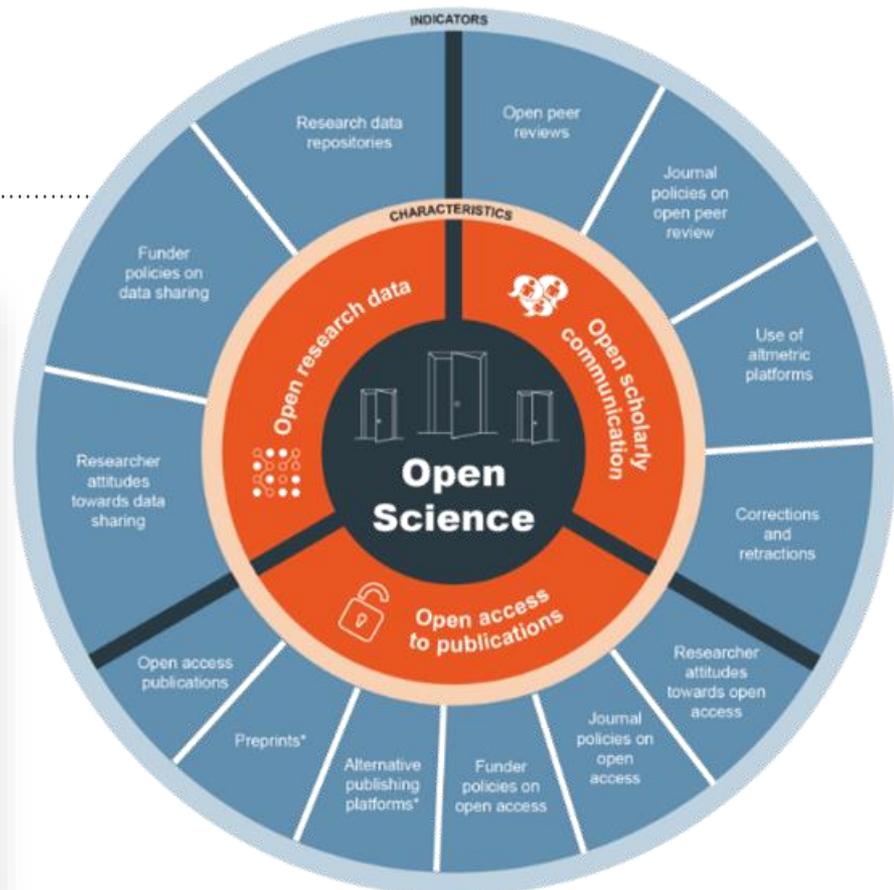
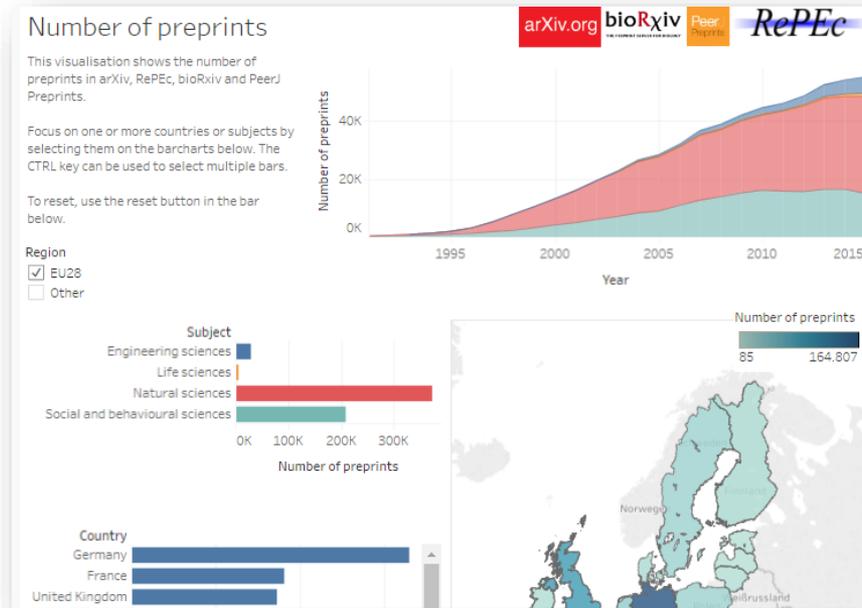
POSSIBLE WAYS OF MEASURING THE UPTAKE AND IMPACT OF OPEN SCIENCE

DIETMAR LAMPERT, MARTINA LINDORFER, ERICH PREM, JÖRG IRRAN AND FERMÍN SERRANO SANZ

Requirements from research funders	mean rating (0..10 max.)			
% of research funders that mandate the provision of the data / software code produced in the context of the funded activity AND who mandate the conformity to data (exchange) standards	7.9			
		RFO	PM	
Accessibility	mean rating (0..10 max.)			
accessibility of open data / code as % of all data / code produced by publicly (co-)funded projects	9.1			
		R	RO	RFO
Machine-readable	mean rating (0..10 max.)			
% of machine-readable data / metadata	7.9			
		PU	R	RFO
Availability of metadata	mean rating (0..10 max.)			
availability of explanatory metadata as % of all available data (resulting from publicly (co-)funded research)	7.5			
		PU	R	RFO
Quality of metadata	mean rating (0..10 max.)			
quality of metadata (versioning, volume, data format, description of fields, etc.)	8.2			
		PU	R	RFO
Simulation results	mean rating (0..10 max.)			
usability of simulation results (models, data, and code)	7.5			
		R	RFO	PU

How to measure openness?

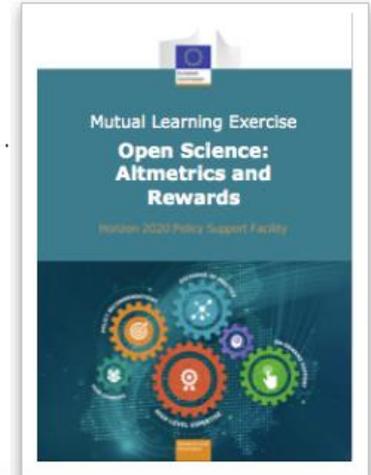
Open Science Monitor



Why measure openness?

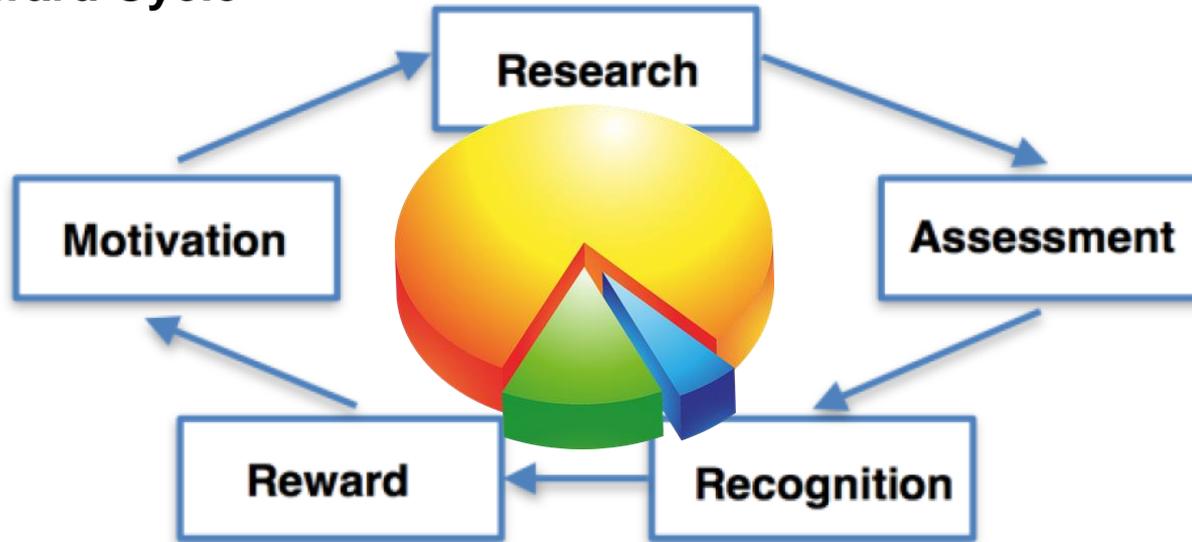
Sticks and carrots

- “incentivize both research quality and open practices” (p. 26)
- “linking open practices with performance evaluation has proven to be a very effective measure, especially when made mandatory” (p. 29)



Why measure openness?

Research Reward Cycle



What does openness mean to us?

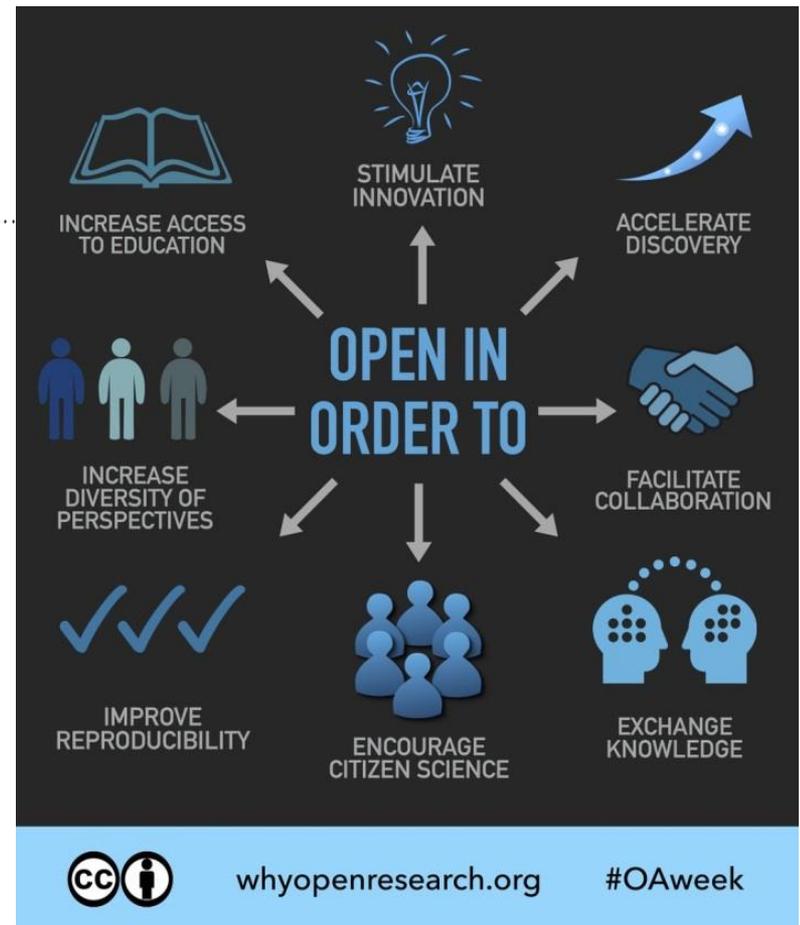
Indicators of Openness

- Do they really measure what matters?



What does openness mean to us?

- Quality
- Efficiency
- Reproducibility
- Credibility
- Visibility
- “Open science is about improving the quality, accountability and social contribution of research...” (p. 96)



What does openness mean to us?

Indicators of Openness

- Do they really measure what matters?
- What is important to incentivize?
 - Different for different stakeholders?



Thank you!

Openness in assessments of scholarly work

*Isabella Peters,
i.peters@zbw.eu*



The UK's European university

University of
Kent

Sarah Slowe

0000-0002-4951-8834

**THE OFFICE FOR
SCHOLARLY
COMMUNICATION/
Responsible metrics: Why
management matters**



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Why metrics for research evaluation?



< means "is less than".
> means "is more than".

Put the <, > or = signs in these statements to make them correct.

1. 10 35 2. 16 14 3. 29 92
4. 36 63 5. 21 12 6. 55 55

This 3?

0, 0, 0, 0, 0.1, 0.2, 0.7, 0.8, 0.83, **3**

Or this 3?

3, 5, 12, 24, 67, 89, 93, 105, 213

The problem with targets?



People aim at them

What are institutions doing?



Responsible Metrics statements:

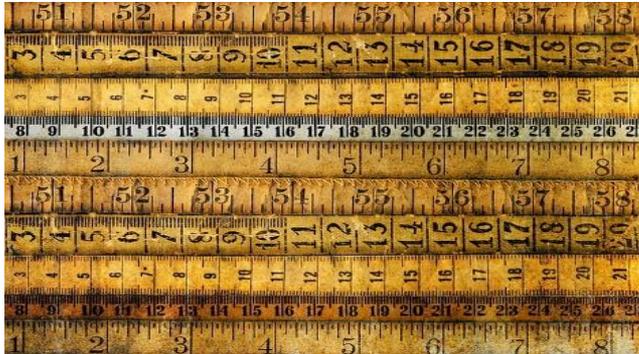
- Leiden Manifesto
- San Francisco Declaration on Research Assessment
- The Metric Tide
- Individual policy

Implementation:

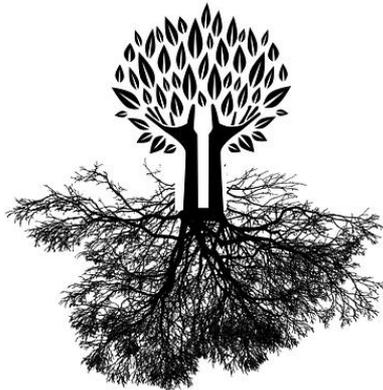
- Target Setting
- Evaluation
- Promotions
- Hiring
- Training

Explaining research metrics to management

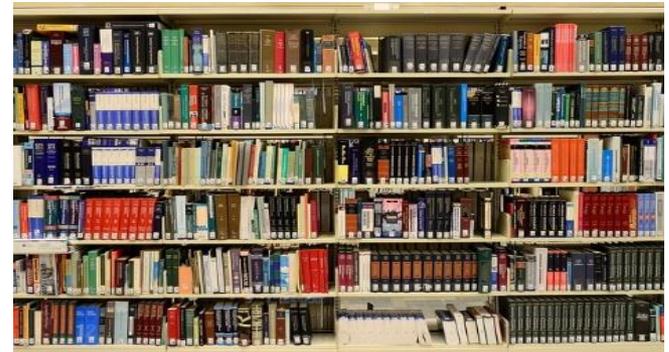
Proactive engagement



Education



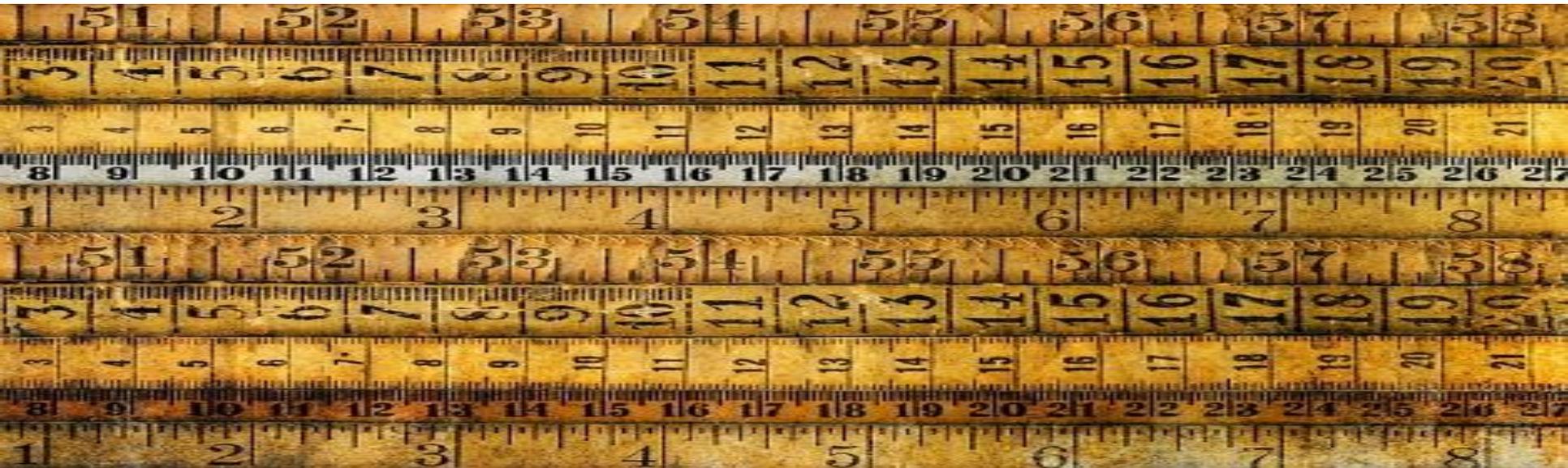
What management can do



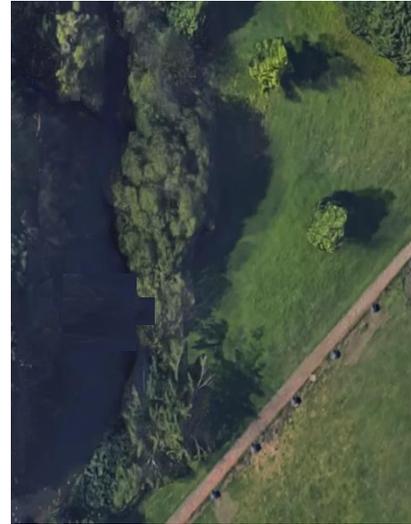
Resources

Proactive engagement

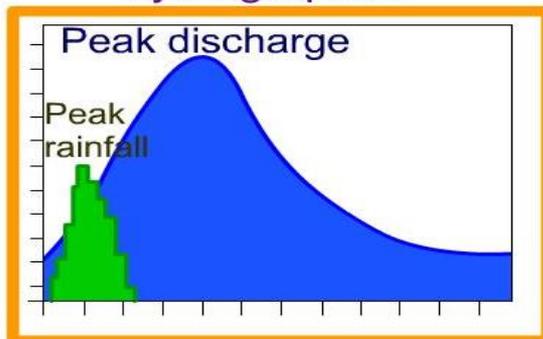
- Knowing in advance is better than explaining afterwards
- Measure what matters
- Good practice is sustainable
- Highlighting expertise



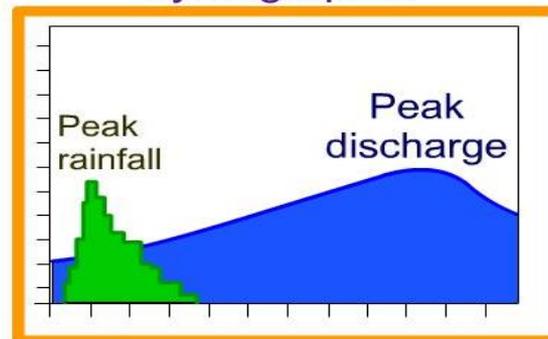
Education



hydrograph A

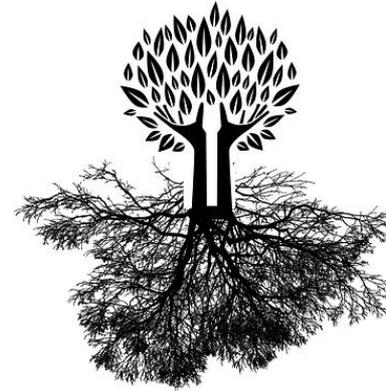


hydrograph B



What management can do

- Data quality:
 - Disambiguation
 - ORCID
 - Scopus/Web of Science/Google Scholar etc.
 - Single/archive copies, not multiple platform (single source of truth)
 - Make the output Open Access (pre-print, green, gold, ...)
as soon as possible
 - Encourage inclusion of Open Data reporting/references
in the article
 - Have a contact for specific advice or queries
 - Compare apples with apples, but if you want fruit salad,
don't only water the apple trees



Resources

- Leiden Manifesto (<https://www.nature.com/news/bibliometrics-the-leiden-manifesto-for-research-metrics-1.17351>) points 6-10 give relevant examples of fluctuation which are accessible.
- Metrics toolkit (<http://www.metrics-toolkit.org/>)? This gives the limitations of different types of metrics (e.g. <http://www.metrics-toolkit.org/field-normalized-citation-impact/>).
- Good examples such as “Metrics: journal's impact factor skewed by a single paper” (<https://doi.org/10.1038/466179b>) and Stephen Curry’s ‘I am not my H-index’ https://twitter.com/stephen_curry/status/1005118764369825794?lang=en
- <https://libereurope.eu/blog/2018/06/28/scholarlymetricsreport/>
- <https://libereurope.eu/blog/2017/03/21/update-libers-metrics-working-group/>



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THANKS!

Questions?

Please put them in the chat box.

Slides and a recording will be sent to all registered delegates.