

# Incorporation of Safety into Design by Safety Cube

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**Abstract**—Safety is often seen as a requirement or a performance indicator through the design process, and this does not always result in optimally safe products or systems. This paper suggests integrating the best safety practices with the design process to enrich the exploration experience for designers and add extra values for customers. For this purpose, the commonly practiced safety standards and design methods have been reviewed and their common blocks have been merged forming Safety Cube. Safety Cube combines common blocks for design, hazard identification, risk assessment and risk reduction through an integral approach. An example application presents the use of Safety Cube for design of machinery.

**Keywords**—Safety, safety cube, design, product, system, machinery

## I. SAFETY IN ENGINEERING DESIGN PRACTICE

THIS paper extends the scope of the conference paper [1]. In engineering design process, safety is often considered as one of the performance indicators, hopefully among the important ones. As explained elsewhere in e.g. [2], the primary indicators for engineering performances are: cost, time to market, and quality. Next to these, the engineering design practice is formulated by several steps starting from analyzing the problem, identifying requirements, generating ideas and concepts, embodying the chosen concept followed by detail design and testing [3]. Other widely accepted approaches, e.g. the V model in Systems Engineering, follow comparable patterns [4]. In this process, safety is often treated as a requirement must be addressed through the process or as one of the indicators need to be addressed. Furthermore, safety-related techniques are often applied during and after the concept formation where details are preferably known. Common safety-related practices e.g. Preliminary Hazard Analysis (PHA) are performed to inform stakeholders about possible hazards or risks. Failure Mode and Effect Analysis (FMEA) is commonly used for exploring the possible failure scenarios, assigning failure probabilities, and analyzing the effects or consequences.

To represent hierarchy of faults or subsequent events, Fault Tree Analysis (FTA) or Event Tree Analysis (ETA) are commonly used. The essence of these methods is based on the component failure; a system failure is presented as a logical chain of events or faults. Methods like Fishbone, Cause & Effect diagram, or Root Cause Analysis focus on the relationship between hazard and possible events. To estimate the likelihood of these events, Probabilistic Risk Assessment (PRA) methods, Bayesian Belief Networks (BBN) or Incident Tree Method (ITM) [5] may be used. Those methods often assume that if a product does as intend to do, there is no

failure and the product will be safe. In this context, reliability is thought to be like safety and the applied tools become incapable of capturing a situation which is unsafe but not initiated with a failure. The shortcomings of this assumption are becoming more obvious when systems become complex [5]. Next section summarizes the problem.

## II. PROBLEM STATEMENT

While designers focus to create a thing that must fulfill the customer needs, they also must think about foreseeable misuse scenarios or malfunctions. The constraint on time or other resources may push them to form a quick belief about safety of their designs which might not be true. For example, a quick look at Fig. 1 may form the concept of three connected pipes in the mind which is not true. This is an example that how quickly designers may think about the proper functions and proper use of products rather than the misuse or malfunction scenarios.

Daniel Kahneman in the book “Thinking, fast and slow” [6] highlights this dilemma in general context. In fact, the commonly practiced patterns for designers, recommended by best practices, are built such that they encourage designers to think fast when they are thinking of functions or solutions and they do not make vacant space for designers to think about misuse or malfunction scenarios [3]. As results, designers might think slow while explore unexpected scenarios for their own designs. To address this problem, safety must get more space through the design process [7]. This study explores the possibility of building “safety space” in the design process. For this purpose, first the building blocks for design, risk and safety needs to be identified as discussed next.

## III. BUILDING BLOCKS FOR DESIGN AND SAFETY

### A. Common Building Blocks

There are similar building blocks used for the design process and safety management process. To find these common building blocks for design and safety, references of best practices have been studied for systems safety [8], systems engineering [4], safety of machinery [9], and requirements engineering [10]. Systems engineering offers proven techniques for integrating the main building-blocks and managing risks. The system safety standard is the oldest common-practice looking into system safety principles. The system safety standard presents the DoD (Department of Defense of the USA) approach for eliminating hazards, where possible, and minimizing risks where those hazards cannot be eliminated [8]. This Standard practice covers hazards as they apply to systems, products, equipment, and infrastructure throughout design, development, test, production, use, and

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disposal. Also, the international standard ISO12100, a seminal reference for safety of machinery, identifies major categories for safety assessment of machinery.

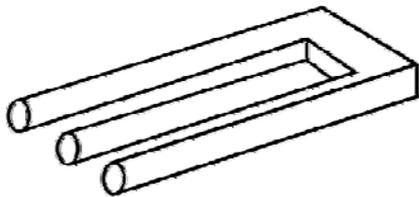


Fig. 1 Blivet illusion drawn by M.C. Escher (Escher Print)

Comparing the above-mentioned practices, there are three common blocks (elements) must be considered in every design or safety analysis process. These are system, environment and people as shown in Fig. 2. Focusing on these three blocks, systems engineering and risk management work together to

ensure proper hazard recognition and management during system design, implementation or operation.

Therefore, it is obvious that the system of interest (SoI) is of primary focus for designers. The system has interfaces with (connections to) environment or other systems (the so-called super-systems) and is made of subsystems or components. Furthermore, the system interacts with people (e.g. operation or use). This is further discussed through the next section.

#### B. System and Operation

ISO12100 prescribes three major categories for safety assessment of machinery which are operation, physical structure, and functions. Structure is a prerequisite of proper operation and use. While this ISO standard focuses on the current systems, it is inevitable to think about the experience and future expectations. This has been implicitly (and sometimes explicitly) indicated in standards but has an explicit role in design.

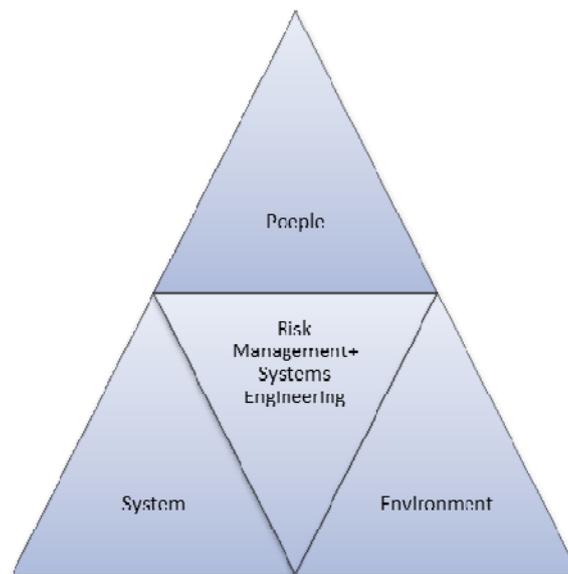


Fig. 2 System, environment and people are the three common elements for system design and system safety.

#### C. Experience and Future Trend

Experience and future insight enable design for present. Designers need to consider influences of time not only during the full lifecycle but the past and future generations. This not only inspires designers, offers them rich information, and give them further insight, but also is requested by safety standards. Furthermore, looking into the design or operational experience from the past, documenting the past accidents or incidents, and thinking about probable future use, or future misuse, are parts of the standard safety practices. Meanwhile, looking into future changes in the environment and the history of product development enables developing products or system that better adapts to their environmental changes. It is widely accepted that recognition of future trend plays a role in success [11].

Therefore, designers must have access to past systems and consider future developments. Learning from failures is only possible if there is access to earlier failures and a way for

recommendation to future changes. For designers, the time element is to be considered as well. To give more focus to this, these elements need to be discussed in time spans before, during and after the lifecycle (or in service). This suggests that the past information about the basic three elements for design and safety, which are system, environment, and people, should be easily available and accessible for designers.

#### IV. SAFE DESIGN

Design of products (machinery or systems) can be defined as creation for doing intended functions and operations (use). This is summarized in three pillars of structure, function and use in e.g. [9]. In the design process, however, there is often no explicit analysis of malfunction or misuse as discussed earlier in this paper. As remedy, risk assessment and risk reduction must be a part of the design process [12]. In fact, if the risk is unknown, it is less likely to be managed in the

proper way. If the risk is recognized, a designer can plan for removing the hazard. If not possible to remove the hazard, the designer can control and manage the risk by safeguarding or other complementary measures. Therefore, proper implementation of risk analysis in the design process alters is likely to improve safety.

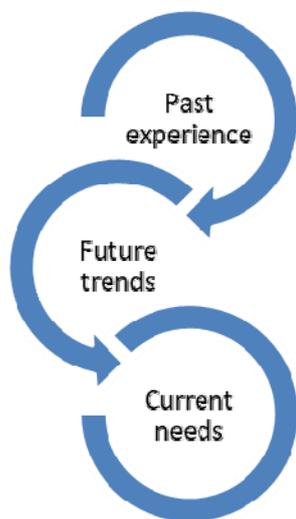


Fig. 3 The experience and future trends guide designers to design for present

Safe by design finds the risky situations and overcome circumstances where (failure in) structure, (mal)function or (mis)use cause harm to human, environment, or property. Therefore, the safe by design process emphasizes on both the working structure and failed structure, the proper functions, and malfunctions, and finally the proper use and misuse through design. The outcome creates specific space for identification of hazards leading to risk and safety management plans altering the design for more safety.

## V. SAFETY CUBE

Safety Cube presents the principal elements for design and safety integrally. This cube can generate different views. Visualized through Fig. 4, description of several views of the safety cube follows.

- The system view presents the system of interest (SoI), its environment (or super-system), and its components (or sub-systems). In principle, this covers the system, its subsystems, (user)interfaces and competing or cooperating systems. The interfaces among these components and their environment, failures in components or interfaces, and the chain of physical reactions are presented by this view.
- The operation view presents the use of system structure or functions in practice. The Interaction of system with people (or other systems) is an important aspect for the system described here in terms of operation or use. This interaction is often present at all various levels of system, super-systems, and subsystems. Next to use, a critical

view on foreseeable misuse is important. For example, scenarios for transportation, installation, operation, and recovery process might happen differently, and not exactly according to the user expectations.

- Identification of a proper set of requirements and functions are among the critical performances for systems as well as safety engineers. States of the system and fault recognition modes are examples for this. Furthermore, expectations, recommendations, or requirements for future design gives a valuable set for future designs. These are presented through the functional view.
- The time view presents changes across the time axis. While the SoI for the present time is the primary focus for designers, it is inevitable to explore the history of the system development (lessons learnt) and consider future developments. While normally the information about the past (ex-generation) should be available, the implicit or explicit information about the future trend is needed. Further explanations on these views are provided through an application example.

## VI. EXAMPLE APPLICATION

A typical design for machinery is presented here in this paper to show the safety and design related views made by a safety cube. Table I summarizes these views for design of machinery. The information presented in this table are example considerations for implementation of ISO 12100 and achieving safety-related certificates.

The first-three rows of Table I present the structural elements of the system, their interfaces with each other and environment, and their possible failures. The third column presents the system of interest in the present time, and the other columns highlight the experience and future expectations.

The second-three rows of this table focus on operation of the system, or its use and misuse. The experience for e.g. transportation, installation or operation of the system or the future trends e.g. minimal maintenance operation help a more-robust design.

The third-three rows of Table I highlight the functions, malfunctions, or requirements for the system such as start up or states of failure. At the super system or subsystem level, this can be for example housekeeping functions or disturbance in power supply. Functional faults which were (or were not) tolerated, unscheduled maintenance or disturbance, or recovery process are among the functional lessons can be learnt. Based on future trends, one may expect e.g. interaction with internet (IoT), remote operation, automatic fault recognition, self-repair and/or self-recovery.

As results, the information needed for design and safety assessment is collected and presented integrally through Safety Cube.

## VII. CONCLUSIONS

Safety is often not explicitly present in the design process commonly used by practitioners or engineers. As results, they

may quickly form beliefs about safety of their designs which have not been tested and might differ from the reality.

To create more space for safety in the design process, common blocks between safety and design have been identified and combined resulting Safety Cube. Safety Cube creates space for safety (and so for risk assessment and control

plans to alter the original design if necessary) through the design process. Furthermore, it generates different views for designers, systems engineers, or safety engineers. These views enrich the exploration experience for designers, practitioners, or engineers and add value to the final design.

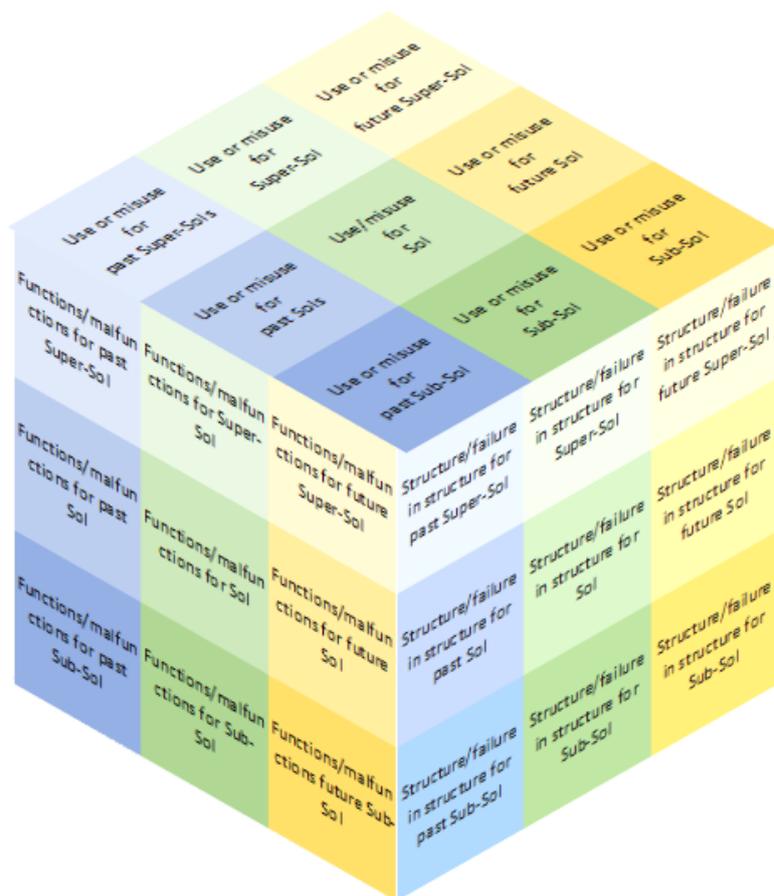


Fig. 4 Visual presentation of the Safety Cube

An example application for design of machinery and implementation of ISO12100 is successfully presented and further utilization of this technique is recommended.

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