

OA Tage Graz 2018 26. September 2018

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### **OPEN SCIENCE – OPEN CULTURE**

### education

- educational resources
- textbooks
- curricula

### research

- access
- data
- methods

### heritage

creation

art

design

• critique

- museums
- archives
- libraries

## **OPEN**

policies

legal/

governance

- government
  - licenses

### evaluation

- quality standards
- review
- merit system

### business

- business models
- platforms
- commons

### Infrastructure carriers metadata transactions

### technology

- source
- hardware
- standards

### ORGANIZING OPEN SCIENCE



### **European Open Science Agenda**

- Rewards and Incentives
- Research Indicators and Next-Generation Metrics
- Future of Scholarly Communication
- European Open Science Cloud
- FAIR Data
- Research Integrity
- Skills and Education
- Citizen Science







calendar events propriety Festival 2018 Vienna Add to ... V - Science & Society Festival 08.09 nce Cloud (F (PET) Conf Cloud (EOSC) (PET) ECCC-hub of National Ethics Cou. as on the "Ethics of open scienc. MINES IN CONTRACTOR OF THE STATE OF AMA Sciences and Humanities for a Eur research in mission-oriented res meeting of research ministers in Vienna: Start or ntent of "Hor nce-based and inclusive Europ on their experience **OPEN SCIENCE** AND RESEARCH calendar events Science in Transition ...Environment Council (ENVI) Conference or seminar Science in Transition 13.11.2018 Vienna, Austria...

## ORGANIZING OPEN SCIENCE

### national coordinators and task forces for the implementation of Open Science.

- 2. Ensure the scholarly infrastructure in Europe is highly **interoperable** to enable the simple and open sharing of data and metadata between systems, disciplines and countries, and that credit for research contributions is given to all participants.
- 3. Ensure the HR Strategy for Researchers practices and FP9 evaluation reflect the principles required to effectively **embed a culture of Open Science at the institutional level**. These must involve research integrity (including the social, ethical and legal implications), researcher evaluation and the public availability of research outputs.
- 4. Foster Open Science literacy as essential to European competitiveness, together with other digital and information competencies. Member States need to secure support for the development of an accredited curriculum for Open Science skills training that fosters Open Science behaviours, from primary school through the whole educational system.
- 5. Implement a Europe-wide campaign, to raise awareness and communicate the benefits of Open Science among decision makers, research and education bodies, private sector, industrial and citizen organisations.





## Working groups

### **WG Open Science strategy**

W W Sc

The working group develops recommendations for an **Austrian Open Science strategy** with a focus on different target groups. The aim is a document of max. 5-6 pages, including an executive summary page based on the <u>Vienna Principles</u>, to be published in early 2019.

The document is expected to contain the following sections:

1) Preamble 2) What is Open Science? (Open Access, Open Research Data, Open Methodology including Open Source, Open Notebook, Open Evaluation, Citizen Science) 3) Frame conditions for the implementation of Open Science 4) Target groups (researchers, research institutions, funding bodies, politics)

Members: Georg Fessler, Anton Graschopf, Olivia Kaiser, Thomas König, Peter Kraker, Barbara Laner, Patrick Lehner, Michael Nentwich, Katharina Rieck, Peter Seitz, Daniel Spichtinger, Michaelis Tzatzanis Co-lead: Katja Mayer, Falk Reckling, Tony Ross-Hellauer

## "National Coordination" for Open Science Transition

.... Different forms and objectives

- Coordinator appointed by ministry or stakeholder group
  - Brings together the relevant communities or manages community communication
  - Co-organizes task groups, discussions, leads negotiations and reports to government in terms of strategies and regulations

Puts forward recommendations to government and/or OS stakeholders

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Open Science Network Austria (OANA)



- Stakeholder network(s)
  - Self-organized and emerging from communities
  - Produce recommendations, guidelines, and trainings for the communities
  - Establish channels to policy and administration

# "National Coordination" for Open Science Transition — Roles and functions

### **Transition means...**

- Shifts in expertise and power
- Advocacy and community engagement (with long term goals) meet implementation (with short term missions)
- Implementation needs robust governance, procedures and monitoring

### Coordinator/platform/network should care to

- Bring together the right mix of people (old/young, top/bottom, sci/fund/admin/tech/pol...)
- Make productive or balance long standing expertise and visions vs implementation and generate room for maneuver
- Develop different objectives for respective stakeholder groups
- Provide a strong voice for open scholarship and open infrastructure towards policy makers and RPO and HEI management
- Help to make best practices more visible and encourage role models



- 1. Address challenges related to the implementation of Open Science
- 2. Identify good practices, lessons learned and success factors by analysis and discussion of member states' experiences
- 3. Promote policy learning from each other
- 4. Provide high level advice and assistance from external experts in fine-tuning or implementing change in the design of current policy system
- 5. Follow a modular approach with country visits, workshops, etc.



# Mutual Learning Exercise Open Science: Altmetrics and Rewards

Horizon 2020 Policy Support Facility





Jan 2017 - Jan 2018

Research and Innovation Observatory – Horizon 2020 Policy Support Facility

European Commission > Research & Innovation > RIO - H2020 PSF > Policy Support Facility

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PSF Knowledge Centre: https://ec.europa.eu/h2020-policy-support-facility









### Three topics:

- 1. The potential of altmetrics alternative (i.e. non-traditional) metrics that go beyond citations of articles to foster Open Science
- 2. Incentives and rewards for researchers to engage in Open Science activities
- Guidelines for developing and implementing national policies for Open Science

## Thematic Reports of the MLE



## Report 1: Overview of Altmetrics

- in use & in development
- by type
- by [participating] country
- benefits and challenges



## Report 2: Altmetrics and Open Science

Altmetrics could:

- Broaden our understanding of impact
- Promote adoption of Open Science (OS)
- Contribute to the academic reward system



## Report 3: Incentives and Rewards

Systematic overview of:

- advantages and challenges of supporting OS activities
- most effective incentives to encourage implementation of OS policies.
- (dis)advantages of each type of incentive



# Report 4: National Roadmap for the Implementation of OS

- Outline priorities and principles underpinning OS at the national level
- Review of experiences in OS activities and related policies
- Summary of strategies, lessons learnt, and models proposed

## MLE Finding: Model Roadmap for Open Science Implementation

Map Plan Incentivize **Promote Support Implement Monitor** Devise Change Identify key national reward Monitor and Encourage **Implement** stakeholders Participate in tackle system to strategy critical and strategy, international through incentivize all and Open emerging informed starting from consultation aspects of Science initiatives issues as thinking **Open Access** champions with Open they arise stakeholders Science

# MLE findings: Altmetrics



Altmetrics are not yet being used for research evaluation by based assessment.

**WHAT MATTERS?** 

t is too early to use them making

ience more visible and ploited

ata sources – responsible next seneral areas are

Methods are not yet open

More research is needed

Countries are encouraged to pool their experiences and study the benefits and challenges of altmetrics for research visibility, evaluation and opening science

## MLE findings: Incentives and Rewards

**Enable a broad inclusive** discussion on evaluation criteria and impact assessment – taking the opportunity to renegotiate the role of publicly funded research and scholarship in society

Necessity to develop incentives for different stakeholders: researchers, research organisations, funders, national governments and policy makers

Broad institutional shift in support and evaluation structures necessary (including other types of outcomes, invisible work, outreach and OER)

Train reviewers and assessors

Radical transformation of hiring and promotion procedures (see OSCAM)

International cooperation and coordination crucial for successful transformation

Reviewing impact of incentives and adaptation

Support pilot programmes and new instruments for HR and science administration (CRIS)

## Incentives and Rewards for Open Scholarship

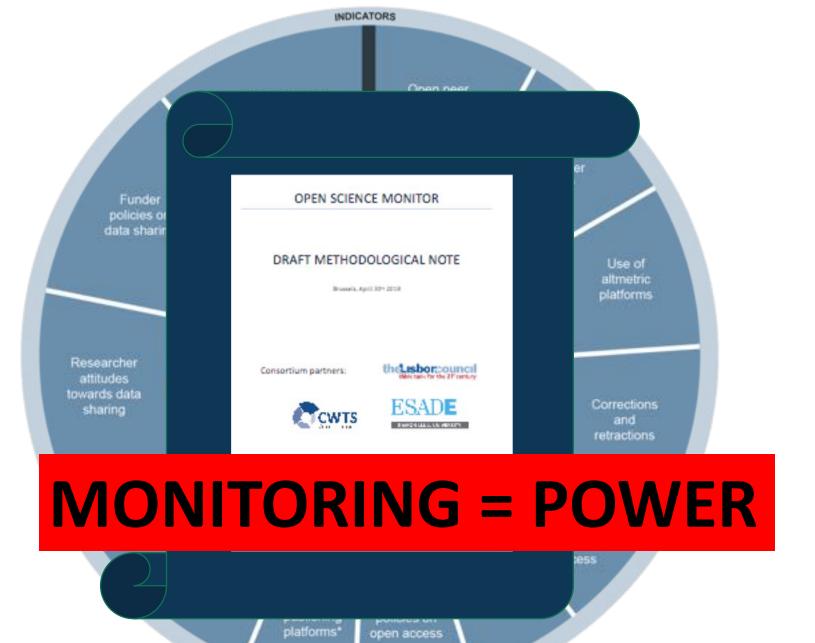
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Open Science activities		Provide explosion cities	
RESEARCH OUTFUT	With the Williams	we the control of the	COLUMN DOCUMENT OF THE PARTY OF
Research activity		the boundaries of open science as a c	mest light.
Publications	Publishing In op	RESEARCH IMPACT	
Suitasets and research results	Self-archiving It came the FASE Adopting quests rearing use of a Using open and Developing new	Communication and Dissemination	Participating in public engagement activities Sharing research results through non-academic dissemination channels Translating research into a language suitable for public understanding
Open source		IP (patents, licenses)	Being knowledgeable on the legal and ethical issues relating to IPR Transferring IP to the wider economy
August .		Societal impact	Evidence of use of research by societal groups
Funding	Securing Seeing		Recognition from societal groups or for societal activities
Statutation records	Telephone money	Knowledge exchange	Engaging in open innovation with partners beyond academia
/ citizen science	Authority empage Shoring present platforms (a.g. locations states Widering partic Engaging in less Being aware of confidentiality, authorities Fully recognist including collec-	TEACHING AND SUPERVISION	
		Teaching	Training other researchers in open science principles and methods Developing curricula and programs in open science methods, includin open science data management Raising awareness and understanding in open science in undergraduat
Collaboration and Interdisciplinarity Research integrity			
		Mentoring	and masters' programs  Mentoring and encouraging others in developing their open science capabilities
		Supervision	Supporting early stage researchers to adopt an open science approach
W. B. Control of the		PROFESSIONAL EXPERIENCE	
Risk management Service and Legislatur	Developing a sit normal practice or solving policy a Being a role no Developing an i contributing as	Continuing professional development	Investing in own professional development to build open science capabilities
Leadership		Project management	Successfully delivering open science projects involving diverse research
Academic standing		Personal qualities	Demonstrating the personal qualities to engage society and research users with open science Showing the flexibility and perseverance to respond to the challenges of conducting open science
Pent review	Continuously by		
Networking	Participating in national and international networks relating to open.		

https://ec.europa.eu/research/openscience/index.cfm?pg=rewards\_wg

→ At the core of every successful Open Science transition: monitoring and assessing openness, rewarding openness, making openness visible (people, tools, benefits and challenges) and valuing open practices not only as solution to socio-technical problems but also as opportunity to create more

responsibility, trust, and quality.





### **EU Open Science Monitor**

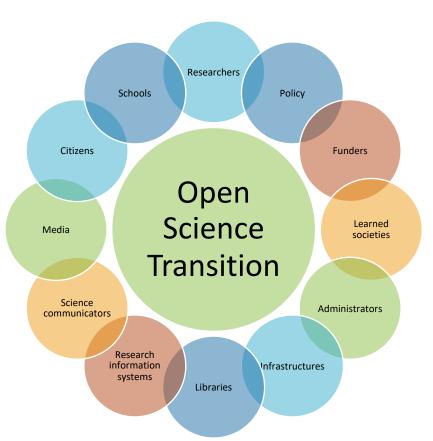
"The contractors will (...) deliver a full-fledged monitoring system in order to determine open science scope, nature, impacts on science and scientific knowledge, and its socio-economic impacts. (...) It should be able to facilitate policy making."





- Open Science is not only FOR science, it is also ABOUT science.
  - $\rightarrow$  what do we want from science?
  - What different sorts of impact are possible (and already happening) beyond the scientific system?
  - How can we improve the entanglement of knowledge commons and innovation?
- Examples of evidence needed for open science advocacy and monitoring\*
  - Openness becoming part of curricula
  - Open tools developed and used
  - Discovery and collaboration based on open infrastructures and new ways of sharing knowledge
  - Knowledge transfer in all directions, also to media
  - .....

Creating open science friendly evaluation systems inline with the right incentive and reward structures is essential for Open Science Leadership



Constantly bring to attention that

- Open science is not "all or nothing"
- Mainstreaming and rewarding OPEN in TEACHING is key
- OS is an opportunity to discuss broadly WHAT MATTERS
- Now is the right moment to change systems of measurement and optimize and open documentation systems
- It is important to have role models and broadly visible best practices

## QUESTIONS

- How we can ensure to measure what matters?
- Where are respective best practices and who could act as role models? (and how do we get them to do this;-)

.... to foster a transition to Open Science that rests on close cooperation of all relevant actors in the STI ecosystem.