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Complete List of Authors:	Zdravković, Milan; Mechanical Engineering Faculty, ICIT; Zdravković, Jelena; Stockholm University	

	aubry, alexis; University of Lorraine, CRAN; Moalla, Néjib; Universite Lumiere Lyon II Guedria, Wided; Luxembourg Institute of Science and Technology Sarraipa, João; Universidade Nova de Lisboa UNINOVA Instituto de Desenvolvimento de Novas Tecnologias
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D	Domain framework for implementation of open IoT ecosystems
N	Iilan Zdravković*
J	elena Zdravković
A	Alexis Aubry
N	léjib Moalla
V	Vided Guedria
J	oão Sarraipa
F	aculty of Mechanical Engineering, University of Niš, Niš, Serbia
	Department of Computer and Systems Sciences (DSV), Stockholm University, tockholm, Sweden
C	RAN, University of Lorraine, France; CRAN, UMR7039, CNRS, Nancy, France
U	Iniversite Lumiere Lyon 2, Lyon, France
L	uxembourg Institute of Science and Technology, LIST, Luxembourg
U	ININOVA, Lisbon, Portugal
	Corresponding author:
*	Corresponding author:
	ostal address: ul. Kovanlučka 58, 18000 Niš, Serbia
E	mail: <u>milan.zdravkovic@gmail.com</u>
_	hone: +381 64 1144797

# Domain framework for implementation of open IoT ecosystems

The current Internet-of-Things (IoT) hype, pushed by the unprecedented rate of the technological enablers' innovation is threatening to leave behind some major, not so obvious, unresolved issues. IoT platforms will extend existing Enterprise Information Systems (EIS) infrastructures to encompass cross-domain sensing and actuating capabilities, thus introducing additional complexity and major risks to the implementation. Furthermore, IoT platforms are typically driven by models of the trivial complexity; they support very simple data structures and almost no business logic implementation. Finally, IoT systems are today managed centrally, which often means less openness, less flexibility and greater change management costs. In this paper, we provide the overview of the scientific disciplines which could contribute to the resolution of the IoT implementation problem, namely requirements engineering, change management/continuous improvement, modelbased systems engineering, system architecture design, interoperability and policy and regulatory aspects. Then, we identify the challenges of these contributions in the context of IoT and finally, make an attempt to identify research directions which could have a significant impact. The discussion of the challenges and opportunities is illustrated by the proposed domain framework for implementation of open IoT ecosystems.

Keywords: Internet of Things; Interoperability; Model-Based Systems Engineering; Maturity Assessment; Requirements Engineering; Multi Agent Systems

## Introduction

IoT is considered as one of the 12 so-called disruptive technologies, by McKinsey Global Institute (Manyika et al, 2013), technological advances that will "transform life, business and the global economy". The impact of IoT and its industry applications is multi-faceted. New opportunities will be created to develop new services, to increase productivity, to improve decision making, to solve critical societal problems and to develop new user experiences (Intel).

While the technological innovation needed for developing individual IoT

systems is already there, the challenges arising from implementing and maintaining its complex infrastructure, and creating interoperable IoT ecosystems, are still under researched. These challenges start even at the adoption level, where lack of public policy and regulatory measures is an obstacle, both at macro (achieving full connectivity and interoperability) and micro (facilitating trustworthiness and incentivization) levels. The risks and uncertainty of IoT systems implementations increase when we consider the technical and organizational efforts and associated change, required by the enterprises. Even the adoption and implementation of conventional Enterprise Information Systems (EIS) is still a big challenge for them. In 2010, the mean Enterprise Resource Planning (ERP) systems' implementation cost was \$5.48 million, and the average implementation time-frame was 14.3 months (Galy and Sauceda, 2014). The failure rate of IT projects remains appealing. McKinsey and University of Oxford's research have shown that "on average, large IT projects run 45% over budget and 7% over time, while delivering 56% less value than predicted" (McKinsey, 2012). Due to increased complexity and interoperability requirements, it is expected that the failure rates of IoT projects' implementations will be higher. According to IDC, 85% of existing devices worldwide are based on unconnected legacy systems (IDC, 2013).

IoT platforms will extend existing EIS infrastructures to encompass crossdomain sensing and actuating capabilities, thus introducing additional complexity and major risks when considering the implementation. Also, even though there are already many cloud-based IoT platforms, great most of those are only big data aggregators, meaning that additional functionalities will need to be used by the other systems, resulting with probable interoperability risks. Furthermore, IoT platforms are typically driven by models of the trivial complexity; they support very simple data structures and almost no business logic implementation. Finally, IoT systems are today usually managed centrally, which in context of the heterogeneous environment of the IoT ecosystem often means more compromises on openness and greater change management costs. Thus, the problem of IoT implementation can be summarized to three questions: How to deliver and maintain the required (continuously changing) functionalities? How to deliver in an "open" eco-system of the heterogeneous components, technologies and standards? How to deliver in time and at cost?

## **Methodology**

The answers to above questions are sought in the different domains, selected based on the following arguments. First, it is clear that enterprises need to have a wide understanding of the inner workings and impact of the IoT ecosystems, to be implemented. This understanding and even a shared agreement is established by using models. Second, models are developed as a result of the complex communication between different stakeholders. Such communication needs framework which ensures that modeled artifacts implement system requirements; this framework is typically established by using Requirements Engineering practices and tools. Third, the models specify some important technical decisions made after the requirements analysis. One of the most important ones is which architecture for IoT system to choose. IoT systems are inherently distributed; furthermore, multi-agent systems can decentralize IoT system and enable devices to make decisions locally. Fourth, interoperability is one of the greatest challenges in making a complex IoT ecosystem a reality. Though it may be considered also as a system requirement, interoperability is discussed separately because its impact spans multiple domains; it is a core feature of the IoT ecosystems. Both system requirements and architectural concepts must acknowledge that by taking into account interoperability issue in their formal definitions. Fifth, very complex

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 change made by the implemented IoT systems poses the need to consider the evolution of one conventional enterprise to a sensing one. Such evolution must take into account maturity models and associated verification and validation processes. Special case of evaluation must take place in assessment of interoperability, as the most critical requirement for the open IoT ecosystems. Finally, this openness implies a strong need to take into account different societal, policy and legal aspects in their implementation. The above domains are inter-related and they form the proposed Domain framework for addressing IoT implementation problem (see Figure 1).

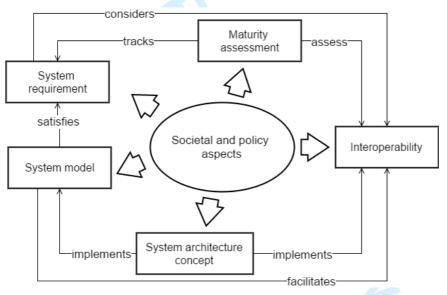


Figure 1. A domain framework for addressing IoT implementation problem

The relevance of the proposed domain framework for IoT implementation problem is considered as *a priori* hypothesis of the research behind this paper. However, the research is exploratory, as it seeks to identify finer grained concepts behind each of the domains and identify relationships between them, thereby producing more practical framework. This framework aims to provide a blueprint or even checklist (not methodology) for IoT ecosystem implementation by considering all its relevant factors and relationships between those. The effort is made collaboratively, by synthesising contributions of the experts (co-authors) in each of the proposed domains, based on the literature review. First, the relevant concepts in each of the fields are explained and more mature research, close to or already on market is referenced. It is followed by the discussion of the challenges and prospects in the frontiers of the selected fields' research for addressing the implementation problem.

Societal and policy aspects are discussed separately in the context of the potential legal and societal implementation constraints; they have impact to each of the remaining domain framework elements; they are characterized by the sociological and governance factors which are emerging as innovative response of the society to pervasive IoT, unmatched to the previous practices.

# Background research

In this section, each of the domain framework elements is discussed with objective to introduce key concepts and their relationships. Also, where applicable, main technologies, already on or close to market, are highlighted and short overview of the research relevant for IoT with highest innovation potential is given.

# Model-based System Engineering (MBSE)

International Council on Systems Engineering (INCOSE) defines MBSE (2007) as "the formalized application of modeling to support system requirements, design, analysis, verification, and validation activities beginning in the conceptual design phase and continuing through-out development and later lifecycle phases". MBSE engineering process is often integrated with software engineering. Model-Driven Development (MDD) is the process in which problem-level software abstractions are systematically transformed to their specific implementations. One of the better known MDD initiatives

is Model-Driven Architecture (MDA) of Object Management Group (OMG). Developed and maintained jointly by INCOSE and OMG as an extension of the Unified Modeling Language (UML) standard, System Modeling Language (SysML) is today the most used language for the systems specification, analysis, design, verification and validation.

When model-based implementation of IoT systems is considered, the literature review reveals three characteristic approaches in the different stages of systems engineering. At the design level, widely accepted MBSE standards - UML/SysML languages and tools are being used. At the level of programming a controller (IoT platform), researchers and practitioners use more implicit formalisms, namely the Domain Specific Languages (DSL), to enable even domain experts to develop IoT applications. Finally, to facilitate interaction modeling in a heterogeneous environment and thus, to resolve interoperability problem, many researches rely on the formal models, namely ontologies (see Figure 2).

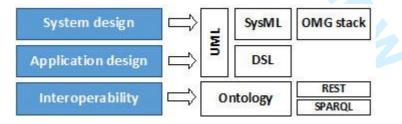


Figure 2. Technology stack for MBSE of IoT systems

In a joint initiative of OMG and IIC, SysML is a key part of IoT MBSE standardization stack. IoT system design tools, based on SysML have also started to emerge.

Domain-Specific Languages (DSL) are used to model application logic in controllers of the IoT systems, hidden due to a widespread use of specific, often proprietary Software Development Kits (SDK). Patel and Cassou (2014) proposed a framework to a model-based application development for IoT. Framework also includes a conceptual model, which defines domain-specific, functionality-specific, deploymentspecific and platform-specific concepts. This conceptual model is a starting point for defining a DSL for IoT. Garcia et al (2014) have developed end-to-end solution for IoT platform which includes Midgar IoT platform, DSL for abstracting the application generation problem and graphical tool supporting the use of the proposed DSL. Harrand et al (2016) have proposed ThingML, a modeling language and tool which supports forward engineering of the distributed, heterogeneous systems.

One IoT system cannot be considered in isolation from the others, with which it interacts. Also, one specific device may have roles in two or more different IoT systems, hence a need to consider explicit modeling interactions and interoperations of many IoT systems. To address this challenge, devices "will need to be consistently and formally represented and managed, registered, aligned, composed and queried through suitable abstraction technologies" (Kotis and Katasonov, 2013). For this, we need an ontology and exposure of devices' interfaces by using REST or SPARQL endpoints. Ontology aims at formally describing IoT entities, for the purpose of their discovery, querying and clustering into sub-systems.

Finally, different viewpoints to the IoT entities will be needed. For example, while most of the current research focuses on explicit semantic modeling of IoT resources, Wang et al (2012) proposed a formal ontology which highlights accessibility and utilization of those resources, from the SOA point of view. This ontology can be used for IoT service discovery, testing and dynamic composition.

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# **Requirements engineering**

MBSE is firmly related to Requirements Engineering (RE), because the latter delivers implicit information which is then, in modeling phase transformed to explicit constructs, understood by the computers.

In the business analysis community, a requirement describes a condition of the current or a future state of any aspect of an enterprise (Zdravkovic et al., 2014). A basic premise for a requirement is to be agreed by all interested in its fulfilment, so called - stakeholders. As EIS pervade every aspect of today's organisations, a majority of initial business requirements become the goals for those systems. Once they are analysed and decomposed for a possible support by systems, they are typically transformed to models and the architecture for systems, determining thus both their functionality as well as their quality (aka non-functional) aspects.

The main objective of Requirements Engineering for systems is to manage requirements *entirely* - take into consideration all requirements from the stakeholders, and *correctly* – a system should reflect the way of working of the business which it is supporting. It is therefore widely accepted to follow a process for dealing with requirements systematically, which includes the activities for their elicitation, documentation, analysis/negotiation, validation, and change management (Kotonya and Somerville, 2002).

Because the demand for increasing flexibility and productivity of organisations is constantly requiring shortening of EIS development life-cycles, the RE process has over a time evolved from a traditional sequential execution of its activities to more agile. Consequently, a number of methods for iterative and incremental system development have emerged (Leffingwell, 2011). Such methods propose practices for shortening system's development, frequent releases, simple design, and minimal documentation. As for the RE process that in particular means interactive and groupbased elicitation of requirements, reduced documentation in the form of user stories or meeting minutes, development of test cases, quick responsiveness to change, etc.

Following the above, in the problem domain of IoT, as for many others, it is important to leverage the orchestration of the RE activities according to the size and criticality of the project. Even though Requirements Engineering is a universal discipline, some recent research studies (Zambonelli 2016) have emphasized that for IoT, the key abstractions and concepts are a) goals - desirable situations or state of the affairs that should be activated and which should be decomposed to system requirements; and b) identification of stakeholders and users who will manage or use systems' functionalities and from which functional requirements should be elicited. In addition, a number of studies advocate importance of elaboration of non-functional requirements, such as security.

## System architecture

As it was previously highlighted, the decisions, related to functional and non-functional requirements are made explicit in the modeling phase. Then, these explicit constructs need to be forward engineered in the selected run-time environment. The choice of its architecture is largely dependent on the input from the modeling phase, but it also will consider innovation in EIS architecture domain.

The IoT system is inherently distributed. It uses different communication protocols to coordinate different subsystems which acquire (sensors), pre-process (IoT gateways), store (clouds), process, visualize, interpret (IoT platforms) data and then act based on those interpretations (actuators). The agent-based EIS implements the concepts of distributed, decentralized systems that can deal with flexibility, integrate dynamic

conditions and be open to system components which come and go. Agent-oriented methodologies started to appear in the nineties (Wooldridge et al, 2000). The first challenges targeted handling of continuously changing requirements (Brazier et al, 1995). The recent works proposed architectural patterns, middleware for distributed agents, evaluation model for distributed multi-agent systems, etc. (Weyns, 2010). Agent-based node in IoT systems is independent, self-governing software and hardware integrated system. It is capable to sense, to interpret the sensation, make the best informed decision on that interpretation and finally, act upon it (see Figure 3).

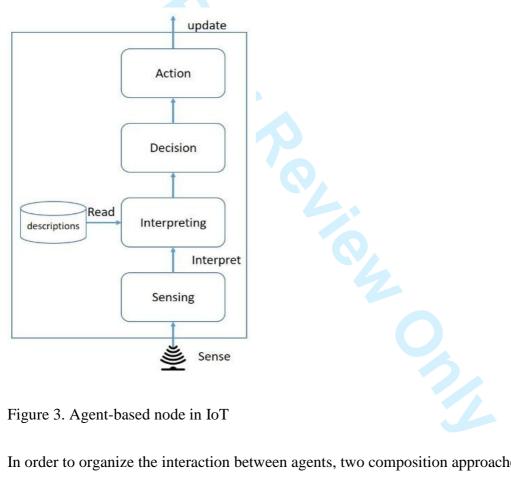


Figure 3. Agent-based node in IoT

In order to organize the interaction between agents, two composition approaches are possible:

centralized agent-based approaches: the composition of sensors is predefined. Each agent is aware about the decision capabilities of its neighbors. The

reliability of the agent network depends on the reliability of each one of its components.

• In decentralized approaches, agent-based node in IoT systems is independent, self-governing software and hardware integrated system. These approaches are faced with some potential performance issues, such as convergence of the ecosystem, robustness, time needed to achieve the balance and scalability.

In the future IoT, smart objects will be the fundamental building blocks for the creation of cyber-physical smart pervasive systems. The implementation of smart objects oriented IoT is complex challenge as distributed, autonomous, and heterogeneous IoT components at different levels of abstractions and granularity need to cooperate among themselves, with conventional networked IT infrastructures, but also with humans.

## Maturity models

In open environments, such as IoT ecosystem, it is crucial to continuously assess the capability of a system (and its stakeholders) to maintain its operation at the agreed quality levels, but also to evolve, sometimes even in very short time frames, on demand.

Maturity models are an established means to systematically document and guide the development of organizations using archetypal capability levels (Lahrmann et al, 2011). The term maturity model was popularized by the SEI (Software Engineering Institute) when they developed the Capability Maturity Model (Paulk, 1993). In Information Systems and Management Science fields, maturity models (MM) have been applied both as an informed approach for continuous improvement (Ahern et al, 2003) and as a means for self or third party assessment (Lahrmann et al, 2011).

Mettler et al (2009) found more than 100 maturity models in different domains in the literature. They can be captured qualitatively or quantitatively in a discrete or

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continuous manner (Kohlegger et al, 2009). They typically include a sequence of levels (or stages) that form an anticipated, desired, or logical path from an initial state to maturity (Becker et al, 2009).

A wide range of maturity assessment models have been developed by both, practitioners and academics over the past years to ascertain and measure different aspects of social and technical systems 'maturity'. For instances, a Business Process Maturity Model (BPMM) may assess how capable an organization is in modelling its processes or in running its processes without errors (Rosemann et al, 2006); a Maturity Model for Enterprise Interoperability (MMEI) may assess how ready an enterprise is able to interoperate with another one (Guédria et al, 2015).

Findings from an assessment are typically transformed into a roadmap for improvement. The roadmap is realized by actions which are expected to result in better performing systems. This chain of activities is performed continuously as an application of Deming's "Plan-Do-Check-Act" cycle (Madu, 1998) for excellence of organizational/System performance (Tarhan et al, 2015).

To overcome growing uncertainty in industries, stemming from challenges for a new kind of intelligent, networked and agile value chain driven by IoT opportunities, new maturity models have been developed to provide guidance and support to align business strategies and operations. For instance, Shumacher et al (2016) developed a maturity model and tool to systematically assess manufacturing companies' state-of-development in relation to the Industry 4.0 vision. The TDWI Research has also developed a maturity model to enable organizations to gauge their readiness for IoT and to compare themselves against others with IoT initiatives (Halper, 2016). Lichtblau et al (2015) proposed IMPULS – Industrie 4.0 Readiness maturity model. The Connected Enterprise Maturity Model (Rockwell Automation, 2014) is a technology focused

assessment model in 4 dimensions, a part of a five-stage approach to realize Industry 4.0. Integrated IoT Capability Maturity Model (Vachterytė, 2016) is used to assess the company's progress in IoT implementation in five levels and 3 dimensions.

#### *Interoperability*

In an open, heterogeneous world of IoT, interoperability of devices is considered as one of the most difficult issues to resolve during implementation.

ISO/IEC 2382 vocabulary for information technology defines interoperability as "the capability to communicate, execute programs, or transfer data among various functional units in a manner that requires the user to have little or no knowledge of the unique characteristics of those units". In a more broad sense, Vernadat (1996) defined interoperability as "the ability to communicate with peer systems and access the functionality of the peer systems". Interoperability lies in the "Integration Continuum" (Molina et al, 2007) between compatibility and full integration. While integration assumes functional interdependence, interoperability of systems means that they work in their domains while invoking each others' functionality.

In IoT, system interoperability is meant to be facilitated by application layer protocols devices use to communicate over both persistent and intermittent network connection. Some of the most often referred application layer protocols are shortly presented below:

ReST (Representational State Transfer) is architectural style, rather than
protocol, which implements synchronous request/response HTTP functions to
facilitate exchange of XML and JSON messages. Although it is widely used, it
is unlikely that it will become a dominant protocol due to its inconvenience for
resource-constrained devices.

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- CoAP (Constrained Application Protocol). Although it conforms to request/response REST style, it is based on UDP and therefore, lightweight. It is realized on two sub-layers: interaction sub-layer implements a subset of HTTP functions (GET, POST, PUT, DELETE, etc.), while messaging sub-layer facilitates asynchronous, reliable interactions over UDP, by implementing confirmable, non-confirmable, reset and acknowledgement types of messages.
  - MQTT (Message Queue Telemetry Transport). MQTT implements
    publish/subscribe pattern to address mainly reliability and low bandwidth issues
    (even though it runs on TCP). In MQTT interaction, clients are publishing
    information to a broker (server) on the specific topic, while subscribers receive a
    message, every time a new update to a specific topic to which they are
    subscribed is published.
  - XMPP (Extensible Messaging and Presence Protocol). Unlike MQTT which is relatively new protocol, XMPP is already well established, initially implemented for chat and message exchanges. It implements both synchronous request/response and asynchronous publish/subscribe patterns. However, it does not support QoS options and it uses XML messages and therefore, creates additional overhead in bandwidth (XML tags) and processing (XML parsing).

At the semantic layer, the problem of interoperability was so far dealt by the IoT platforms or middlewares, in centralized manner. The dominant approach relies on the assumption that devices interact by using SOA approach. In such architecture, designers (but also devices) can dynamically discover, select and use services running on devices in their reach (Guinard et al, 2010). These services, namely devices' capabilities can be semantically represented, so the process of discovery and selection is done by using SPARQL queries (Song et al, 2010). Recently, the works that recognize that scalability,

flexibility and other issues cannot be resolved with centralized approach have started to emerge. Katasonov et al (2008) proposed that each of the devices must be represented by (and connected to) its virtual counterpart, which is implemented as autonomous software agent. IoT platform is then only a run-time environment for these software agents.

## **Challenges and opportunities**

As it was shown above, the scientific community has already acknowledged high relevance of the framework elements for IoT systems implementation. In this section, we discuss on the relevant challenges of the respective topics and opportunities for increased impact to resolving implementation problem. Both are then structurally highlighted, in table 1.

# Model-based Systems Engineering

Paredis (2011) has identified several challenges for MBSE and classified them into those related to efficiency and rationality. The biggest efficiency challenge is the cost (of time consumed and errors made) of manual creation of models, including maintaining dependencies between different model views. Rationality challenges are related to choices made in very heterogeneous environment of non-synced models, languages, beliefs and preferences of the system engineers.

When MBSE of IoT systems is considered, several challenges are highlighted. One of the most notable is the model mapping and transformation, arisen from the complex interoperability requirements in IoT ecosystem. Furthermore, even if different model views and components are well integrated, it is not possible to validate (and thus, to maintain) the integrated model consistency with the current range of modeling tools. Finally, lack of formalisms for representing business logic models for IoT platforms

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#### International Journal of Production Research

remains an obstacle for implementation cost, since the application logic of the IoT applications is hard-coded and thus, resistant to changes.

Use of formal models or semantically annotated models in MBSE and MDD are proposed as a potential solution to each of the challenges above. Models mapping is so far considered as exclusively human task, time consuming and error-prone. With an increasing rate of existing ontologies consolidation, as well as advances in semantic matching tools, this activity could be automated to a certain extent. The model validation problem could be resolved by Formal Specification Techniques (FST). FST aims at restricting the modeling viewpoints, with objective to provide analysis, transformation and generation tools. A common approach is to translate a modeling view (UML class model) to a form that can be analyzed using a particular formal technique (McUmber and Cheng, 2001). This analysis can involve checking of the consistency, completeness and dependability. Thus, reasoning on the formal specification of one system can be further used to prove that all actions will result in discrete set of states; that all system properties are bound and that error states are unreachable..

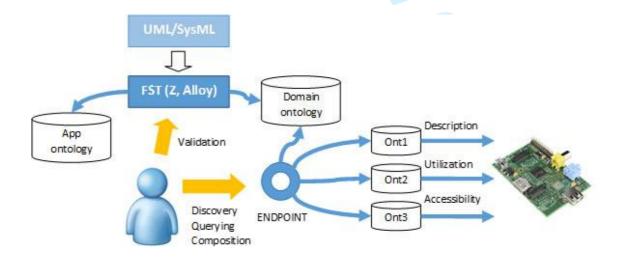


Figure 4. Formal framework for multi-faceted view to IoT ecosystem

Use of formal models and associated methods (semantic annotation, ontology matching, etc., see Figure 4) is one step towards ontology-driven IoT systems, which uses formal models in a runtime. Currently, runtime models are considered as assets which are used to monitor and verify particular aspects of the runtime behavior of the IS (Bencomo et al, 2007). Runtime models are then used by the agents responsible for managing the runtime environment and for adapting and evolving the software during runtime. Ontology-driven systems are future systems that take a step further forward by providing the theoretical and technical background for runtime interpretation of a framework of the formal models, where this framework formally describe IoT application data, inner structure (composition of devices), and business logic, in context of the given domain (represented by the domain ontologies).

# **Requirements Engineering**

From the requirements engineering perspective, the overall challenge concerning integration of IoT with EIS is the difficulty of specifying requirements for diverse IoT components that eventually should be used by various users and systems in various contexts. Given that requirements specification is the key task in which stakeholders and requirements are to be identified, specifically for IoT, the challenges include: identification of relevant sources of requirements and requirements themselves and identification of "innovation" requirements.

If all relevant sources of requirements (stakeholders, objects, systems) are not identified, they will not be considered in the elicitation and this will eventually lead to an incomplete requirements specification. A challenge thus is first, to identify all stakeholder groups, which for example, for a shop floor include operators who use IoT, maintenance engineers, production supervisors, programmers, as well as front-office managers who are getting information derived from the IoT data. The different physical Page 21 of 45

objects and systems could be sources of requirements in terms of their mutual interaction.

Identification of requirements assumes their elicitation from the identified stakeholders where the key issue is to obtain a complete specification. The different techniques – from interviews, to observational studies and prototype development, could be implemented to exhaust all scenarios for all possibly different conditions of use, as well as other needed data - about up-time, internal alarms, operational status signals, energy usage, and many other performance characteristics and parameters. Even a higher challenge may concern elicitation of non-functional requirements, such assecurity and privacy. Furthermore, continuous device availability and processing performance are important. As streams of data going from IoT may be massive, capacity of network and (cloud) storage are important quality requirements that need to be tested and monitored for fulfilment.

Identification of "new" requirements as an "innovation force" is a continuous challenge for IoT stakeholders who should be organized to brainstorm about new ways of use of existing IoT, as well as on how to develop new requirements to improve the alignment between emerging company strategies with new technological solutions.

To overcome the outlined challenges, it is important to consider frameworks which, referring to the main RE activities, should be capable for managing the requirements by taking into account the following:

- Reliable methods for identifying all relevant sources of requirements
- Reliable methods for identifying all different contexts in which IoT will operate environmental, security, regulatory and other.

- Methods for setting up and prioritizing goals for non-functional (quality) requirements.
- Methods and rules for change management due to new incoming operational conditions, changing company policies, technical innovations, and other.
- Consideration of new classes of requirements to support better decision-making through new types of gathered information as a key source for creating a connected smart factory in which machines and people become more efficient (fewer mistakes, less waste, etc) by newly established strategic objectives and activities of decision makers.
- Achieving higher levels of automation of IoT use by eliciting requirements to improve sensing, analysis, prediction and control.
- Use of IoTs' data as a source for eliciting new requirements for manipulation/analysis.
- Creating patterns for structuring of IoT data to find reusable patterns of behavior ("make sense of data").
- To further elevate people empowerment by specification of new requirements for the purpose of smarter and easier use, education and management about IoT.

## Multi-agent systems

Explicit coupling between Agent-based concepts with IoT is quite recent; the first research papers started to appear in 2013. Based on the literature analysis, we can identify three main orientations with significant research production. Those orientations also highlight the specific challenges:

• Data Management: managing IoT data in order to maximize its exploitation in decision making

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- Domain application: the implementation of agent-based IoT in different application domains, and
- New service development: the exploitation of IoT data in order to create new infrastructural services.

With MAS in IoT ecosystems, especially those whose agents exhibit data interpretation and autonomous decision making, the quantity of data which needs to be stored becomes even larger, while management (now, decentralized) of that data becomes complex, thus requiring specific architecture (Manate et al, 2013). In addressing the challenge of massive data and information overload, Sriram and Sheth (2015) introduce the concept of "smart data" "which is increasingly making sense in conveying how all the volume, variety, velocity, and veracity challenges of physical, cyber, and social big data needs to be managed to derive its value". In open IoT ecosystems, localized interpretation also poses the need for the implementation of a trust model, which will ensure that proper decisions are made in environment of uncertain credibility, high reliability and security concerns. The trust model can be complemented with appropriate unified access control schema (Rivera et al, 2015).

MAS facilitate the implementation of IoT systems in heterogeneous and dynamic environments. This has been already validated in the different domains. In planning and control (Herding and Mönch 2016), the MRP process is upgraded with using agent for production operations and lot planning to provide the decision making process with several alternatives to be dynamically selected. This mechanism would help avoiding machine breakdowns, inappropriate lot sizing, etc. Schwartz et al (2016) add virtual agents to the collaboration scenarios. They upgrade collaboration artifact with agents and use event-based middleware to select the best agent composition satisfying the collaboration requirements. Finally, MAS approach to developing IoT ecosystems could open doors for the service innovation. MAS can help to deploy IoT ecosystems by using smart phones on demand, dynamically (for example, by tracking availability and usability of services they provide) and to facilitate their adaptive behavior (Verma et al, 2014). Another possible innovation opportunity lays in the convenience of MAS approach for ensuring self-management capability of IoT systems, by realizing the context-awareness and self-adaptation properties of the individual agents (Ayala et al, 2015).

#### Maturity models

Maturity models describe essential attributes that are expected to characterize the assessment at a particular maturity level. By comparing a system's characteristics and attributes with the target maturity level, the strengths and weaknesses are identified in order to characterize the as-is situation and plan improvement actions: first, establishing goals for the improvement and then, using best practices to achieve them.

The application of maturity model approach will make it easier to establish goals for improvement and identify opportunities. It will mainly provide the following benefits:

- A starting point: It is very important for any system to identify its as-is situation (current state) in order to set up actions that are necessary to achieve the defined objectives.
- An improvement path: Having a framework of best practices, based on prior experience of knowledgeable people, is very useful to build the improvement path from the as-is situation to the To-Be one, with details of the needed steps to improve a given situation.

• A reference model: using the same maturity model implies sharing a common glossary and ensures that people are using the same language and a shared vision

Despite the different benefits of maturity model approaches, their definition and their levels are mainly based on the experience of "knowledgeable people" of the domain and they lack a formal theoretical basis. They usually contain only very little information on the system/process dynamics and consider a static standard evolution instead of a context-aware situation where the context and the properties of the system are taken into account. Moreover, most of the maturity models propose standard best practices to reach higher maturity levels and improve current situations. This can be challenging, as there are no best practices regardless of the context. Given that, best practices cannot be applicable in all contexts (or that the system has no will to apply them) and that a success history cannot be considered as a pattern for other ones, we cannot talk about practices that everyone should follow.

Starting point and a reference model is considered already as part of the overall model framework, which is universal sensing enterprise asset, addressing all issues, including maturity assessment. Domain and/or context dependability of the maturity model could be addressed by separating the explicit and generic continuous improvement and maturity assessment concepts from the implicit ones, coming from the specific domain. Thus, we can foresee the development of Maturity assessment reference ontology, which generically and formally defines improvement paths and maturity levels. Such ontology can be used to formally assess above, in specific contexts only when combined with specific domain ontology and an application ontology, which makes possible to apply the generic assessment and continuous improvement concepts to the specific domain. Then, maturity model is considered as an instantiation of the above mentioned application ontology.

## *Interoperability*

Interoperability is sine qua non for the sustainable development of open IoT ecosystems. With the development of multitude of protocols for device communication, many researchers assume that interoperability problem can be reduced to mapping and transformation challenge. Also, current perception of interoperability often assume that, before interoperation takes place, there has to be an agreement between interoperating parties on how they will interoperate.

The above assumption cannot hold in open IoT ecosystems with uncertain heterogeneity, neither interoperability can be reduced to simple translation. Actually, interoperability is often related to the federated approach (ISO/IEC 2382), which implies that a few or, in ideal situation no pre-determined assets for interoperations are assumed. In reality, this means that in order to interoperate with another device, each device must sense, perceive, interpret and understand data, sent from another device and act (operate) upon this understanding. Those capabilities are attributes of semantic interoperability and they are the building blocks for intelligent behavior. In fact, Zdravkovic et al (2017) defined semantic interoperability capability as "complex ability to sense and perceive a stimulus, namely a message by another system in its environment (based on the perceptual sets that include interoperating entities" experience, domain knowledge, motivational, emotional and environmental factors), to make an informed decision about this perception and consequently, based on this decision, to articulate a meaningful and useful action or response".

First step towards making such capability a reality is to abstract the heterogeneity of devices, so one device can better understand the capabilities of another. One of the most prominent works in this area was related to developing W3C Semantic Sensor Network (SSN) Ontology, a formal OWL DL ontology (Compton et al, 2012)

#### International Journal of Production Research

for modeling sensor devices (and their capabilities), systems and processes. It unfolds around the central pattern that relates what the sensor observes to what it detects. While the latter is determined on basis of its capability, namely accuracy, latency, frequency, resolution, etc. and a stimulus, the former is related to the concepts of features of interest, their properties, observation result and sampling time, etc.

In computing, the problem of understanding can be reduced to inference of the new explicit knowledge, based on the perception of sensation, domain knowledge and formal expression of agent goals. Thus, we can foresee the Interoperating Engine, which is basically a formal reasoner with extensions. All the above mentioned formal descriptions are by default, expressed by using Semantic Web stack of languages (RDF/RDFS/OWL), based on Description Logic. However, their expressiveness is quite limited, especially when considering representation of vagueness and uncertainty, and reasoning context. There are already some works towards resolution of the above issues, though their applicability in realistic conditions (reasoning over big data) is not yet tested. Based on Bayesian Networks, Costa and Laskey (2006) formally defined a probabilistic ontology and developed the OWL extension (PR-OWL). In probabilistic ontology, each axiom is annotated with a probability that can now be computed for each of the executed queries (Bellodi et al, 2011) affecting this axiom. The contextual approach to reasoning argues about its opportunistic nature. McCarthy and Buvać (1997) established the basic relation ist(c, p), meaning that the proposition p is true in the context c, and value(c,e) designating the value of the term e in the context.

# Policy and regulatory aspects

While IoT ecosystems will directly benefit from already established technologies and principles in the above domains, required level of innovation related to the policy and regulatory aspects, as enablers of IoT, is much higher.

A vision for the nation-wide IoT ecosystems demands appropriate policy principles which will address the societal challenges of all pervasive M2M connectivity. These principles form the regulatory framework and they could be classified into following categories: a) connectivity; b) privacy; c) security; d) standardization; and e) data ownership (see Figure 5).

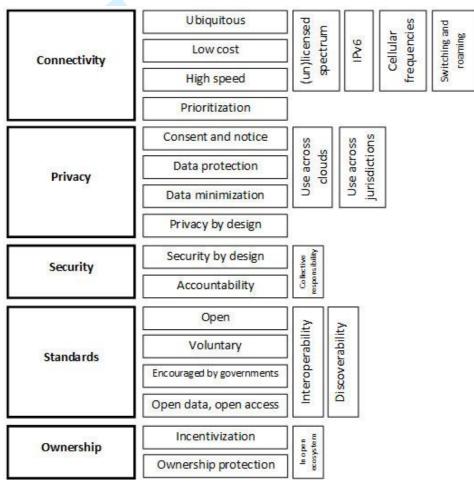


Figure 5. IoT policy and regulatory framework



The main concern of the policy is to ensure that connectivity is ubiquitous, affordable and high-speed, over licensed and unlicensed spectrum. Addressing issue should be faced by IPv6, whose adoption should be considered as IoT enabler of the highest national priority and its roll-out at the national levels should be encouraged by the governments (ISOC, 2016). Recently, UK developed a Spectrum Strategy which is

aiming to exploit so-called "white space" of the spectrum - underused portions of Radio Frequency (RF) spectrum for wide commercial use, namely for new kinds of mobile technologies, more bandwidth and new services. One of the short-term solutions for all pervasive connectivity is using cellular frequencies. Mobile operators should be encouraged to develop new products for M2M connectivity, special SIMs and accounts suitable for large M2M users (Brown, 2015). Ideally, switching (between operators) and roaming services should not be provided at extra-cost. A reasonable and effective intercarrier cost structure is important prerequisite for continuing growth of IoT ecosystem (Baker&McKenzie, 2016). Finally, effective implementation of IoT ecosystem needs to consider the traffic prioritization in cases where the reliability is core feature of the service (for example, health monitoring devices).

Privacy and security are the centerpoints of the IoT policy considerations. The basic rights, such as consumer consent and notice, right of deletion and right to be forgotten will remain important. Still, other privacy principles will emerge, for example, related to accountability of service providers for use of data across clouds or networks. Data transmission from one to another jurisdiction will occur more frequently in the connected IoT ecosystem, often based on mash-ups and cloud services. If this data is subject to a data protection laws in these jurisdictions and especially if those laws do not consider the possibility of transmission, cross-border IoT ecosystems adoption rate would be affected (ISOC, 2016).

Mainly due to lower computational capacity, securing the IoT applications is quite a different challenge than the one related to conventional software security. Devices need to have more processing capabilities, to be designed for much longer execution and security updates must be much easier to install. Recently published HP's study (HP, 2014) revealed that 70% of the most commonly used IoT devices contain vulnerabilities (in average, 25 per product). The lack of manufacturers' motivation to consider device security as an important issue causes a high pressure to regulators. However, Federal Trade Commission (FTC) believes that self-regulation is better than regulation in case of IoT systems security, because the latter one would threaten the current rate of technological and innovation advance (FTC, 2015). Instead, Privacy-by-Design and Security-by-Design strategies should be promoted to ensure that protection is embedded in the core design of the product, rigorously evaluated throughout its development process (Intel, FTC, ISOC) and that the volume of data manufacturers collect and maintain is minimized (FTC, 2015).

Although there are many companies whose strategic advantages depend on the implementation of closed and proprietary IoT systems, interoperability standardization initiatives are critical for the successful development of IoT ecosystem. Standardization efforts should be global, open, voluntary and encouraged by the governments. Such an approach will also increase adoption rate, because it will address the potential customers' concerns on high ownership complexity and vendor lock-in. Open standards should be complemented by the open data and open access policies. In order to implement these policies, device, service and data discoverability is crucial. However, in order to incentivize the realization of the opportunities provided by the "open" policies, public policy must ensure protection of proprietary data and data ownership aspects, in general.

## **Domain framework for IoT systems implementation**

The hypothesis of the work behind this paper was that requirements engineering, modelbased systems engineering, IoT system architecture, maturity models, interoperability and policy and regulation aspects are all elements of the domain framework for IoT systems implementation.

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In the discussion above, we have addressed recent research in the mentioned topics, in context of IoT. The summary of identified challenges and opportunities is presented in table 1. The table shows example technologies aimed to be candidates for meeting the designated opportunities.

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REQUIREMENTS	MODEL-BASED SYSTEM	MULTI-AGENT	INTEROPERABILITY	MATURITY MODELS	POLICY AND
ENGINEERING	ENGINEERING	SYSTEMS			<b>REGULATION ASPECTS</b>
		CHALL	ENGES		
–Scoping (domain,	<ul> <li>Model mapping and</li> </ul>	– Data management	– Heterogeneity	– Lack of formal	<ul> <li>Connectivity</li> </ul>
context, sources)	transformation	<ul> <li>New domains</li> </ul>	<ul> <li>Agreements to</li> </ul>	theoretical basis	– Privacy
<ul> <li>Requirements</li> </ul>	<ul> <li>Model validation</li> </ul>	application	interoperate difficult to	<ul> <li>Sharing reference</li> </ul>	- Security
identify./acquisition	<ul> <li>Business logic modeling</li> </ul>	<ul> <li>New service</li> </ul>	establish	model	<ul> <li>Standardization</li> </ul>
– "Innovation"		development	- Limited expressiveness	<ul> <li>Domain dependability</li> </ul>	<ul> <li>Data ownership</li> </ul>
requirements			of DL-based languages		
		OPPOR	<b>FUNITIES</b>		
<ul> <li>Conceptualization of new classes of requirements</li> <li>New methods for RE, goal prioritization and change management</li> <li>Acquisition of requirements from (big) data</li> <li>Elevating people empowerment</li> </ul>	<ul> <li>Semantic annotation of models</li> <li>Automatic semantic matching</li> <li>Formal Specification Techniques</li> <li>Transforming *ML to FST</li> <li>Run-time models</li> </ul>	<ul> <li>Cloud infrastructures</li> <li>Trusted, smart data</li> <li>Unified access control schemas</li> <li>On demand, dynamic deployment of IoT systems</li> <li>Self-management capability</li> </ul>	<ul> <li>Abstract, formal models of the devices capabilities (SSN Ontology-based)</li> <li>Intelligent agents with capability to interoperate</li> <li>OWL extensions</li> </ul>	<ul> <li>Formal models</li> <li>Combining explicit domain formal models with implicit application ontologies</li> </ul>	<ul> <li>Opening "white space of the spectrum</li> <li>New products for M2 connectivity</li> <li>Free switching and roaming services</li> <li>Traffic prioritization</li> <li>Privacy-by-design, Security-by-design</li> <li>Open standards</li> <li>Data ownership policies</li> </ul>
			DLOGIES		
<ul> <li>RE Framework and</li> </ul>	<ul> <li>Semantic matching</li> </ul>	<ul> <li>MAS development</li> </ul>	<ul> <li>Application protocols</li> </ul>	<ul> <li>Model-driven runtime</li> </ul>	- IPv6
tools	algorithms and tools	/deployment tools	<ul> <li>OWL reasoners with extended capabilities</li> </ul>	assessment tools	<ul> <li>Network layer protocols</li> </ul>
		nain framework for IoT	·	Y	

Table 1. Challenges and opportunities for the domain framework for IoT implementation

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levels

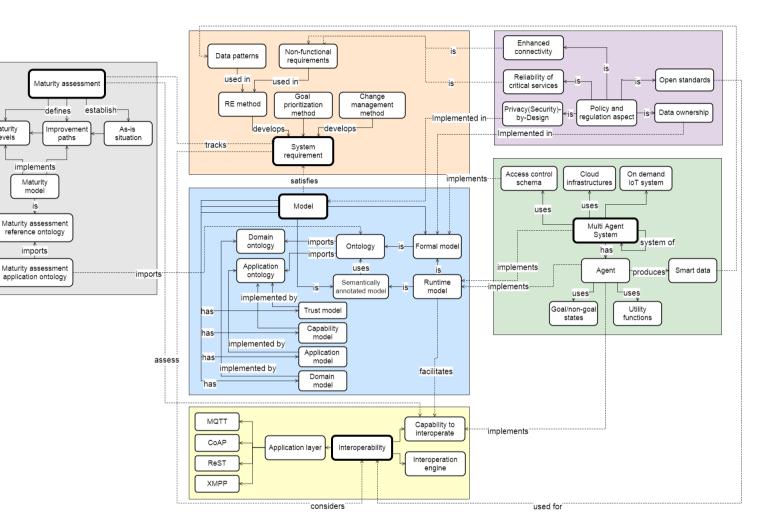


Figure 6. Extended domain framework for IoT implementation

Page 35 of 45

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#### International Journal of Production Research

The extended view identifies more specific relationships between domain elements and classifies cross-domain issues and opportunities. Following dependencies and cross-domain concepts, as illustrated in Figure 6 has been found:

Effect of policy and regulatory aspects to the domain framework elements. Enhanced connectivity, namely new M2M services will affect the structure of nonfunctional requirements collection and associated meta-data. Access control schemas, used in MAS, must be considered at modeling level and they will be formally expressed, while continuously taking into account data ownership issues, including licenses of data use in distributed environment of IoT ecosystem. Similarly, in the development of model frameworks both domain experts and system architects must follow privacy-by-design and security-by-design policies. Reliability of critical services, such as healthcare, safety and security will be considered as non-functional requirements of highest priority and implemented in traffic prioritization policies. Finally, capability to interoperate will be based on the open interoperability standards. **Core technical structure of the domain framework.** The backbone of the framework consists of system requirements, modelling constructs that satisfy them and agents which implement the models. The centerpoint of this backbone is the model. It is either semantically annotated or formal model (so it facilitates inferring the meaning of the data coming from different sources); it is interpreted at runtime, by the implementation agent in MAS. Besides representing the agent environment, formal models are used to define goal and non-goal states, to be reached by the goal-based agents and utility functions to be used by the utility-based agents to measure how desireable perceived state is. In satisfying the system requirements and making sense of acquired data, besides defining structural (including data structures and restrictions, explicitly defined in domain ontology) and behavioural aspects (explicitly defined in application

ontology), model also considers innovative views to the ecosystem, such as capabilities of its artifacts, maturity and trust.

The capability model is a cross-domain concept, which is proposed due to a need to abstract the heterogeneity of devices and to formally define the capability of one device or agent to interoperate with another. It is formally implemented as extension of W3C SSN ontology in application ontology.

The trust model is introduced by the need to facilitate the agent's capability to acquire data from relevant, reliable and trustful sources. The trust model will also define formal requirements for models' validation. Trust ontologies have started to emerge, even with specializations in IoT domain (Taherian et al, 2008); most of the current models have been built on the O'Hara's formal trust model of trustworthiness (O'Hara, 2012).

The maturity model is a cross-domain concept, and it is used to formally define improvement path and maturity levels as agent goals. The maturity model is instantiation of the Maturity assessment application ontology, which specialize the upper-level Maturity assessment reference ontology in the domain (formally described by the domain ontology) and application context.

The application model is meta-model which is used to instantiate behavioral aspects of the IoT scenarios in the eco-system, such as services (CRUD, processing, visualization and others) and their orchestration (business processes), access control schema, user interfaces (if any), etc.

**Interoperability as foundation of open IoT eco-system.** Capability to interoperate is capability of agents in the IoT ecosystem to sense and interpret the meaning of acquired data, and to make a decision to act upon this meaning, based on the formal models. RE

#### International Journal of Production Research

methods must ensure that all system requirements consider the effect of their implementation on system interoperability. In order to facilitate trustful and reliable interoperation between two devices, this capability needs to be assessed by the agent, prior to interoperation. Such assessment can take place by using interoperability maturity criteria and levels, formally defined in the Maturity assessment application ontology.

## Scenario

The relevance of the domain framework is shortly illustrated by the scenario of production planning and scheduling in shop floor.

Production planning aims at calculating the optimal set of variables, related to product and its bill of material, including lot size, quantities to make or buy, delivery date, starting and completion operation times and others. It is typically based on models which assume known and stable environment. Often, these models do not include the description of the system dynamics (e.g. resources state changes, failure occurrence, resources ageing) and the environment dynamics (e.g. changing demand mix and volume, cost of materials). In reality, good performance achieved by the system in determined conditions can drastically deteriorate if these conditions change.

One way to address this problem is smart automation in which the products, materials, tools, transport devices and other resources are able to take their own decisions concerning optimized production execution. IoT allows embedding more complex and more accurate data to inform these decisions.

In this scenario a shop floor is Multi-Agent System. Materials, parts and products are represented by goal-based agents, where the definition of goal for each of the items is based on the MRP and it is related to needed transformation (by cutting, drilling, milling, etc.) in a manufacturing process, which is determined based on the position of a resource in a Bill of Material and routing for the final product. Work centers are represented by utility-based agents, offering different transformation services (depending on tooling and configuration) to material, part and product agents, based on their respective capability models. Each of the latter can request and negotiate (based on their respective capabilities to interoperate) a specific transformation service from each of the work center agents, where the success of this negotiation will depend on the required quality, capacity of the work center and cost of reconfiguration needed for service provision. All physical stock moves (from physical stock locations in warehouses to a shop floor) are ensured automatically, after the successful negotiation between work centers, material or part and internal transport facilities. Thus, shop-floor is on-demand system, because it does not assume pre-defined configuration of devices and fixed agreements on their communication; in contrast, it acknowledges a set of capabilities in a larger environment and relies on a formal reasoning to implement the specific interaction scenarios.

The shop-floor system is an IoT system, because: location sensors data is used to make the most optimal internal logistics decisions; accelerometers can be deployed for the purpose of predictive maintenance (vibration monitoring); ultrasonic sensors can be used to look for cavities in castings in a production line, etc. IoT system considers reliability of critical services, such as those related to work safety regulations (for example, by prioritizing data traffic from air quality sensors and smoke indicators) and ensuring safest internal logistics routes (proximity sensors).

Shop-floor IoT system is open in the sense that it is part of the larger ecosystem of suppliers, customers and service providers in a supply chain, whose access to data and IoT capabilities is restricted by access control schema (which implements trust

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#### International Journal of Production Research

model). This larger ecosystem is also explored by software sensors (agents) which track market information, relevant for MPS (material prices, seasonal factors, etc.). Selected RE method acknowledges the requirements of all stakeholders in this open ecosystem.

Shop-floor IoT system is formal model-driven because data is given the explicit meaning, formally defined in the vast number of existing domain and application ontologies. The domain framework foresees following key aspects of that model: domain, maturity, application, capability and trust. The latter four are domain-independent and candidate formal models have been already mentioned above.

One of the strongest candidates for domain ontology is A Collaborative Production Automation and Control Architecture (ADACOR) (Borgo and Leitao, 2007). It formally describes the functions of manufacturing control system, such as process planning, scheduling and plan execution. It is highly convenient for formal modelling of resource-based organization of shop-floor IoT ecosystem, because it is "built on a set of autonomous and cooperative holons, each one being a representation of a physical resource (CNC machine, robots, etc.) or a logic entity (orders, etc.)".

## Conclusion

When looking at the past experiences in implementation of enterprise-wide IT systems, such as ERP systems, it is easy to assume that introducing more complexity to the scope of their operation will make the implementation problem even worse. Even though that the scientific community addressed ERP implementation problem at big scale, it is surprising to find out that this problem has not been considered so far in context of IoT systems. Therefore, the motivation for the work presented in this paper was to establish the baseline for further research in this topic, based on the proposed domain framework for IoT systems implementation.

At the beginning, we have assumed that major challenges and opportunities related to implementation problem lay at several selected scientific domains and subdomains. MBSE, RE and interoperability domains were quite obvious choices. While two former are universally relevant for IS implementation, the latter was a challenge related to unprecedented rate of heterogeneity in the environment where IoT systems are implemented. Maturity modeling was introduced because the success and impact of the devices interactions depend on the readiness of the organization, people, systems and interacting agents to make sense of those interactions. Challenges related to policy and legal aspects affect all other domains, mostly due to the fact that boundaries of the IoT system, unlike traditional ERP systems, are not fixed anymore. Actually, their outreach is global, often spanning multiple jurisdictions.

Further analysis of the individual domains, in context of IoT systems implementation has produced detailed domain framework. It identified fine-grained challenges and technologies and approaches for their resolution, based on the literature review. It also highlighted new relationships between domains, hence, common research interests which, if addressed, could have multiplied impact to the research of IoT systems implementation problem.

The proposed domain framework can be used as practical checklist and blueprint for formal model-driven IoT ecosystem conceptualization. However, it is not exhaustive and self-sufficient for the implementation process; it is not associated with well defined methodology, which is a first priority for the future work in further development. Synthesis and alignment of the existing work in the development of capability, trust, maturity and application models will produce the basis for this methodology – integrated meta-model of the domain framework for implementation of IoT ecosystems.

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