Developing LIBER Strategy 2023-2027

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Three phases in developing LIBER Strategy 2023-2027

April 2021 – October 2021

- Developing the strategy framework: 8 steps
- ***Deliverable: finalized draft strategy framework***

October 2021 – February 2022

- Developing the LIBER Strategy 2023-2026/7: 4 steps
- ***Deliverable: finalized draft strategy***

February 2022 – Autumn 2022

- Developing implementation plans; approval of Strategy by LIBER participants; launch of the Strategy
- ***Deliverable: LIBER Strategy with implementation plans***

Development process in a nutshell

followed by the LIBER Strategy taskforce

DRIVING FORCES

Impacting libraries: External trends and developments with large impact on research libraries in 2023-2027

VISION & STRATEGIC PRIORITIES

Vision: where do we want research libraries to be in 2027?

Actions: What are the strategic priorities by LIBER to help achieve that vision?

STRATEGY FRAME-WORK

Coherent set of strategic priorities

Drive for Openness

This drive for Openness comes from the EU, European governments, academia and society

New technologies driving further digital transformation

AI, machine learning and robotics will accelerate the digital shift and profoundly affect research and scholarly communication

Upkeeping Rights & Values

An increasing awareness and demand by society and academia for the upkeep of rights & values in the digital scholarly environment

RESEARCH LIBRARIES

These driving forces will affect:

- Positioning of library collections in the eyes of researchers
- Library services (existing and to-be-developed)
- Role of the library vis-á-vis its stakeholders
- Perception of the added value of the library

Against a backdrop of:

- Possible budget constraints
- Internal need for upskilling
- Transformations of library organisations and related leadership skills

LIBER

And influence the LIBER roles:

- Advocacy
- Collective action
- Observatory of European landscape & participating in European projects
- Capacity building
- Tools: best practices, standards, tool kits etc.
- Studies, surveys, case studies, etc.

Against a backdrop of:

- Possibly increasing divergences between research libraries
- Many partner organisations/NGO's with overlapping goals and constituencies

A Draft vision statement with 6 elements

Each element has suggested strategic priorities/actions

LIBER will continue to play a visible, inspirational, proactive, and leading role with the aim to realise its 2027 vision for research libraries:

A TRUSTED HUB

In 2027, research libraries will be trusted hubs of their user communities, collaborating with each other and with local, national, and international stakeholders in their role of change agents and facilitators.

+ Unique competences and services
+ Reputation of trust based on objectivity and independency
= Nodes in a networked environment → integration & collaboration with stakeholders crucial for optimal impact

B STATE-OF-THE-ART SERVICES

In 2027, research libraries provide forward-looking, state-of-the-art services regarding collections, publishing and curation of information and metadata. These services are relevant and tailor-made for user groups inside and outside academia.

+ Artificial intelligence, machine learning & robotics → new options for research & scholarly communication + new user behaviour & expectations
= Redesign existing services + development new services in digital and physical domain

C SHAPING OPEN SCIENCE

In 2027, in collaboration with researchers, research libraries stimulate, facilitate, co-develop, and manage Open Science infrastructures and practices.

+ Open Science develops rapidly and affects scholarly communication
= Research libraries essential in helping to shape these developments.

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+ Expertise centres re copyrights & user rights
+ Public & academic values (equity, inclusivity, sustainability…) intrinsic to the core values of libraries
= Upholding the digital environment is key

D UPHOLDING RIGHTS & VALUES

In 2027, research libraries uphold public and academic values inside and outside the research community.

+ Traditionally libraries offer inclusive physical spaces for encounters and dialogue
= Preserving this in physical and expand to digital domain.

E SPACE FOR DIALOGUE

In 2027, research libraries function as an inclusive and inspirational physical and virtual space enabling encounters between individuals and facilitating dialogue.

+ An EU 2030 vision: universities trusted by society as creators & imparters of knowledge
+ Challenges are mistrust in science and misinformation
= Libraries to safeguard trust in science & scientific info

F OPEN TO SOCIETY

In 2027, research libraries play key roles in opening up science to society by taking up tasks in public engagement in science.

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